

# East Lothian Community Planning Partnership



## Appendices

Local Outcome Improvement Plan  
2026-36



Working together to promote  
healthy, safe communities  
and reduce poverty

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# Appendix 1 – Strategic Needs Assessment 2024

[East Lothian by Numbers](#) provided the evidence base for the overarching priority and outcomes set out in the 2017-2027 East Lothian Local Outcome Improvement Plan. The Strategic Needs Assessment provided an analysis of the key trends, challenges and opportunities faced by East Lothian in 2017.

The Strategic Needs Assessment was structured around the three key objectives of the East Lothian LOIP 2017-2027 – Sustainable Economy; Resilient People; Safe & Vibrant Communities.

The Assessment was to be updated and expanded periodically as the evidence base developed and more data became available. The Assessment was due to be updated in 2020 and then 2021 but the work was put on hold due to the prioritisation given to supporting the response to the Covid-19 pandemic, and then delivery of the Recovery and Renewal Plan. It was also acknowledged that the long-term impact of the pandemic on society, the economy and public health would not be evident for some years.

Therefore, detailed work on revising the 2017 Strategic Needs Assessment and producing a revised Assessment began in early 2023. The revised Strategic Needs Assessment has been used to inform the new East Lothian LOIP 2026-2036.

East Lothian CPP gathered data through a wide range of data sources including, but not exclusive to;

- 2024 Poverty Profile
- Economic Strategy 2024-34
- Local Housing Strategy 2024-29
- Health and Social Care Partnership Joint Strategic Needs Assessment
- Public Protection Joint Strategic Needs Assessment
- Police Scotland Performance Reports
- Fire Scotland Performance Reports
- East Lothian Council's Top 50 Indicators

Two multi-agency Partnership workshops took place in 2023 to begin the work of revising and updating the Strategic Needs Assessment. These workshops reviewed the key trends, challenges and opportunities identified in the 2017 Strategic Needs Assessment, identified the up-to-date data that is available and where there might be gaps, and identified post pandemic issues and challenges facing East Lothian.

The conclusion was that although Covid-19, Brexit and the ongoing cost of living crisis have had/ are having substantial impacts on East Lothian's economy, communities and people the key issues continue or are more serious than found in 2017 SNA.

- population growth is projected at a rate of approximately 1,000 per year for the next 20 years
- all partners are facing extreme budget pressures
- climate change is a bigger issue than at the time of the previous plan and needs to be reflected in the new plan
- lack of affordable housing and the high cost of private housing
- persistent poverty related attainment gap

## Appendix 2 - Local Outcome Improvement Plan End Report 2017-2027

A review of the 2017-2027 plan was undertaken in October 2025 with two reports published; East Lothian CPP LOIP Annual Review 2024-2025<sup>1</sup> and East Lothian CPP October 2025 End of Plan Update<sup>2</sup>.

The end of plan report highlighted the progress on indicators.

Key	↑	Met/better than target	-	Improvement but not met target	↓	Getting worse/ below target
	13		6		8	
	Not measured		4	Data no longer produced	2	

Eight indicators were getting worse or performed under target;

Indicator	Source	Baseline 2017/18	Target	Latest 2024/5 *2023	How are we working to address?
Percentage earning less than the Real Living Wage	ONS Annual survey of hours & earnings	19.1% (2017) (Scottish av = 18.4%)	17%	<b>2024 (provisional)</b> <b>E.L 19.0%,</b> <b>Scot 11.4%</b>	The Community Wealth Building subgroup of the Connected Economy Group are working to increase the number of businesses who are Real Living Wage Employers. Fair Work is a pillar on the Community Wealth Building Charter.

<sup>1</sup> [https://www.eastlothian.gov.uk/downloads/file/35553/east\\_lothian\\_partnership\\_loip\\_annual\\_review\\_2024-2025](https://www.eastlothian.gov.uk/downloads/file/35553/east_lothian_partnership_loip_annual_review_2024-2025)

<sup>2</sup> [https://www.eastlothian.gov.uk/downloads/file/35552/east\\_lothian\\_partnership\\_october\\_2025\\_end\\_of\\_plan\\_update\\_-\\_accessible\\_version](https://www.eastlothian.gov.uk/downloads/file/35552/east_lothian_partnership_october_2025_end_of_plan_update_-_accessible_version)

Town centre vacancy rate	Economic Development Strategy	6.1%	5%	12%	In the Local Economy Strategy under Communities and Place, regeneration of town centres is an action to support vibrant town and rural settings.
Indicator	Source	Baseline 2017/18	Target	Latest 2024/5 *2023	How are we working to address?
Percentage of citizens who say their neighbourhood is a good place to live	East Lothian Residents Survey / Citizens' Panel	98% Very Good = 74.3%; Good = 23.6% (Feb 2017)	Maintain Levels	<b>93%</b> <b>Very Good = 46%</b> <b>Fairly good = 47%</b>	Work around the new East Lothian ASB Strategy has also suggested a separate "What makes a good neighbourhood" plan.
Percentage of citizens who 'Strongly Agree' or 'Tend to Agree' they can rely on a friend / neighbour to help  # question changed in 2024 survey to ask to what extent, with options agree, neither/nor	East Lothian Residents Survey	91% (Feb 2017)	Maintain Levels	<b>78%</b>	Staying connected and wellbeing are key themes of the Local Outcome Improvement Plan plan to ensure people do not feel isolated
Percentage of citizens who feel safe	East Lothian Residents Survey	85% Very Safe = 51%;	Maintain Levels	<b>72%</b> <b>A great deal = 23%</b>	Community Safety and perceptions of neighbourhood has been highlighted as a

walking alone in their local area after dark # Question changed in 2024 survey – To what extent do you feel safe walking along after dark in your local area?		Safe = 34% (Feb 2017)		<b>A fair amount = 49%</b>	priority for the new Local Outcome Improvement Plan
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Indicator	Source	Baseline 2017/18	Target	Latest 2024/5 *2023	How are we working to address?
Percentage of children living in households with less than 60% of median net household income after housing costs	Scottish Government indicator	18.9% (Sept 2017)	National targets: Less than 18% by 2023. Less than 10% by 2030	<b>22.1%</b>	We are working across the partnership on reducing cost of the school day measures, developing support for children transitioning into adulthood to prevent them entering poverty, targeted work around income maximisation, employment for parents and employability skills.
Falls per 1,000 population aged over 65	Information Services Division (ISD)	19	Reduce	<b>21 (figure for calendar year 2024)</b>	Falls and Frailty is a priority in the new IJB/HSCP Strategic Plan.
Suicides registered in East Lothian 2014-2018 – this is a 5-year	ScotPHO	27.8 (2014-18 rolling average)	Reduce	<b>32.1</b>	Wellbeing has been identified as a key priority in the new Local Outcome Improvement Plan with a recognition of

standardised rolling average rate per 100,000 pop (5 year rolling averages include registered suicides from 2014-18, and is in line with National strategy for monitoring any future trends.)				<b>(2020-2024 rolling average)</b>	increased suicide rates and the need to work in preventative approaches to embed support and places to feel safe.
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## Appendix 3 - Improvement Plan

In December 2024, the East Lothian CPP, agreed to work with the Improvement Service on a National Review of Community Planning Partnership Boards.

This process involved a self-assessment process with governance group members and an improvement plan session following the results.

The Partnership also agreed to a further self-assessment with community representatives and a follow up session due to be held in October 2025, which has been rearranged for January 2026.

The Improvement Plan, produced in March 2025, focussed on two areas; community engagement and elected member and community representation in leadership.

<b>Improvement Area:</b> <b>Further develop the CPP's approaches to community engagement to ensure the views of the wider community influence the work of the partnership.</b>	
<b>Action</b>	<b>Progress</b>
Learn from the participation and engagement strategy work that is currently taking place.	New Community Engagement Strategy scheduled for March 2026
Engage with communities to clarify what they would like to see in terms of engagement.	Work through the Engagement Report for Local Outcome Improvement Plan which detailed over 25,000 voices
Establish clear mechanisms for supporting communities to engage with the work/ decision making of the partnership.	Session with Community Partners in January 2026.  Chairs from Area Partnership , Association of East Lothian Community Council and East Lothian Tenants and Residents Panel invited to Board.
Establish reporting processes to share outputs from engagement with communities - Ensure these are easy to read such as bulletin.	Monthly update bulletins from East Lothian CPP  Easy to read and accessible format reporting. Use of videos and graphics during co-production of new plan.

<b>Improvement Area:</b> <b>Review how Elected Members and community representatives engage with the leadership of the partnership.</b>	
<b>Action</b>	<b>Progress</b>
Consult with Council Administration on how they would like to see Elected Members engage with the partnership.	Leaders of three political partners now attend governance group
Follow up with community partnerships in relation to the community self-assessment checklist	Session with Community Partners in January 2026.
Consider which local community groups/ organisations could feed into the work of the partnership; this could be based on updated LOIP	Community Representatives added to Board  Review to be undertaken by strategic groups of their membership

## Appendix 4 – Prevention and Early Intervention

Establishing a shared language of East Lothian CPPs' approach to Prevention and Early Intervention is essential to reducing inequalities across community planning partners. This is a point which has been highlighted in Scotland's Population Health Framework <sup>3</sup>;

*“When people and organisations talk about prevention, they often use the same language to talk about different things. This is a barrier to investing in the full range of prevention needed to improve the health and wellbeing of the people of Scotland.” (pg13)*

The Public Sector Reform Strategy<sup>4</sup> sets out a broad definition of prevention;

Prevention and Early Intervention approaches seek to identify and tackle the root and underlying causes that result in some communities having negative outcomes in their lives and health.

*“means stopping (preventing) the establishment, or escalation, of problems that lead to negative outcomes for people.”*

A joint statement on Prevention<sup>5</sup> was recently released by a partnership of national and local third and community sector intermediary organisations including; [Edinburgh Community Health Forum](#), [Health and Social Care Alliance Scotland \(the ALLIANCE\)](#), [Scottish Community Development Centre](#) (including [CHEX](#)), and [Voluntary Health Scotland](#). They were in agreement that the language of the Public Health Framework, Public Health Scotland's 'public health approach to prevention' which provides a common language.

NHS Lothian Public Health has produced 'A Strengthened approach to prevention across the Lothian health and care system'<sup>6</sup>, which sets the benefits of preventative and defines 3 levels of approaches.

*“Prevention is one of the most cost-effective interventions the NHS and wider health and care system can make in relation to improving population health and reducing inequalities. Maintaining a focus on prevention, early intervention and mitigation is critical in delivering long-term sustainability and reducing the future burden on the health and care system”.*

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<sup>3</sup> <https://www.gov.scot/publications/scotlands-population-health-framework/>

<sup>4</sup> <https://www.gov.scot/publications/scotlands-public-service-reform-strategy-delivering-scotland/>

<sup>5</sup> <https://www.chex.org.uk/prevention-statement>

<sup>6</sup> <https://services.nhslothian.scot/publichealth/wp-content/uploads/sites/105/2024/08/NHS-Lothian-Public-Health-and-Health-Policy-A-strengthened-approach-to-prevention-across-the-Lothian-health-and-care-system.pdf>

## Appendix 5 - Wider Engagement Responses

It has been recognised that there were responses collated in the engagement activity which will not be addressed directly through the Local Outcome Improvement Plan. These responses will however, feed into other pieces of work through partnership agencies and plans.

Poverty	
What you raised	Where will take this be taken forward?
Parking	Parking Strategy
Work opportunities in Rural Settings	Local Economy Strategy
Growth required in Tourism	Local Economy Strategy
Identify local employer skills needs for staff	Local Economy Strategy
Investing in Small Businesses	Local Economy Strategy
Broadband and Wi-Fi Coverage	Scottish Government Objective and Local Economy Strategy/Economic Development (Billy Agnew)
Low cost and affordable Homes – 1 bed properties	Local Development Plan 2
Traveller and Gypsy Families requiring a stable site	Housing Strategy (informed by lived experience)
Adaptions to houses	Housing Strategy
Kinship Carers and house overcrowding	Children's Strategic Partnership /Housing Strategy
Community Learning/Adult Learning in community settings	CLD Partnership/East Lothian Works/LOIP
Recognising achievements outside of the school	School Improvement Plans
Health	
What you raised	Where will take this be taken forward?
Transition between children and adult services for mental health	HSCP Strategic Plan Children's Services Plan
Access to GPs/Acute Services	HSCP Strategic Plan
Transport to health appts	HSCP Strategic Plan

Community Care v Acute Care	HSCP Strategic Plan
Waiting times for appointments	HSCP Strategic Plan
Frailty and Falls	HSCP Strategic Plan
Parents need holistic, wrap around services - = emotional, financial, and social needs	Children's Strategic Partnership
Improved Beach and Green Space Access	Open Space Strategy, ELC Community Wellbeing Service and partners
Accessible active travel/pavements appropriate for wheelchairs/buggies	ELC Active Travel Team and Open Space Strategy
One stop shop for services	Asset review
<b>Safety</b>	
<b>What you raised</b>	<b>Where will take this be taken forward?</b>
Domestic Abuse/VAWG	East and Midlothian Public Protection Committee
Expansion of mediation and restorative justice work	Community Justice Outcome Improvement Plan
Transport and moving around El – connections, road upkeep, signage, and traffic calming	Road Safety Advisory Group/ Local Development Plan/ Roads Team
Youth Homelessness	Youth Homelessness Team
Substance Misuse crossover	Children's Strategic Partnership
Waste Water/Sewage discharge issues	Scottish Water, Scottish Environment Protection Agency and Environmental Health

## Appendix 6 – Key Policies and Plans

### 6.1 Strategic Priorities of Community Planning Partners

In reviewing the strategic priorities of partners in line with the Section 15 of Community Empowerment Act <sup>7</sup> of Local Outcome Improvement Plan it highlights links with **Living Well, Keeping Safe and Money Matters**;

Agency	Strategic Priorities				
East Lothian Council	Ensure the financial sustainability of the Council through the delivery of approved savings and transforming the way we deliver services	Target resources on statutory services and focus on the highest risks and those most in need	Deliver key infrastructure, economic development and environmentally sustainable projects within available Council resources and maximising external funding.		
Edinburgh College	People	Place	Performance		
HSCP	Transformation and Change	Early intervention, prevention and self-management	Reducing Health Inequalities		
NHS	Citizens live longer, healthier lives, with better outcomes from the care and treatment we provide	We connect health and social care services seamlessly, wrapping around the citizen in their home	We improve performance across our system, with better experiences for citizens and those who work for and with us		
Police Scotland	Protecting Vulnerable People	Tackling Crime in a Digital Age	Working with Communities	Support for Operational Policing	

<sup>7</sup> <https://www.legislation.gov.uk/asp/2015/6/schedule/1>

Agency	Strategic Priorities				
Population Health Framework	Prevention	Access	Person-Led	Quality	
Queen Margaret University	Health and Rehabilitation	Sustainable Business (including hospitality, food and drink)	Culture and Creativity		
Scottish Enterprise	To create internationally competitive renewable energy industry in Scotland	To scale the impact of Scotland's innovation strengths in high growth industries for the future	To drive capital investment to deliver a step-change in Scotland's productivity		
Scottish Fire and Rescue	Safer communities through prevention	Safe and effective response	Investing in people	Improving Performance	Innovation and Investment
NatureScot	Secure the conservation and enhancement of nature and landscapes	Foster understanding and facilitate the enjoyment of nature and landscape	Advise on sustainable use and management of nature and landscape		
Scottish Sports Council (Sport Scotland)	Making an impact together	Making sport more accessible	Progressing to your level of sport	Contributing to an active Scotland	Celebrating the benefits of sport
Skills Development Scotland	Industry Focused Skills	Inclusive Talent Pool	Invested Employers	Intelligence-led skills system	Impactful Organisation
The Scottish Environment Protection Agency	Rigorous Stock Selection	Trend following and breakout	Risk Management	Technical Analysis Tools	
The Scottish Programme for Government	Growing the Economy	Eradicating Child Poverty	Tackling the Climate Emergency	High Quality and Sustainable Public Services	

Transport for Scotland	Reduces Inequalities	Takes Climate Action	Helps deliver inclusive economic growth	Improves our health and wellbeing	
VCEL	Strengthened local voluntary sector	Volunteering	Cross-sector working		
<i>Although Scottish Ambulance Service isn't mentioned in the legislation their strategic priorities are also key;</i>					
Scottish Ambulance Service	Saving more lives	Reduce inequalities	Improving Health and Wellbeing		
<i>'National Park Authority' is mentioned in the legislation: although it is not specifically relevant to East Lothian, their strategic priorities are also key;</i>					
National Park Authority	Working to protect and enhance their natural and cultural heritage	Promoting responsible access to nature	Supporting local economies and communities	Managing Millions of visitors annually	

## 6.2 Scotland's National Performance Framework

Scotland's National Performance Framework <sup>8</sup> (NPF) is Scotland's wellbeing framework and sets the vision for the kind of Scotland we all want to live in. Following the latest Statutory review of the National Outcomes, and the subsequent Scottish Parliament inquiry, the Scottish Government has committed to a period of reform to support the development and implementation of a more strategic and impactful framework for Scotland. Whilst work on NPF framework has commenced, it is expected to be launched in 2026 at the start of the new parliamentary session and new government.

The NPF highlights links with **Living Well, Keeping Safe and Money Matters**;

- Children and Young People - We grow up loved, safe and respected so that we realise our full potential.
- Communities – we live in communities which are inclusive, empowered, resilient and safe
- Culture – We are creative and our vibrant and diverse cultures are expressed and enjoyed widely
- Economy - We have a globally competitive, entrepreneurial, inclusive and sustainable economy
- Education - We are well educated, skilled and able to contribute to society

<sup>8</sup> <https://www.gov.scot/collections/national-performance-framework/?via=https://nationalperformance.gov.scot/>



## Appendix 6 – Key Policies and Plans

- Environment - We value, enjoy, protect and enhance our environment
- Fair work and Business - We have thriving and innovative businesses, with quality jobs and fair work for everyone
- Health - We are healthy and active
- Human Rights - We respect, protect and fulfil human rights and live free from discrimination
- International - We are open, connected and make a positive contribution internationally
- Poverty - We tackle poverty by sharing opportunities, wealth and power more equally

### 6.3 Living Well Key Strategies

- [East Lothian Allotments and Local Food Growing Strategy](#) (in preparation)
- [East Lothian CPP Area Plans](#)
- [East Lothian CLD Partnership Plan](#)
- [East Lothian IJB Strategic Plan](#)
- East Lothian Physical Activity and Sport Strategy (to be published August 2026)
- [East Lothian Transport and Active Travel Strategy](#)
- [ELC East Lothian Open Space Strategy 2026](#)
- [HSCP Carers Strategy](#)
- [HSCP Dementia Strategy](#)
- [NHS Lothian A Strengthened Approach to Prevention](#)
- [Population Health Framework](#)
- [Public Health, Together We Can](#)
- [SG, National Performance Framework](#)

### 6.4 Keeping Safe Key Strategies

- [Curriculum for Excellence, Cyber Resilience, and Internet Safety Curriculum](#)
- East Lothian CPP ASB Policy (to be published Spring 2026)
- [East Lothian CPP Youth Vision](#)
- [East Lothian CLD Partnership Plan](#)
- [East Lothian Equally Safe Strategy](#)
- [East Lothian Children's Services Plan](#)
- [ELC Climate Change Strategy 2025-2030](#)
- ELC Coastal Change Adaptation Plan (to be published 2027)
- [ELC East Lothian Open Space Strategy 2026](#)
- ELC Education Digital Learning and Teaching Strategy (DRAFT)
- ELC Flood Risk Management Plan (to be refreshed 2027)
- [ELC Prevent Strategy](#)
- [ELC Resilience and Event Planning](#)
- [EMPPC Financial Harm Protocol](#)

## Appendix 6 – Key Policies and Plans

- [EMPCC Guidance on Financial Harm](#)
- [EMPPC Human Trafficking and Exploitation Guidance](#)
- [EMPPC Honor Based Abuse Guidance](#)
- [EMPCC Vulnerable Young Person's Protocol](#)
- [MELDAP Delivery Plan 2024-2027](#)
- [National Trauma Transformation Programme \(NTP\)](#)
- [Police Scotland Strategy](#)
- [SG, Equally Safe Education Priorities](#)
- [SG, Getting it Right for Every Child \(GIRFEC\)](#)
- [SG, Joint Drugs and Alcohol Strategy \(under review 2026\)](#)
- [SG, National Performance Framework](#)
- [SG, Race Equality Framework](#)
- [Scottish Fire and Rescue Service Strategy](#)
- [The Terrorism \(Prevention of Premises\) Act 2025, Martyn's Law](#)

### 6.5 Money Matters Key Strategies

- [Climate Change \(Scotland\) Act 2009](#)
- [Community Wealth Building Bill](#)
- [Construction Accord Transformation Plan](#)
- [Curriculum for Excellence, Financial Literacy](#)
- [SG, Tackling Child Poverty](#)
- [SG, Adult Learning Strategy](#)
- [ELC Local Housing Strategy 2024-2029](#)
- [East Lothian CLD Partnership Plan](#)
- [East Lothian Community Wealth Building Charter](#)
- [East Lothian CPP Youth Vision](#)
- [East Lothian Local Economy Strategy 2024 - 2034](#)
- [ELC Climate Change Strategy 2025-2030](#)
- [ELC Poverty Plan](#)
- [Housing \(Scotland\) Act 2025](#)
- [Local Development Plan 2](#)
- [National Tourism Strategy, Scotland Outlook 2030](#)
- [National Trauma Transformation Programme \(NTP\)](#)
- [No One Left Behind: Employability Strategic Plan 2024 to 2027](#)
- [SDS Inside Scotland's Tourism & Hospitality Sector](#)
- [SDS Regional Skills Assessment](#)
- [SDS Interactive Data Matrix](#)
- [SG, Climate Change: Scottish National Adaptation Plan 3 \(SNAP3\)](#)
- [SG, Fit for the Future – Developing a post sector learning system to fuel economic transformation](#)
- [SG, Getting it Right for Every Child \(GIRFEC\)](#)
- [SG, National Strategy for Economic Transformation](#)

- [SG, Reducing the cost of the school day](#)
- [SG, Strategic Early Learning and School Age Childcare Plan 22-26](#)
- [SG, Our commitment to Childminding: report, SG 2021](#)
- [The Housing Emergency Action Plan](#)
- [The Promise Scotland](#)

## 7.0 Governance Structures for Oversight and Reporting Groups

