



East Lothian
Integration Joint
Board
Strategic Plan
2019-2021

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Why an IJB strategic plan?

The Strategic Plan is needed to support:

- our updated strategic objectives
- The National Health and Wellbeing Outcomes
- our Directions for all delegated services and 'set aside' services
- the six strategic priority areas for change
- The Ministerial Strategic Group (MSG) integration indicators
- our 'golden threads'.

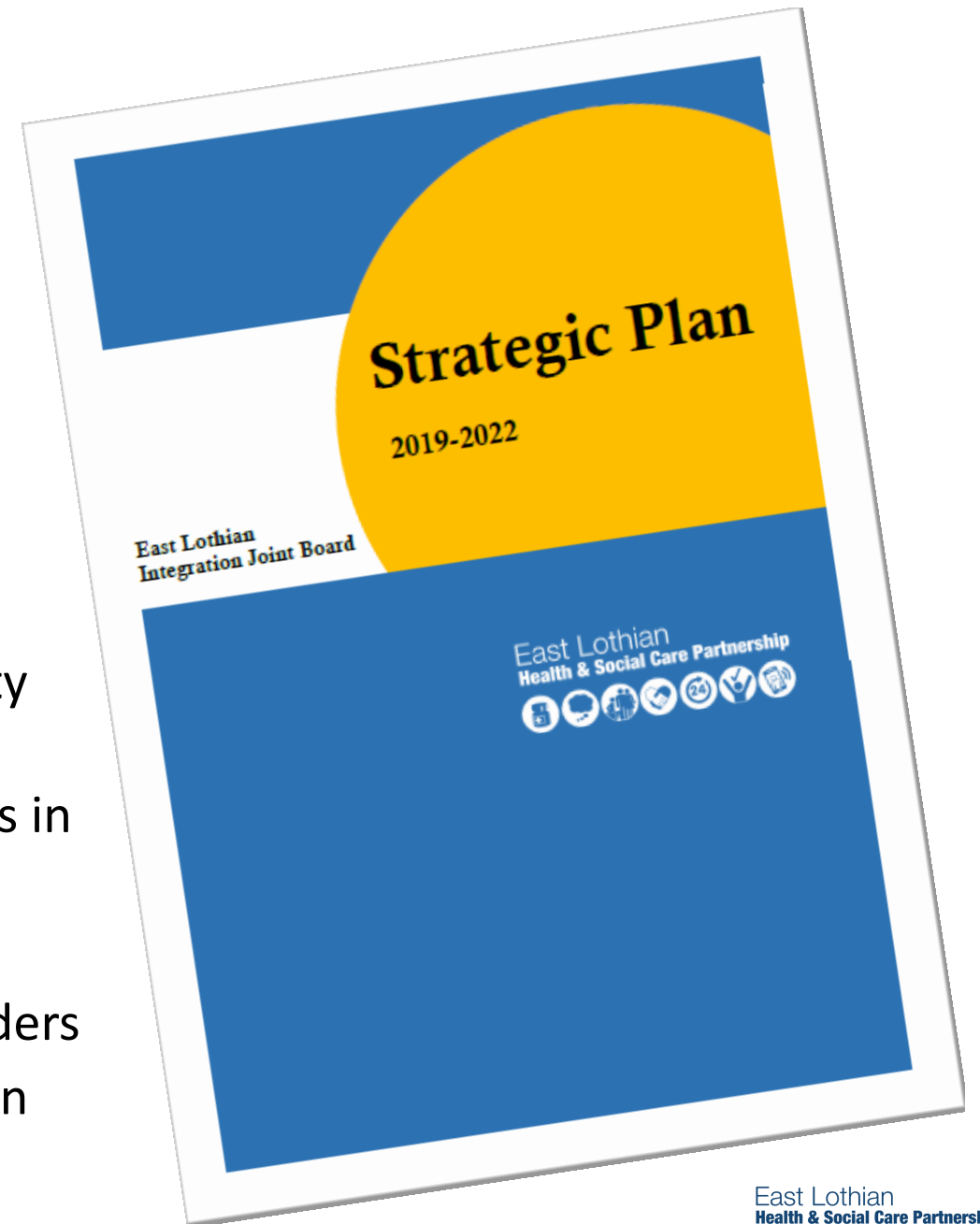
An annual delivery plan will be developed to maintain and monitor progress with the Plan.



What principles apply?

The Strategic Plan was developed to:

- be deliverable
- reflect the IJB's delegated authority for services
- progress integrated financial planning
- ensure Directions drive innovation, accountability and performance management
- ensure high quality data is used to chart progress in integration
- maintain ongoing engagement
- support the widest possible use of service providers
- take into account internal and external inspection and audit to improve services.



What are the IJB strategic objectives for 2019-2022?

These require us:

- To make services more accessible and proportionate to need and to develop our communities
- To improve prevention and early intervention
- To reduce unscheduled care
- To provide care closer to home
- To deliver services within an integrated care model
- To enable people to have more choice and control
- To further optimise efficiency and effectiveness
- To reduce health inequalities
- To improve partnership working.

National health and wellbeing outcomes

- **Outcome 1:** People are able to look after and improve their own health and wellbeing and live in good health for longer
- **Outcome 2:** People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community
- **Outcome 3.** People who use health and social care services have positive experiences of those services, and have their dignity respected
- **Outcome 4.** Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services
- **Outcome 5.** Health and social care services contribute to reducing health inequalities
- **Outcome 6.** People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and well-being
- **Outcome 7.** People using health and social care services are safe from harm
- **Outcome 8.** People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide
- **Outcome 9.** Resources are used effectively and efficiently in the provision of health and social care services

Six strategic priority areas

The six agreed IJB strategic priorities are at the core of the 2019-2021 strategic plan and represent programmes for change, which support increased integrated working. These are:

- Improving access to primary care through the delivery of the Primary Care Improvement Plan
- Improving services for adults with complex needs
- Improving services for adults with mental health and substance misuse issues
- Shifting the balance of care
- Reprovisioning programmes
- Improved support to carers

Golden threads

Within the six strategic priority areas for change are 'golden threads' - cross-cutting themes that must be addressed as a mandatory requirement of any project.

- early intervention and prevention
- carers needs
- Self-Directed Support rights
- equality and diversity, including tackling health inequalities and discrimination
- re-ablement/recovery
- needs of people with dementia
- health promotion
- partnership working
- communication, engagement and involvement
- community justice
- maximising effective use of resources
- use of integrated information technology and technology enabled care; and
- tackling social isolation.

Ministerial Strategic Group integration indicators

The IJB is required to report on its performance by monitoring of:

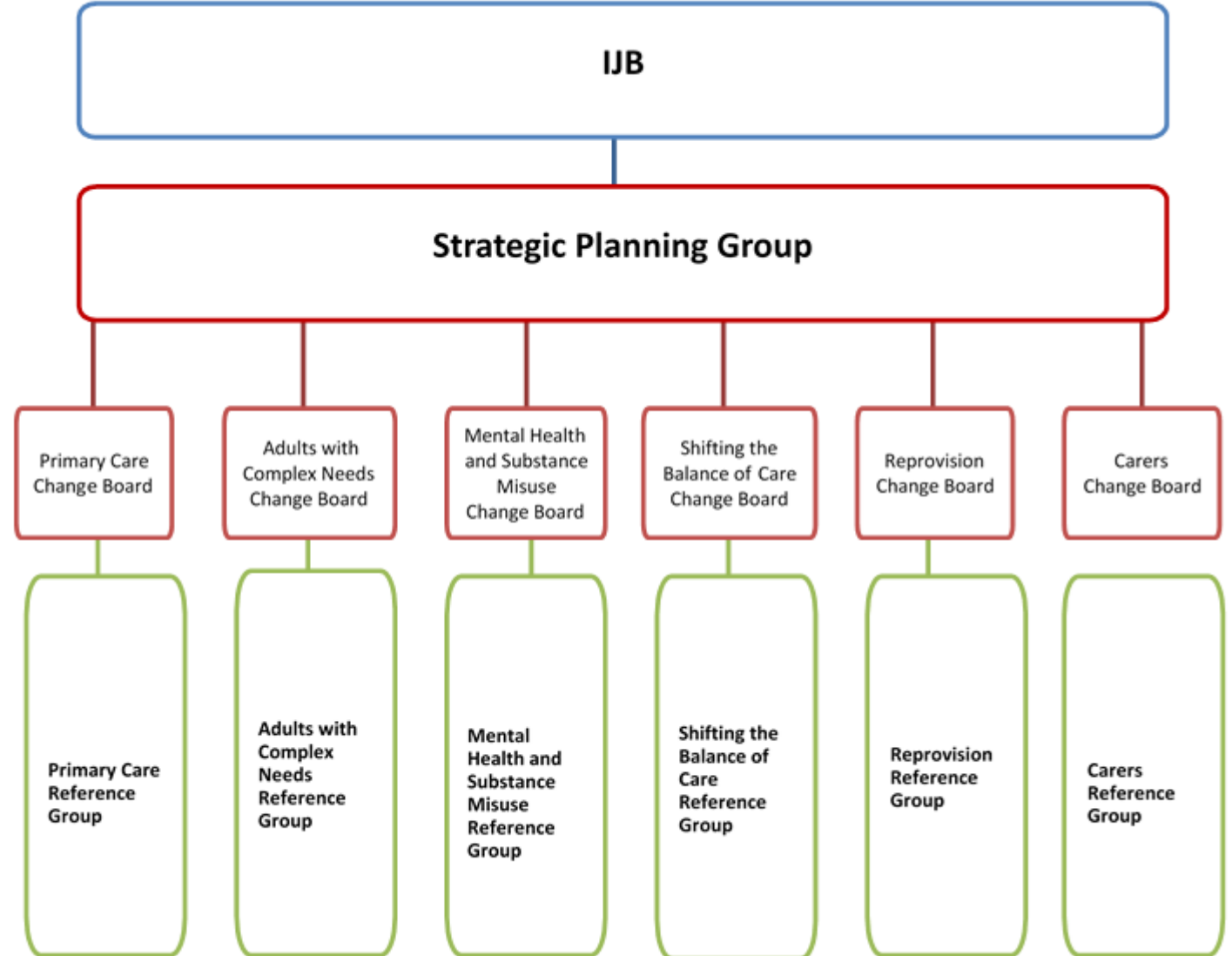
- Number of emergency admissions
- Number of unscheduled hospital bed days; acute specialties
- A&E attendances
- Delayed discharge bed days
- Percentage of last six months of life by setting
- Balance of care: Percentage of population in community or institutional settings.
(Note - Social care performance measures are awaited from the MSG).

The IJB is also required to self-assess its progress with integration of health and social care.

Change Boards

Our Change Boards and corresponding Reference Groups have a key role in progressing the IJB Strategic Plan and the:

- strategic aims and objectives
- six strategic priority areas for change
- MSG Indicators
- golden threads
- all relevant strategies and targets.



Consultation and engagement

To inform all of its planning, the East Lothian IJB carries out consultation and engagement. This was central to the development of the new Strategic Plan and will be important in delivering the Plan's ambitions in coming years.

In addition, recent consultations have focussed on:

- carers
- reprovisioning
- transforming community support for adults with complex needs
- modernisation of Primary Care and development of an Improvement Plan
- Local Area Partnership health and wellbeing plans.

For further information on
East Lothian Integration Joint Board and
East Lothian Health and Social Care Partnership
go to: <https://tinyurl.com/yyobahe4>