















# East Lothian Integration Joint Board

**Annual Accounts 2016/17** 

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# **Audit Arrangements**

Under arrangement approved by the Accounts Commission of Local Authority Accounts in Scotland, the auditor with responsibility for the audit of the accounts of East Lothian Integration Joint Board for the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017 is Audit Scotland, 102 West Port, Edinburgh EH3 9DN

## **Management Commentary**

#### The Role and Remit of the IJB

The Public Bodies (Joint Working) Act (2014) directs the creation of an Integration Authority for East Lothian to which a range of functions are to be delegated by NHS Lothian Board and East Lothian Council (the 'partners'). East Lothian Integration Joint Board (IJB) was created pursuant to section 1(4)(a) of the Act being a body corporate. The IJB is constituted through its Integration Scheme which was prepared by East Lothian Council and NHS Lothian and presented to Scottish Ministers in March 2015. The Integration Scheme was approved by the Scottish Parliament in June 2015 and the first meeting of the IJB took place on 1 July 2015.

The IJB is governed by the Local Government Scotland Act (1973) along with the 2014 regulations and these accounts are prepared on that basis.

These accounts cover the period from 1st April 2016 to 31st March 2017.

The IJB's role and responsibility is to plan for the delivery of the functions that have been delegated to the IJB by East Lothian Council and NHS Lothian. These functions are:-

- Adult Social Care
- Criminal Justice
- Primary Care Services (GP Practices, Community Dentists, Community Pharmacies and Community Opticians)
- Mental Health Services
- Physical and Learning Disabilities Services
- Community Health Services
- Community Hospital Services
- Unscheduled Care Services (services that are generally delivered from the Royal Infirmary of Edinburgh, the Western General Hospital and St. John's at Howden)

The IJB assumed formal responsibility for these functions in April 2016 including the budgets for the delivery of these functions. The IJB published its Strategic Plan for these functions covering the period from April 2016 to March 2019 in November 2015.

The IJB issued directions to its partners for the financial year 2016/17 in March 2017. This in line with the processes set out in the Public Bodies (Joint Working) (Scotland) Act 2014.

The IJB met 10 times during the financial year 2016/17 and the members of the IJB in March 2017 were as follows:-

| Member                           | Nominated/Appointed by            | Role   |  |
|----------------------------------|-----------------------------------|--|--|
| Donald Grant                     | Nominated by East Lothian Council | Voting Member, Chair                             |  |
| Mike Ash                         | Nominated by NHS Lothian          | Voting member, Vice Chair                        |  |
| Shamin Akhtar                    | Nominated by East Lothian Council | Voting Member                                    |  |
| Jim Goodfellow                   | Nominated by East Lothian Council | Voting Member                                    |  |
| Stuart Currie                    | Nominated by East Lothian Council | Voting Member, Chair of Audit and Risk Committee |  |
| Alex Joyce                       | Nominated by NHS Lothian          | Voting Member                                    |  |
| Peter Murray                     | Nominated by NHS Lothian          | Voting Member                                    |  |
| Fiona Ireland                    | Nominated by NHS Lothian          | Voting Member                                    |  |
| David Small                      | Appointed by the IJB              | Chief Officer                                    |  |
| David King                       | Appointed by the IJB              | Chief Finance Officer                            |  |
| Fiona Duncan                     | Nominated by East Lothian Council | Chief Social Worker                              |  |
| Alison MacDonald                 | Nominated by NHS Lothian          | Chief Nurse/Head of Older<br>People and Access   |  |
| Andrew Flapan                    | Nominated by NHS Lothian          | Medical Consultant                               |  |
| Jon Turvill                      | Nominated by NHS Lothian          | Clinical Director                                |  |
| Richard Fairclough               | Appointed by the IJB              | General Practitioner                             |  |
| Thomas Miller                    | Appointed by the IJB              | NHS Staff Representative                         |  |
| Andrew Wilson                    | Appointed by the IJB              | ELC Staff Side Representative                    |  |
| Margaret McKay                   | Appointed by the IJB              | User/Carer representative                        |  |
| Eliot Stark Appointed by the IJB |                                   | Voluntary Sector Representative                  |  |
| Sharon Saunders                  | Appointed by the IJB              | Head of Adult and Children's<br>Services         |  |
| Marilyn McNeill                  | Appointed by the IJB              | User representative                              |  |

Note – all members, except those indicated above as voting members, are non-voting members

#### The IJB's Operations for the Year

2016/17 was the first year in which the IJB received financial resources ('budget') to support the delivery of its delegated functions. These resources were made available by NHS Lothian and by East Lothian Council as described in the Integration scheme. The financial models to generate the IJB's budget were proposed by East Lothian Council and NHS Lothian and agreed by the IJB as part of its financial assurance process.

At its March 2016 meeting, the IJB agreed the budget proposed by East Lothian Council which was based on the budget agreed by the Council for its social work services at the Council meeting in February 2016. East Lothian Council refer to their adult social care services as 'adult wellbeing' but this council budget is not directly

allocated to the IJB as some of the services have not been delegated and, in addition, some functions funded through the housing revenue account (HRA) are delegated to the IJB. The adjustments are as follows:-

|                             | £000's |
|-----------------------------|--------|
| Opening AWB                 | 43,498 |
| Less -Supporting People     | -800   |
| Add -Private sector housing |        |
| grant                       | 256    |
| Add – HRA                   | 834    |
|                             | 43,788 |

The IJB also agreed an indicative budget from NHS Lothian based on outline values presented to the IJB as part of the overall NHS Lothian budget setting process. Having agreed these budget propositions, this budget was the basis of the directions which the IJB issued to NHS Lothian and East Lothian Council in line with the IJB's agreed directions policy in March 2016.

NHS Lothian formally proposed a budget in June 2016, the IJB undertook a further financial assurance process and accepted that budget at its August meeting. The IJB's budget from both NHS Lothian and East Lothian Council has been subject to changes during the financial year. East Lothian Council had carried forward resource on behalf of its social care from 2015/16 and released these resources to the IJB as required during 2016/17. NHS Lothian both continued to revise its health budget setting model in collaboration with the IJB and also received further allocations from the Scottish Government in 2016/17. Some of the additional Scottish Government 2016/17 allocations supported delegated functions with the budgets being made available to the IJB.

During the financial year 2016/17, the IJB had a financial risk sharing agreement with its partners – East Lothian Council and NHS Lothian. In essence this agreement was that any health overspends against the IJB's budgets would be covered by NHS Lothian and East Lothian Council made an additional £1.0m available to cover overspends in the social care budgets.

The IJB's first year has been about integrating our health and social care management and service teams and reshaping commission and delivering of services in line with our strategic vision. Success stories include the launch of the new Help with Independent Living and Daily Activity (HILDA) self-help web site; 1<sup>st</sup> Response mental health drop-in sessions; the Care Home Team, Hospital at Home and Hospital to Home Teams.

However, there are also areas that the IJB needs to focus on further, including looking at how to reduce emergency admissions to hospital; helping more people to have end-of-life care at home or in a homely setting; continuing to drive up care service inspection grades, and continuing to build the positive experience of general medical practice care, currently sitting at 85% in East Lothian.

The IJB has produced an Annual Performance Report that lays out its activities and achievements in 2016/17. It can be found here:-

http://www.eastlothian.gov.uk/downloads/download/2512/east lothian integration joint board a nnual report 201617

# The IJB's Position at 31st March 2017

For the year ending 31<sup>st</sup> March 2017, the IJB has broken even. That is, the costs incurred in delivering the IJB's functions by East Lothian Council and NHS Lothian are equal to the income that the IJB received from NHS Lothian and East Lothian Council. This is in line with the risk sharing agreement referred to above.

The charges for the delivery of the delegated functions by the partners are East Lothian Council - £44.277m and NHS Lothian - £109.596m.

The charges made by East Lothian Council to the IJB are the net direct costs incurred in the delivery of the delegated social care services in East Lothian.

The charges from NHS Lothian are based on the health budget setting model as agreed by the IJB. That is, charges for the core services (those services specifically for and delivered by the East Lothian partnership) are based on the net direct actual costs incurred in East Lothian. However, charges for hosted and set aside services (those services which are not generally managed by the East Lothian Partnership and are delivered on a pan-Lothian basis) are based on the total actual costs for these service shared across four IJBs per the budget setting model. The IJB share of the total actual costs incurred in 2016/17 for hosted services is 12% and, generally, 12% of the Lothian element of the set aside budgets.

In 2016/17 per the risk sharing agreements both East Lothian Council and NHS Lothian have made additional, non-recurrent resources available to the IJB as follows:-

|                        | ELC   | NHSiL  |
|------------------------|-------|--------|
|                        | £m    | £m     |
| Opening Budget         | 43.79 | 86.83  |
| Social Care Fund       |       | 4.37   |
| Add'n budget in year   | 0.16  | 6.94   |
| Adj to AWB budget      | -0.13 |        |
| 2016/17 budget         | 43.82 | 98.14  |
| Non Cash Limited       |       | 10.41  |
| Adj for HRA            | -0.13 |        |
| Additional n/r Support | 0.60  | 1.05   |
| Net charge to IJB      | 44.29 | 109.60 |

This shows that, even having adjusted the IJB's budgets and releasing further resources per the integration scheme, the partners provided the IJB with an additional, non-recurrent £1.6m to allow it to break-even.

The integration scheme lays out that the partners will provide corporate and other support to the IJB as required and will not charge for these services. These costs are not, therefore, included above.

East Lothian Council is carrying forward (from 2016/17 to 2017/18) £0.3m on behalf of the IJB in line with its previous policies. These funds will be available to the IJB in 2017/18.

#### The IJB's Strategy and Business Model

The IJB's remit and goals are laid out in the IJB's Strategic Plan. These are in line with the Scottish Government's national outcomes and will be delivered through:-

- Shifting the balance of care to provide more care delivered at home or in a homely setting rather than in hospital or other institutions
- Ensuring care is person centred, with a focus on the individual and not just specific health and social care needs
- Further improving the joined up approach to working across professions and bodies delivering health and social care functions
- Ensuring citizens, communities and staff involved in providing health and social care services will have a greater say in how these services are planned and delivered.

The Strategic Plan, having been consulted on as required by the regulations, was agreed by the IJB at its meeting in November 2015.

In order to deliver the IJB's Strategic Plan, the Act lays out that the IJB must issue directions to its partners describing for each function the actions required, the resources to be used and the outcomes required

The IJB issued directions to East Lothian Council and NHS Lothian for the financial year 2016/17 in March 2016 based on an indicative budgetary position as described above in line with the IJB's policy on directions.

The IJB's long term plan is to redesign the delivery of the functions delegated to it in order to:-

- Increase capacity to manage the pressures resulting from an aging and increasing population
- Improve the quality of care by supporting a more individual-centered, holistic approach
- Reduce the costs of the delivery of the functions in line with the projected reduction in the financial resources available to the IJB.

#### **Key Risks and Uncertainties**

The challenge for the IJB is to transform the delivery of its delegated functions whilst supporting the delivery of financial balance with an (in real terms) reduction in the financial resources available. There remain a series of uncertainties:-

- 1. The local elections in May 2017 changed the membership of the IJB and this may cause issues with continuity of both knowledge and purpose.
- 2. It remains difficult for the partners to recruit elements of the workforce to deliver the IJB's functions, e.g. GPs, District Nurses and Care workers.
- 3. The increasing population in East Lothian remains a challenge which may exacerbate the staffing pressures above.
- 4. The financial position for the UK and Scotland remains uncertain and this will provide a challenge to the amount of financial resources available to the IJB.

# **Analysis of the Financial Statements**

The financial statements are all presented on a net basis.

## Income and Expenditure

As was discussed above, the partners provided additional non-recurrent resources to support the IJB's position in year. The pressures driving these overspends fall into two broad areas:

- Significant overspends against the GP prescribing budget
- A lack of delivery of efficiency schemes and recovery plans both within those services managed by the partnership and the services managed by other management teams within NHS Lothian.

Each of these pressures is being addressed by management and actions are detailed in the IJB's financial plan for 2017/18.

#### **Balance Sheet**

The IJB has broken even in 2016/17 and that there are no outstanding balances either carried into this financial year nor brought forward into future years (the IJB has no assets per its integration scheme). There are no entries in the IJB's balance sheet for 2016/17.

#### Reserves

The IJB has no reserves at the end of 2016/17.

10 Small 28/9/17

Peter Murray 28/9/17

Chair

**David Small**Chief Officer

David King

Chief Finance Officer

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## **Statement of Responsibilities**

#### Responsibilities of the Integration Joint Board

The Integration Joint Board is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that the proper officer of the board has responsibility for the administration of those affairs (section 95 of the Local Government (Scotland) Act 1973). In this authority, that officer is the chief finance officer.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Ensure the Annual Accounts are prepared in accordance with legislation (The Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland act 2003).
- Approve the Annual Accounts.

Peter Murray 28/9/17

I confirm that these Annual Accounts were approved for signature at a meeting of the Audit & Governance Committee on 12 September 2017.

Signed on behalf of East Lothian Integration Joint Board

Peter Murray

Chair

#### Responsibilities of the Chief Finance Officer

The chief finance officer is responsible for the preparation of the IJB's Annual Accounts in accordance with proper practices as required by legislation and as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Accounting Code).

In preparing the Annual Accounts, the chief finance officer has:

- Selected suitable accounting policies and then applied them consistently
- Made judgements and estimates that were reasonable and prudent
- Complied with legislation
- Complied with the local authority Code (in so far as it is compatible with legislation).

The chief finance officer has also:

David MKra 28/1/17

- Kept proper accounting records which were up to date
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of the East Lothian Integration Joint Board as at 31 March 2017 and the transactions for the year then ended.

David King

Chief Finance Officer

# **Remuneration Report**

#### Introduction

This Remuneration Report is provided in accordance with the Local Authority Accounts (Scotland) Regulations 2014. It discloses information relating to the remuneration and pension benefits of specified IJB members and staff.

The information in the tables below is subject to external audit. The explanatory text in the Remuneration Report is reviewed by the external auditors to ensure it is consistent with the financial statements.

#### Remuneration: IJB Chair and Vice Chair

The voting members of the IJB are appointed through nomination by East Lothian Council and NHS Lothian Board. Nomination of the IJB Chair and Vice Chair post holders alternates between a Councillor and a Health Board representative. In 2016/17, the Chair was nominated by East Lothian Council and the Vice Chair by NHS Lothian.

The IJB does not provide any additional remuneration to the Chair, Vice Chair or any other board members relating to their role on the IJB. The IJB does not reimburse the relevant partner organisations for any voting board member costs borne by the partner. Neither the Chair nor the Vice Chair appointments had any taxable expenses paid by the IJB in 2016/17.

The IJB does not have responsibilities, either in the current year or in future years, for funding any pension entitlements of voting IJB members. Therefore no pension rights disclosures are provided for the Chair or Vice Chair.

NHS Lothian remunerates its non-executive members on a notional day basis. Those non-executive members of the NHS Lothian Board, who are also Chairs or Vice Chairs of IJBs, are given an additional notional day's remuneration per week in recognition of the additional time required to undertake those roles. Mike Ash, as a non-executive member of NHS Lothian Board who is also the vice chair of East Lothian IJB, has received an additional notional day's remuneration specifically for his role as vice chair of the IJB in 2016/17. This remuneration is £8,169 per annum.

#### Remuneration: Officers of the IJB

The IJB does not directly employ any staff in its own right, however, specific post-holding officers are non-voting members of the Board.

#### **Chief Officer**

Under section 10 of the Public Bodies (Joint Working) (Scotland) Act 2014 a Chief Officer for the IJB has to be appointed and the employing partner has to formally second the officer to the IJB. The employment contract for the Chief Officer will adhere to the legislative and regulatory framework of the employing partner organisation. The remuneration terms of the Chief Officer's employment are approved by the IJB.

The Chief Officer of the IJB is David Small who is also the Director of Health and Social Care for East Lothian Council and the Joint Director of the East Lothian Partnership. It has been agreed, and this was disclosed in the accounts for 2015/16, that 50% of his total remuneration is to be shown in the accounts of the IJB as his remuneration as the Chief Officer of the IJB.

#### Chief Finance Officer

Although the costs of the Chief Finance Officer are not included in the charges made to the IJB by either partner, given the S95 role of the Chief Finance Officer and in the interests of transparency the remuneration of the Chief Finance officer is included below. The Chief Finance officer is David King. The Chief Finance Officer is employed by NHS Lothian and has three roles – the IJB's Chief Finance Officer, the Chief Finance Officer of Midlothian IJB and an operational role in the NHS Lothian finance team. On that basis, one third of the total remuneration is shown below.

#### Other Officers

No other staff are appointed by the IJB under a similar legal regime. Other non-voting board members who meet the criteria for disclosure are included in the disclosures below.

| Total<br>2015/16<br>£ | Senior Employees | Salary,<br>Fees & Allowances<br>£ | Total<br>2016/17<br>£ |
|-----------------------|------------------|-----------------------------------|-----------------------|
| 36,346                | David Small      | 50,865                            | 50,865                |
| 11,220                | David King       | 26,802                            | 26,802                |

Note - 2015/16 was not a full year; David Small was appointed in July 2015. David King was appointed in October 2015.

In respect of officers' pension benefits, the statutory liability for any future contributions to be made rests with the relevant employing partner organisation. On this basis there is no pensions liability reflected on the IJB balance sheet for the Chief Officer or any other officers.

The IJB however has responsibility for funding the employer contributions for the current year in respect of the officer time spent on fulfilling the responsibilities of their role on the IJB. The following table shows the IJB's funding during the year to support officers' pension benefits. The table also shows the total value of accrued pension benefits which may include benefits earned in other employment positions and from each officer's own contributions.

|                  | In year Contribution |                   |         | Accrued Pension benefits |            |
|------------------|----------------------|-------------------|---------|--------------------------|------------|
|                  | For year to          | For period ending |         |                          |            |
|                  | 31/03/2017           | 31/3/16           |         | at 31/3/17               | at 31/3/16 |
|                  | £000's               | £000's            |         | £000's                   | £000's     |
| David Small      |                      |                   | Pension | 41.3                     | 39.4       |
|                  | 7.6                  | 5.5               | Lump    |                          |            |
| (from July 2015) |                      |                   | Sum     | 124.0                    | 118.3      |
| David King       |                      |                   | Pension | 34.0                     | 33.1       |
| (from October    |                      |                   | Lump    |                          |            |
| 2015)            | 4.0                  | 1.7               | Sum     | 102.0                    | 99.5       |

#### **Disclosure by Pay Bands**

As required by the regulations, the following table shows the number of persons whose remuneration for the year was £50,000 or above, in bands of £5,000.

| Number of Employees<br>in Band<br>2015/16 | Remuneration Band | Number of Employees<br>in Band<br>2016/17 |  |
|---|-------------------|---|--|
| 0   | £50,000 - £54,999 | 1   |  |
| 0   | £55,000 - £59,999 | 0   |  |
| 0   | £60,000 - £65,000 | 0   |  |

#### **Exit Packages**

The IJB did not support not did it direct to be support by its partners any exit packages during 2016/17

**Peter Murray** 

Pete Murray 25/9/17

Chair

David Small Chief Officer mach 28/9/17

#### **Annual Governance Statement**

East Lothian IJB is responsible for ensuring that its business is conducted in accordance with the law and proper standards. This is to allow public funds at its disposal to be safeguarded and used efficiently and effectively in pursuit of best value.

Board members, including the Chief Officer and Chief Finance Officer, are responsible for the governance of the business affairs of East Lothian IJB. This includes:

- setting the strategic direction, vision, culture and values of the IJB
- establishing appropriate and cost effective systems, processes and internal controls to allow the strategic objectives to be delivered.

In order to achieve this governance, the IJB has developed a Code of Corporate Governance based on the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Society of Local Authority Chief Executives' (SOLACE) framework and guidance on Delivering Good Governance in Local Government: Framework (2016).

The Code of Corporate Governance details 7 core principles which are supported by 20 sub-principles and 91 behaviours and actions that demonstrate good Governance. Elements of good governance included are:-

- Ensuring members behave with integrity and lead a culture where acting in the public interest is visibly and consistently demonstrated thereby protecting the reputation of the IJB
- Creating the conditions to ensure that all IJB members and the IJB's partners (East Lothian Council and NHS Lothian) are able to fulfil their responsibilities in accordance with legislative and regulatory requirements
- Having a clear vision, which is an agreed formal statement of the IJB's purpose and intended outcomes containing appropriate performance indicators, which provide the basis for the IJB's overall strategy, planning and other decisions
- Developing and maintaining an effective workforce plan to enhance the strategic allocation of resources and to ensure best value is achieved.
- Evaluating and monitoring risk management and internal control on a regular basis
- Ensuring additional assurance on the overall adequacy and effectiveness of the framework of governance, risk management and control is provided by the internal auditor
- Ensuring an audit committee, which is independent of the executive and accountable to the IJB, provides a further source of effective assurance regarding arrangements for managing risk and maintaining an effective control environment and that its recommendations are listened to and acted upon
- Ensuring robust arrangements for assessing the extent to which the principles contained in the Framework have been applied and publishing the results on the

assessment, including an action plan for improvement and evidence to demonstrate good governance (the annual governance statement)

• Ensuring that recommendations for corrective action made by the external auditor are acted upon.

It should be noted that development work continues on the risk management process and the whistle-blowing and fraud prevention procedures and processes. East Lothian IJB's financial management arrangements conform to the requirements of the CIPFA Statement on the role of the Chief Finance Officer in Local Government. The Chief Finance Officer has overall responsibility for the IJB's financial arrangements and is professionally qualified and suitably experienced.

In discharging this responsibility, the Chief Officer has put in place arrangements for governance which includes the system of internal control. This is designed to manage risk to a reasonable level, but cannot eliminate the risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable but not absolute assurance of effectiveness.

The IJB is responsible for conducting each financial year, a review of the effectiveness of its governance framework, including risk management and the systems for internal control and financial control. The review of the effectiveness of the IJB's governance framework is informed by:

- the work of the IJB, the Strategic Planning Group and the Audit & Risk Committee
- the Chief Internal Auditor's annual report which is based on internal audit work completed during the year and
- reports from other external review bodies, agencies and inspectorates.
- Reliance is also placed on NHS Lothian and East Lothian Council's systems
  of internal control that support compliance with both organisations' policies
  and promotes achievement of each organisation's aims and objectives as
  well as those of the IJB.

These assessments did not highlight any issues that would impact on the level of effectiveness of the IJB's governance framework. However, a number of improvements were identified and are discussed in the action plan below. This is the second year of the IJB's operation and the first year in which the IJB has managed its financial allocations and these issues are still being developed. These are addressed below.

The statement has also been informed by the work undertaken by Internal Audit who, following the requirements of the Local Authority Accounts (Scotland) Regulations 2014, conducted an annual review of the effectiveness of the IJB's system of internal control. The Chief Internal Auditor has responsibility for the IJB's internal audit function and reports functionally to the Audit and Risk Committee to allow appropriate independence. The Chief Internal Auditor is professionally

qualified and suitably experienced to lead and direct the internal audit team. The internal audit service generally operates in accordance with the Public Sector Internal Audit Standards.

The Chief Internal Auditor concluded that subject to weaknesses identified, reasonable assurance can be placed on the overall adequacy and effectiveness of the IJB's framework of governance, risk management and control for the period from 1 April 2016 to 31 March 2017. These improvements are reflected within the action plan detailed below.

The results from these reviews were presented to the June 2017 Board Meeting with the Annual Governance Statement for approval.

#### **Statutory and Other Compliance**

East Lothian IJB (the 'Board') has secured compliance with statutory and other requirements, as follows:

- Membership its minimum membership (voting and non-voting) is set by statutory instrument, with the power to appoint additional members as it sees fit. The Board's membership is fully populated;
- Standing Orders the Board is required by statutory regulations to have Standing Orders to regulate its business, with some aspects stipulated in those regulations. Standing Orders were adopted at the inaugural meeting, complying with statutory requirements;
- Committees the Board has established an Audit & Risk Committee with a
  detailed remit, powers, and with the membership clearly defined. This
  complies with statutory requirements and with the Board's Standing Orders;
- Meetings the Standing Orders adopted by the Board allow the public to have prior access to meeting agendas and reports, and to attend meetings of the Board and its committees - except in clearly defined and limited circumstances;
- **Strategic Plan** the Board established its Strategic Planning Group as required by legislation, with Terms of Reference approved by the Board covering membership, meetings and meetings procedures;
- Officers the Board appointed a Chief Officer and a Chief Finance Officer as required by the legislation. The Board has also appointed a Standards Officer (the Chief Officer) in relation to its statutory Code of Conduct for Members. A Chief Internal Auditor has been appointed to carry out the Board's internal audit requirements and assist its Audit and Risk Committee;
- Finance the Board received reports in relation to financial assurance prior to the setting of budgets (for 2016/17) for the integrated functions by East Lothian Council and NHS Lothian. It adopted Financial Regulations in relation to the conduct of its financial affairs, the maintenance of its accounting and financial records, and its annual accounts and financial statements; and

Code of Conduct - The IJB approved and adopted its first draft Code on 19
October 2015 and agreed to submit the draft to Scottish Ministers for final
approval. The Code was amended due to legislative changes in 25 February
2016. A further revised draft agreed by the IJB on 8 June 2016 following
revisions in the template supplied by the Scottish Government. At the IJB's
meeting on 25 August 2016, the Chief Officer advised members that this
latest version of the Code had been approved by the Scottish Government. A
register of members' interests has been prepared and is available for
inspection.

#### **Action Plan**

Through the Board and the Audit and Risk Committee, further work will be progressed and will be carried out in relation to governance of these particular aspects of the Board's statutory duties and powers:

| Areas for Improvement identified in 2015/16  | Action undertaken 2016/17  |  |  |
|--|--|--|--|
| Financial Assurance Finalisation of the 2016/17 financial assurance process including a formal offer of financial resources from NHS Lothian | At its March 2016 meeting the IJB accepted the East Lothian Council budgetary offer and an indicative offer from NHS Lothian. NHS Lothian's formal financial allocation offer for 2016/17 was received on 14 June 2016. The final financial assurance for 2016/17 was presented to the IJB at its August meeting. The IJB agreed to the proposed budget. |  |  |
| Three year financial plan The financial plan that underpins the IJB's Strategic Plan should cover a three year period.                       | Although NHS Lothian have only made an offer for one year, East Lothian Council have made a three year indicative position. The 2017/18 budget is also a one year settlement however this is now being addressed in 2017/18 as part of the future budget setting process.  |  |  |
| Financial Risk Sharing Completion of a financial risk sharing agreement between the IJB and its partners.                                    | The 2016/17 financial risk sharing was agreed. NHS Lothian agreed to cover the health elements of the IJB's budget and East Lothian Council made an additional £1.0m available to cover any overspends within the social care element of the IJB's budget.   |  |  |

| Areas for Improvement identified in 2015/16   | Action undertaken 2016/17   |  |
|---|---|--|
| Support to the IJB from the partners Finalisation of the actions requiring to be undertaken by the partners to support the IJB as laid out in the IJB's integration scheme. | <ul> <li>A range of matters have been progressed:-</li> <li>Additional staffing to support for the IJB's planning team</li> <li>Support from NHS Lothian Internal Audit team to the IJB's CIA</li> <li>Support for the delivery of performance and activity information from NHS Lothian</li> <li>Support to prepare an IJB risk register</li> <li>Redesign of the NHS Strategic Planning group and NHS Finance and performance group to reflect the responsibilities of the IJB</li> <li>Agreement to an whole Lothian system Internal Audit report sharing mechanism – that is all four councils, NHS Lothian and all four IJBs</li> <li>Representation of the IJB on NHS Lothian's clinical governance committee.</li> </ul> |  |
| Performance management Further development of the performance management framework for the IJB.   | The IJB is continuing to work with its partners to agree and implement a system of performance management (including financial performance). Detailed reports were presented to the IJB at its meetings in August 2016 and February 2017. Further reports will be presented to the IJB in 2017/18.  |  |
| Risk management Further developments in the risk management system for the IJB.   | A draft proposal and risk register was submitted to the IJB's Audit and Risk Committee on 23 March 2016 with a further report along with an updated risk register which was presented to the Audit and Risk Committee on 21 June 2016. The risk register continues to be developed and has been presented to the Audit and Risk Committee at each of its meeting in 2016/17.  |  |

| Area for Improvement identified in 2016/17   | Actions to be undertaken<br>In 2017/18   |
|--|--|
| Use of the Social Care Fund A lack of a clear audit trail to monitor the actual social care fund (£4.37 million) expenditure incurred to date for certain categories of spends.  | A range of reports regarding the SCF were made to the IJB in 2016/17 a final report will be made to the IJB meeting of June 2016. This report shows that the expenditure on the SCF was in line with the IJB's agreement with East Lothian Council.                                    |
| Performance Management The need to ensure that the performance management framework is fully developed and clearly sets out how the IJB will measure performance against the Strategic Plan, identify areas where improvements are required and demonstrate to stakeholders the benefits that are being delivered.                                   | This work continues supported by the IJB's partners and a reporting mechanism has been agreed with further development work in train. Reports were presented to the IJB at its meetings in August 2016 and February 2017.  |
| Risk Register  The risk register in place requires review to ensure that it includes all ongoing and emerging risks facing the IJB including these identified as part of the financial assurance process. The register should clearly set out the additional controls and measures to manage the risks identified and meet the desired risk targets. | The IJB's risk register was presented to the meeting of the IJB's Audit and Risk committee in 2016/17. It is being reviewed and updated and work is underway with both NHS Lothian and the other IJBs in the Lothians to ensure that there are all the risk are appropriately covered. |
| Participation and Engagement and the Workforce Development and Support Plan, to ensure compliance with the   | The IJB has continued to engage both its partners and, more importantly the public which its services. Regular updates and briefings are provided on the IJB's website and the IJB has undertaken a second 'big conversation' to engage with the public.                               |

On the basis of the IJB's assurance system, and the elements of governance at its disposal, we are satisfied that overall, East Lothian IJB's systems of internal control, risk management and governance arrangements are of a satisfactory standard. We are aware of areas where improvements are required and steps will be taken in the forthcoming year to address these areas, allowing the IJB to advance its corporate governance arrangements and seek continuous improvement.

Peter Murray Chair of the IJB

Peter Murray 28/9/17

David Small 28/9/17

David Small Chief Officer

## Independent auditor's report

This report is made solely to the parties to whom it is addressed in accordance with Part VII of the Local Government (Scotland) Act 1973 and for no other purpose. In accordance with paragraph 120 of the Code of Audit Practice approved by the Accounts Commission, I do not undertake to have responsibilities to members or officers, in their individual capacities, or to third parties.

## Report on the audit of the financial statements

# Opinion on financial statements

I certify that I have audited the financial statements in the annual accounts of East Lothian Integration Joint Board for the year ended 31 March 2017 under Part VII of the Local Government (Scotland) Act 1973. The financial statements comprise the Comprehensive Income and Expenditure Statement, Movement in Reserves Statement, Balance Sheet and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union, and as interpreted and adapted by the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 (the 2016/17 Code).

In my opinion the accompanying financial statements:

- give a true and fair view in accordance with applicable law and the 2016/17 Code of the state of affairs of the East Lothian Integration Joint Board as at 31 March 2017 and of its income and expenditure on the provision of services for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union, as interpreted and adapted by the 2016/17 Code; and
- have been prepared in accordance with the requirements of the Local Government (Scotland) Act 1973, The Local Authority Accounts (Scotland) Regulations 2014, and the Local Government in Scotland Act 2003.

#### Basis of opinion

I conducted my audit in accordance with applicable law and International Standards on Auditing in the UK and Ireland (ISAs (UK&I)). My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the East Lothian Integration Joint Board in accordance with the ethical requirements that are relevant

to my audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standards for Auditors, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Responsibilities of the Chief Finance Officer for the financial statements

As explained more fully in the Statement of Responsibilities, the Chief Finance Officer is responsible for the preparation of financial statements that give a true and fair view in accordance with the financial reporting framework, and for such internal control as Chief Finance Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibilities for the audit of the financial statements

My responsibility is to audit and express an opinion on the financial statements in accordance with applicable legal requirements and ISAs (UK&I) as required by the Code of Audit Practice approved by the Accounts Commission. Those standards require me to comply with the Financial Reporting Council's Ethical Standards for Auditors. An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the circumstances of the East Lothian Integration Joint Board and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Chief Finance Officer; and the overall presentation of the financial statements.

My objectives are to achieve reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK&I) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### Other information in the annual accounts

The Chief Finance Officer is responsible for the other information in the annual accounts. The other information comprises the information other than the financial statements and my auditor's report thereon. My opinion on the financial statements does not cover the other information and I do not express any form of assurance

conclusion thereon except on matters prescribed by the Accounts Commission to the extent explicitly stated later in this report.

In connection with my audit of the financial statements in accordance with ISAs (UK&I), my responsibility is to read all the financial and non-financial information in the annual accounts to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by me in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.

## Report on other requirements

# Opinions on other prescribed matters

I am required by the Accounts Commission to express an opinion on the following matters.

In my opinion, the auditable part of the Remuneration Report has been properly prepared in accordance with The Local Authority Accounts (Scotland) Regulations 2014.

In my opinion, based on the work undertaken in the course of the audit

- the information given in the Management Commentary for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with statutory guidance issued under the Local Government in Scotland Act 2003; and
- the information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with the Delivering Good Governance in Local Government: Framework (2016).

# Matters on which I am required to report by exception

I am required by the Accounts Commission to report to you if, in my opinion:

- adequate accounting records have not been kept; or
- the financial statements and the auditable part of the Remuneration Report are not in agreement with the accounting records; or
- I have not received all the information and explanations I require for my audit; or
- there has been a failure to achieve a prescribed financial objective.

I have nothing to report in respect of these matters.

Gillial Waghe

Gillian Woolman MA FCA CPFA Assistant Director Audit Scotland 102 West Port Edinburgh EH3 9DH

29 September 2017

# **Comprehensive Income and Expenditure Statement**

This statement shows the cost of providing services for the year according to accepted accounting practices. Where the impact on the General Fund is amended by statutory adjustments, this is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

| 9 months to end<br>March 2016 |   | 2016/17         |
|-------------------------------|---|-----------------|
| Net Expenditure               |   | Net Expenditure |
| £m                            |   | £m              |
| 0.03                          | NHS Lothian                                 | 109.60          |
| 0.02                          | East Lothian Council                        | 44.29           |
| 0.05                          | Cost of Services                            | 153.89          |
| 0.05                          | Taxation and Non-Specific Grant Income      | 153.89          |
| 0.00                          | Surplus or Deficit on Provision of Services | 0.00            |
| 0.00                          | Total Comprehensive Income and Expenditure  | 0.00            |

# **Movement in Reserves Statement**

# The IJB had no reserves in 2016/17 nor did it hold any reserves to end March 2016

| Movements in Reserves During 2016/17       | General Fund<br>Balance | Unusable<br>Reserves:<br>Employee<br>Statutory<br>Adjustment<br>Account | Total Reserves |
|--|-------------------------|---|----------------|
|  | £000                    | £000  | £000           |
| Opening Balance at 31 March 2016           | (0)                     | o   | (0)            |
| Total Comprehensive Income and Expenditure | (0)                     | 0   | (0)            |
| Increase or Decrease in 2016/17            | (0)                     | 0   | (0)            |
| Closing Balance at 31 March 2017           | (0)                     | 0   | (0)            |

| Movements in Reserves During 2015/16       | General Fund<br>Balance | Unusable<br>Reserves:<br>Employee<br>Statutory<br>Adjustment<br>Account | Total Reserves |
|--|-------------------------|---|----------------|
|  | £000                    | £000  | £000           |
| Opening Balance at 31 March 2015           | 0                       | 0   | 0              |
| Total Comprehensive Income and Expenditure | (0)                     | 0   | (0)            |
| Increase or Decrease in 2015/16            | (0)                     | 0   | (0)            |
| Closing Balance at 31 March 2016           | (0)                     | 0   | (0)            |

#### **Balance Sheet**

The IJB has neither assets nor liabilities at 31st March 2017.

The Balance Sheet shows the value of the IJB's assets and liabilities as at the balance sheet date. The net assets of the IJB (assets less liabilities) are matched by the reserves held by the IJB.

| 31 March |                               |       |               |
|----------|-------------------------------|-------|---------------|
| 2016     |                               | Notes | 31 March 2017 |
| £000     |                               |       | £000          |
| 0        | Short term Debtors            |       | 0             |
| 0        | Current Assets                |       | 0             |
| 0        | Short term Creditors          |       | 0             |
| 0        | Current Liabilities           |       | 0             |
| 0        | Provisions                    |       | 0             |
| 0        | Long-term Liabilities         |       | 0             |
| 0        | Net Assets                    |       | 0             |
| 0        | Usable Reserve: General Fund  |       | 0             |
| 0        | Usable Reserve:               |       | 0             |
| 0        | Employee Statutory Adjustment |       | 0             |
| 0        | Account                       |       | 0             |
| 0        | Total Reserves                |       | 0             |
|          |                               | ,     |               |

The unaudited accounts were issued on 30 June 2017 and the audited accounts were authorised for issue on 29 September 2017

28/9/17

**David King** 

Chief Finance Officer

David MKng

#### Notes to the Financial Statements

## 1. Significant Accounting Policies

#### **General Principles**

The Financial Statements summarises the IJB's transactions for the 2016/17 financial year and its position at the year-end of 31 March 2017.

The IJB was established under the requirements of the Public Bodies (Joint Working) (Scotland) Act 2014 and is a Section 106 body as defined in the Local Government (Scotland) Act 1973.

The Financial Statements are therefore prepared in compliance with the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17, supported by International Financial Reporting Standards (IFRS), unless legislation or statutory guidance requires different treatment.

The accounts are prepared on a going concern basis, which assumes that the IJB will continue in operational existence for the foreseeable future. The historical cost convention has been adopted.

#### Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when settlement in cash occurs. In particular:

- Expenditure is recognised when goods or services are received and their benefits are used by the IJB.
- Income is recognised when the IJB has a right to the income, for instance by meeting any terms and conditions required to earn the income, and receipt of the income is probable.
- Where income and expenditure have been recognised but settlement in cash has not taken place, a debtor or creditor is recorded in the Balance Sheet.
- Where debts may not be received, the balance of debtors is written down.

It should be noted that the above principle are those applied by the partners (NHS Lothian and East Lothian Council). The IJB has funded these partners to deliver the delegated functions and these partners have charged the IJB as above.

#### **Funding**

The IJB is wholly funded through funding contributions from the statutory funding partners, East Lothian Council and NHS Lothian. Expenditure is incurred in the form of charges by the partners.

#### Cash and Cash Equivalents

The IJB does not operate a bank account or hold cash. Transactions are settled on behalf of the IJB by the funding partners. Consequently the IJB does not present a 'Cash and Cash Equivalent' figure on the balance sheet. There are no outstanding funding balances from either partners at 31<sup>st</sup> March 2017.

#### **Employee Benefits**

The IJB does not directly employ staff. Staff are formally employed by the partners who retain the liability for pension benefits payable in the future. The IJB therefore does not present a Pensions Liability on its Balance Sheet.

The IJB has a legal responsibility to appoint a Chief Officer. More details on the arrangements are provided in the Remuneration Report.

#### Provisions, Contingent Liabilities and Contingent Assets

Provisions are liabilities of uncertain timing or amount. A provision is recognised as a liability on the balance sheet when there is an obligation as at 31 March due to a past event, settlement of the obligation is probable, and a reliable estimate of the amount can be made. Recognition of a provision will result in expenditure being charged to the Comprehensive Income and Expenditure Statement and will normally be a charge to the General Fund.

A contingent liability is a possible liability arising from events on or before 31 March, whose existence will only be confirmed by later events. A provision that cannot be reasonably estimated, or where settlement is not probable, is treated as a contingent liability. A contingent liability is not recognised in the IJB's Balance Sheet, but is disclosed in a note where it is material.

A contingent asset is a possible asset arising from events on or before 31 March, whose existence will only be confirmed by later events. A contingent asset is not recognised in the IJB's Balance Sheet, but is disclosed in a note only if it is probable to arise and can be reliably measured.

## Reserves

The IJB's reserves are classified as either Usable or Unusable Reserves.

The IJB's only Usable Reserve is the General Fund. The balance of the General Fund as at 31 March shows the extent of resources which the IJB can use in later years to support service provision. As noted above, the IJB had no reserves as at 31<sup>st</sup> March 2017.

The IJB's only Unusable Reserve is the Employee Statutory Adjustment Account. This is required by legislation.

## Indemnity Insurance

The IJB has indemnity insurance for costs relating primarily to potential claim liabilities regarding Board member and officer responsibilities. NHS Lothian and East Lothian Council have responsibility for claims in respect of the services that they are statutorily responsible for and that they provide. The IJB holds separate indemnity insurance through its membership of the CNORIS scheme; the charge for this in 2016/17 was £6,000.

Unlike NHS Boards, the IJB does not have any 'shared risk' exposure from participation in CNORIS. The IJB participation in the CNORIS scheme is therefore analogous to normal insurance arrangements.

Known claims are assessed as to the value and probability of settlement. Where it is material the overall expected value of known claims taking probability of settlement into consideration is provided for in the IJB's Balance Sheet.

The likelihood of receipt of an insurance settlement to cover any claims is separately assessed and, where material, presented as either a debtor or disclosed as a contingent asset.

# 2. Critical Judgements and Estimation Uncertainty

The critical judgements made in the Financial Statements relating to complex transactions are:

• The partner organisations have considered their exposure to possible losses and made adequate provision where it is probable that an outflow of resources will be required and the amount of the obligation can be measured reliably. Where it has not been possible to measure the obligation, or it is not probable in the partner organisations' options that a transfer of economic benefits will be required, material contingent liabilities have been disclosed (there are none).

- The Annual Accounts contains estimated figures that are based on assumptions made by the IJB about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.
- There are no items in the IJB's Balance Sheet at 31 March 2017 for which there is a significant risk of material adjustment in the forthcoming financial year.

#### **Provisions**

The IJB has not created any provisions in respect of compensation claims. It is not certain that all claims have been identified or that the historic level of settlement payments is a reliable guide for future settlements.

# 3. Events After the Reporting Period

The Annual Accounts were authorised for issue by the IJB on 29 September 2017. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2017, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

# 4. Expenditure and Funding Analysis

| Expenditure |   |         |
|-------------|---|---------|
| 2015/16     |   | 2016/17 |
| £m          | Services specifically for East Lothian          | £m      |
| 0.03        | Health  | 63.94   |
| 0.02        | Social Care                                     | 44.29   |
|             | East Lothian's share of Lothian Health Services |         |
| 0.00        | Hosted  | 21.37   |
| 0.00        | Set Aside                                       | 24.29   |
| 0.05        | Total   | 153.89  |
| Funded By   |   |         |
| 0.03        | East Lothian Council                            | 44.29   |
| 0.02        | NHS Lothian                                     | 109.60  |
| 0.05        |   | 153.89  |
|             |   |         |

Expenditure above has been split into three main areas:-

- Expenditure on those services delivered specifically for the population of East Lothian. These services are managed locally by the East Lothian Partnership
- Hosted Services; these are health services managed either by the Edinburgh, East Lothian and West Lothian Partnerships or managed by NHS Lothian on a pan-Lothian basis. These services included Mental Health Services, Learning Disability Services, Substance Misuse Services, Rehabilitation services, General Dental Services, General Pharmaceutical Services and General Ophthalmic Services. This is the IJB's agreed share of these services.
- Set Aside Services; these are services delivered in the main acute hospitals (Royal Infirmary of Edinburgh, Western General Hospital and St. John's Hospital) and managed by NHS Lothian. This is the IJB's agreed share of these services

#### Corporate Service

Included in the above costs are the following corporate services :2015/16 2016/17
£000's £000's

48 Staff (Chief Officer) 51
5 Audit Fee 17
53 Total 68

# 5. Related Party Transactions

As partners with the East Lothian Integration Joint Board both East Lothian Council and NHS Lothian are related parties and the material transactions with these bodies are disclosed in these accounts.

There are elements of expenditure which are shown against the NHS Lothian above but where the resources are used by the social care services delivered by East Lothian Council.

| 2015/16 |                      | 2016/17 |
|---------|----------------------|---------|
| £m      |                      | £m      |
| 0.02    | NHS Lothian          | 109.60  |
| 0.00    | Resource Transfer    | -3.23   |
| 0.00    | Social Care Fund     | -4.37   |
| 0.02    | Total                | 102.00  |
| 0.03    | East Lothian Council | 44.29   |
| 0.00    | Resource Transfer    | 3.23    |
| 0.00    | Social Care Fund     | 4.37    |
| 0.05    | Total                | 51.89   |

Both Resource Transfer and the Social Care Fund are resources which are part of the NHS Lothian budget and are shown as expended therein but these funds are used to deliver social care service supplied by East Lothian Council.

# 6. <u>VAT</u>

The IJB is not a taxable person and does not charge or recover VAT on its functions.

The VAT treatment of expenditure and income within the accounts depends upon which of the partners is providing the services as these bodies are treated differently for VAT purposes.