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# **ADMINISTRATION BUDGET PROPOSALS**

2014/15 - 2016/17

BUDGET 2014-2017	201	14/15 Budge	t	20	15/16 Budge	t	2016/17 Budget			
	2013/14			2014/15			2015/16			
	Base		Total	Base		Total	Base		Total	
	Budget	Changes	Budget	Budget	Changes	Budget	Budget	Changes	Budget	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
CORPORATE INCOME										
Revenue Support Grant	(167,688)	(2,018)	(169,706)	(169,706)	_	(169,706)	(169,706)	_	(169,706)	
National Non-domestic Rates Grant			, , , , , , , , , , , , , , , , , , ,	. ,				_	. ,	
Council Tax	(46,761)	(519)	(47,280)	(47,280)	(551)	(47,830)	(47,830)	(571)	(48,401)	
Renewable Energy/Loan Interest	(108)	(35)	(143)	(143)	-	(143)	(143)	-	(143)	
Transfer to/(from) Reserves	(2,236)	2,406	170	170	1,438	1,608	1,608	(1,608)	-	
Transfer to/(from) HRA Surpluses	(995)	-	(995)	(995)	-	(995)	(995)	-	(995)	
EXPENDITURE LIMIT	(217,788)	(166)	(217,954)	(217,954)	887	(217,066)	(217,066)	(2,179)	(219,245)	
LESS CORPORATE COMMITMENTS										
Valuation Board Requisition	674	-	674	674	-	674	674	-	674	
Council Tax Reduction Scheme	5,490	-	5,490	5,490		5,490	5,490		5,490	
Asset Management	(4,462)	-	(4,462)	(4,462)	-	(4,462)	(4,462)	-	(4,462)	
VERS Savings	(2,000)	2,000	-	-	-	-	-	-	-	
Debt Charges	18,441	260	18,701	18,701	56	18,757	18,757	803	19,559	
Pension Deficit	2,799	-	2,799	2,799	-	2,799	2,799	-	2,799	
External Audit	280	-	280	280	-	280	280	-	280	
Housing Benefit Loss/Discretionary Payments	753	-	753	753	-	753	753	-	753	
	21,975	2,260	24,235	24,235	56	24,291	24,291	803	25,093	
FUNDING FOR COUNCIL SERVICES	(195,813)	2,094	(193,719)	(193,719)	943	(192,776)	(192,776)	(1,376)	(194,152)	
SERVICE PLANNED EXPENDITURE										
Resources & People Services										
Children's Wellbeing	12,363	(602)	11,761	11,761	(245)	11,516	11,516	116	11,632	
Pre-school Education & Childcare	5,096	978	6,074	6,074	(2)	6,072	6,072	15	6,087	
Additional Support for Learning	7,854	(30)	7,824	7,824	(31)	7,793	7,793	76	7,869	
Schools - Primary	29,384	273	29,657	29,657	476	30,133	30,133	1,073	31,206	
Schools - Secondary	36,096	(10)	36,086	36,086	249	36,335	36,335	601	36,936	
Schools Support Services	2,797	(66)	2,731	2,731	(8)	2,723	2,723	16	2,739	
Financial Services	2,148	(202)	1,946	1,946	(15)	1,931	1,931	15	1,946	
Revenues & Benefits IT Services	1,445	79 (100)	1,524	1,524	(5) (17)	1,519	1,519 1,726	25 15	1,544	
Law & Licensing	1,852 715	(109) (18)	1,743 697	1,743 697	(17) (24)	1,726 673	1,726 673	(12)	1,741 661	
Human Resources	1,105	(18)	1,058	1,058	(24)	1,033	1,033	(12)	1,025	
	1,100	(11)	1,000	1,000	(20)	1,000	1,000	(0)	1,020	

BUDGET 2014-2017	2014/15 Budget			201	15/16 Budget		2016/17 Budget			
	2013/14			2014/15			2015/16			
	Base		Total	Base		Total	Base		Total	
	Budget	Changes	Budget	Budget	Changes	Budget	Budget	Changes	Budget	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Democratic Services	1,665	(122)	1,543	1,543	(7)	1,536	1,536	12	1,548	
Sub-total	102,520	124	102,644	102,644	346	102,990	102,990	1,944	104,934	
Health & Social Care Partnership										
Adult Wellbeing	44,839	(444)	44,395	44,395	(1,069)	43,326	43,326	4	43,330	
Sub-total	44,839	(444)	44,395	44,395	(1,069)	43,326	43,326	4	43,330	
Partnerships & Community Services										
Planning & Environmental Services	2,699	(449)	2,250	2,250	20	2,270	2,270	77	2,347	
Economic Development & Strategic Investment	1,979	144	2,123	2,123	(11)	2,112	2,112	4	2,116	
Asset Planning & Engineering	2,640	(189)	2,451	2,451	(27)	2,424	2,424	40	2,464	
Property Maintenance	(440)	(50)	(490)	(490)	(118)	(608)	(608)	(119)	(727)	
Facility Support Services	3,099	(68)	3,031	3,031	(46)	2,985	2,985	45	3,030	
Landscape & Countryside Management	5,604	(92)	5,512	5,512	(634)	4,878	4,878	(113)	4,765	
Roads, Transportation & Waste Services	13,073	(188)	12,885	12,885	22	12,907	12,907	132	13,039	
Healthy Living	4,351	(261)	4,090	4,090	(88)	4,002	4,002	(66)	3,936	
Community Housing	2,738	(78)	2,660	2,660	28	2,688	2,688	(92)	2,596	
Communications & Marketing	448	(61)	387	387	6	393	393	15	408	
Policy & Improvement	1,594	(22)	1,572	1,572	(7)	1,565	1,565	1	1,566	
Community Partnerships	1,158	200	1,358	1,358	884	2,242	2,242	(400)	1,842	
Arts, Museums & Music	2,133	(107)	2,026	2,026	(66)	1,960	1,960	(38)	1,922	
Community Development	3,312	(266)	3,046	3,046	(17)	3,029	3,029	9	3,038	
Customer Services, Libraries & Safer Communities	4,067	(288)	3,779	3,779	(166)	3,613	3,613	(67)	3,546	
Sub-total	48,455	(1,775)	46,680	46,680	(220)	46,460	46,460	(572)	45,888	
TOTAL SERVICE EXPENDITURE	195,813	(2,095)	193,719	193,719	(943)	192,776	192,776	1,376	194,152	

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change		Total Change	Change		Total Change	Change	creased Income	Total Change
Description	£000		£000	£000		£000	£000	£000	£000
CORPORATE INCOME									
Revenue Support Grant (RSG)/Non Domestic Rates (NDR) Assumed General Change in RSG/NDR Change in RSG awarded by Scottish Government	(2,018)	-	(2,018)	-	-	-	-	-	-
	(2,018)	-	(2,018)	-	-	-	-	-	-
Council Tax	(500)		(500)	(54.4)		(= ( )	(57.4)		(
Change in number of chargeable properties Additional properties incorporated into the new years' tax bases/Tax Increases	(506)	-	(506)	(511)	-	(511)	(571)	-	(571)
Changes in Council Tax Discounts - Empty Homes Potential effect of changes agreed at December 2013 Council Meeting with regard to	-	(13)	(13)	-	(40)	(40)	-	-	-
discounts on long term empties	(500)	(13)	(540)	(544)	(40)	(551)	(574)		(574)
Renewable Energy/Loan Interest	(506)	(13)	(519)	(511)	(40)	(551)	(571)	-	(571)
PV installations - feed in tariff income Income from renewable energy generation	-	(35)	(35)	-	-	-	-	-	-
PV installations - energy costs avoided	-	-	-	-	-	-	-	-	-
Reduction in electricity purchased		(25)	(25)						
Transfer to/(from) Reserves	-	(35)	(35)	-		-	-	-	-
General Fund Balances	2,166	-	2,166	-	-	-	-	-	-
Change in use of GF balances General Fund Balances	-	-	-	(350)	_	(350)	350	-	350
Support for Area Partnerships									
Capital Fund Capital spend to be funded from creation of Capital Fund/Transfer from current revenue	170	-	170	1,788	-	1,788	(1,958)	-	(1,958)
Capital spend to be funded from creation of Capital Fund, fransier from current revenue							-	-	-
Project Officer - EDRMS Costs funded from reserves for 2013/14	70	-	70						
Costs funded from reserves for 2013/14	2,406	-	2,406	1,438	-	1,438	(1,608)	-	(1,608)
Debt Charges									
Interest and Principal repayments Cost of new capital projects within Capital Projects section	260	-	260	56	-	56	803	-	803
	260	-	260	56	-	56	803	-	803
RESOURCES AND PEOPLE SERVICES Children's Wellbeing									
Increases in Pay Costs	72	-	72	72	-	72	73	-	73
Effect of assumed 1% increase.									
Children & Young People Bill Additional funding provided by Scottish Government - Looked After Children	37	-	37	-	-	-	-	-	-
Introduction of Single Tier State Pension	-	-	-	-	-	-	104	-	104
Increase in employer NIC charges as result of introduction of single tier state pension		(							
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(479)	(479)	-	-	-	-	-	-
Scheme									
Control of Overtime Reduction in overtime/Review of terms and conditions	-	-	-	-	(6)	(6)	-	-	-
Staff Travel Scheme	-	(72)	(72)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme BuySmart Reviews	-	(15)	(15)	-	(15)	(15)	_	(15)	(15)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(10)	(10)		(10)	(10)		(10)	(10)
contracts set up and used or buying to an alternative standard. Efficient Workforce Management	_	_			(46)	(46)	_	(46)	(46)
Group savings target to be met from service redesign, strict management of variable			-	-	(40)	(+0)	-	(40)	(40)
staffing and agency costs.									
External Residential Care Placements	-	(100)	(100)	-	(250)	(250)	-	-	-
Review and Reduction in spend Commissioning Strategy	-	(45)	(45)	-	_	_	-	_	_
Efficiencies and Cost Reductions expected to arise as result of implementation of									
Commissioning Strategy and review of care partnerships/contracts and packages	109	(711)	(602)	72	(317)	(245)	177	(61)	116
Pre-School Education & Childcare			,					(/	
Increases in Pay Costs	6	-	6	6	-	6	6	-	6

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Change		Total Change	Change		Total Change	Change		Total Change
Description Effect of assumed 1% increase.	£000	£000	£000	£000	£000	£000	£000	£000	£000
Children & Young People Bill Additional funding provided by Scottish Government to meet costs of increase in childcare hours/Full costs subject to assessement Introduction of Single Tier State Pension	969 -	-	969 -	-	-	-	- 17	-	- 17
Increase in employer NIC charges as result of introduction of single tier state pension Facility Services Charges	2	-	2	2	_	2	2	-	2
Increases in Facilities Charges in line with salary increases Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(17)	(17)	-	-	-	-	-	
Scheme Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable staffing and agency costs.	-	-	-	-	(5)	(5)	-	(5)	(5)
Support from the Start <i>Project funding</i>	25	-	25	-	-	-	-	-	-
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(2)	(2)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.	-	(5)	(5)	-	(5)	(5)	-	(5)	(5)
	1,002	(24)	978	8	(10)	(2)	25	(10)	15
Additional Support for Learning Increases in Pay Costs Effect of assumed 1% increase.	13	-	13	13	-	13	13	-	13
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	22	-	22
Investment in Stage 3 Support Transfer of funding from Primary Group to support children at Stage 3 in our schools	15	-	15	15		15	-	-	-
School Based Therapeutic Counselling Services Extend programme and seek to secure match funding from Lothian Health Transfer of Access Officer	50 (34)	-	50 (34)	50	-	50	50	-	50
Transfer of Access officer from Education to Adult Wellbeing	(34)	-	(34)	-		-	-	-	-
External Learning Centres Savings from review of contract levels/Best Value Review of Services Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	- (53)	- (53)	-	(100)	(100) -	-	-	-
Scheme Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable staffing and agency costs.	-	-	-	-	(4)	(4)	-	(4)	(4)
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(16)	(16)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(5)	(5)	-	(5)	(5)	-	(5)	(5)
contracts set up and used or buving to an alternative standard.	44	(74)	(30)	78	(109)	(31)	85	(9)	76
Schools - Primary Increases in Pay Costs Effect of assumed 1% increase.	277	-	277	280		280	283		283
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	572	-	572
Increase in NDR charges Increase in poundage rates beyond 2013/14	41	-	41	41	-	41	41		41
Facility Services Charges Increases in Facilities Charges in line with salary increases New/Additional Primary School Space	27	-	27 -	27 50		27 50	27 50		27 50
Estimated revenue effect of increasing size of primary school estate(Pinkie/Dunbar etc)									

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change		Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Living Wage Effect of £7.65 minimum hourly rate on Facilities Charges	6	-	6	-	-	-	-	-	-
Primary pupil roll increase	152	-	152	138	-	138	210	-	210
Estimated financial effect of the expected increase in the Primary Roll up to 8359 by									
September 2016		(20)	(00)						
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(28)	(28)	-	-	-	-	-	-
Scheme									
Voluntary Early Release Scheme/Facility Charges	-	(42)	(42)	-	-	-	-	-	-
Removal of costs relating to FM staff who have left under the Voluntary Early Retirement Scheme									
Efficient Workforce Management /School Management		(100)	(100)						
Review the management resources within all schools, including review of the ratio of	-	(100)	(100)	-	-	-	-	-	-
Principal Teachers to Classroom Teachers to achieve efficiency target.									
DSM Review	-	(50)	(50)	-	(50)	(50)	-	(100)	(100)
Review of DSM scheme BuySmart Reviews	_	(10)	(10)		(10)	(10)	_	(10)	(10)
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(10)	(10)		(10)	(10)	_	(10)	(10)
contracts set up and used or buying to an alternative standard.									
Ochoole Occordant	503	(230)	273	536	(60)	476	1,183	(110)	1,073
Schools - Secondary Increases in Pay Costs	245		245	248	_	248	250	_	250
Effect of assumed 1% increase.	240	_	240	240	_	240	230	_	200
Changes in Revenue Support Grant/Scottish Government Support	(31)	-	(31)	-	-	-	-	-	-
Changes in relation to Copyright for School Pupils	04		81						
Changes in Revenue Support Grant/Scottish Government Support Changes in relation to Support for Second Languages	81	-	01	-	-	-	-	-	-
Introduction of Single Tier State Pension	-	_	-	_	-	-	481	-	481
Increase in employer NIC charges as result of introduction of single tier state pension							101		
Increase in NDR charges Increase in poundage rates beyond 2013/14	36	-	36	37	-	37	37	-	37
PPP Contract	18	-	18	152	-	152	181	-	181
Increase in PPP contract charges for Education facilities									
Facility Services Charges	4	-	4	4	-	4	4	-	4
Increases in Facilities Charges in line with salary increases Staff Travel Scheme	-	(2)	(2)	_	-	-	-	-	_
Renegotiation of Staff Travel Scheme			( )						
Improving options in the Senior Phase across the Authority Use of IT to enhance/support delivery of curriculum in the senior phase (S4-S6). Subject to	-	-	-	-	-	-	-	(160)	(160)
changes in Scottish Government policy re teacher/pupil ratio									
Voluntary Early Release Scheme	-	(9)	(9)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme School Transport	_	(100)	(100)		_		_	_	_
Re-provision of transport services		(100)	(100)						
DSM Review/Secondary Roll Changes	-	(240)	(240)	-	(180)	(180)	-	(180)	(180)
Implementation of a DSM review alongside effect of the expected reduction in the									
secondarv roll to 5504 bv September 2016 BuySmart Reviews	-	(12)	(12)	_	(12)	(12)	-	(12)	(12)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring			( )		( )	· · · ·		( )	( )
contracts set up and used or buying to an alternative standard.	050	(000)	(4.0)	444	(4.00)	0.40	050	(050)	004
Schools Support Services	353	(363)	(10)	441	(192)	249	953	(352)	601
Increases in Pay Costs	18	-	18	18	-	18	18	-	18
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	24	-	24
Increase in employer NIC charges as result of introduction of single tier state pension									
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(59)	(59)	-	-	-	-	-	-
Scheme									
Efficient Workforce Management	-	-	-	-	(11)	(11)	-	(11)	(11)

BUDGET CHANGES		2014/15			2015/16		·	2016/17	
	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Group savings target to be met from service redesign, strict management of variable staffing and agency costs.									
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(15)	(15)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.	-	(10)	(10)	-	(15)	(15)	-	(15)	(15)
	18	(84)	(66)	18	(26)	(8)	42	(26)	16
Financial Services Increases in Pay Costs Effect of assumed 1% increase.	23	-	23	23	-	23	23	-	23
Transfer of Staffing budget to Adult Wellbeing/Revenues Transfer of budget relating to processing of care packages/assessments	(77)	-	(77)	-	-	-	-	-	-
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	30	-	30
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement Scheme	-	(67)	(67)	-	-	-	-	-	-
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.	-	(15)	(15)	-	(15)	(15)	-	(15)	(15)
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	(62)	(62)	-	(23)	(23)	-	(23)	(23)
staffing and agency costs.	(54)	(148)	(202)	23	(38)	(15)	53	(38)	15
Revenues & Benefits				20					20
Increases in Pay Costs Effect of assumed 1% increase.	20		20	20	-	20	20	-	20
Council Tax Reduction Scheme Administration Costs Funding to be provided by Scottish Government for administration of the scheme Transfer of Staffing hudget to Adult Wallbeing/Devenues	122 33		122 33	-		-	-	-	-
Transfer of Staffing budget to Adult Wellbeing/Revenues <i>Transfer of budget relating to processing of care packages/assessments</i> Transfer of Staffing budget from IT	13		13	-	-	-	_	-	-
Transfer of budget relating to EDRMS systems development Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	30	-	30
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(59)	(59)	-	-	-	-	-	-
Scheme Staff Travel Scheme	-	(11)	(11)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(10)	(10)	-	(10)	(10)	-	(10)	(10)
contracts set up and used or buying to an alternative standard. Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	(29)	(29)	-	(15)	(15)	-	(15)	(15)
staffing and agency costs.	188	(109)	79	20	(25)	(5)	50	(25)	25
Information Technology Increases in Pay Costs	17	-	17	17	-	17	17	- (23)	17
Effect of assumed 1% increase. Transfer of Staffing budget from IT Transfer of budget relating to EDRMS systems development	(13)	-	(13)	-	-	-	-	-	-
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	32	-	32
Project Officer - EDRMS Removal of budget funded from 2013/14 reserves	(70)	-	(70)	-	-	-	-	-	-

BUDGET CHANGES		2014/15			2015/16		2016/17		
	Budaet	Efficiency Measures/Savings/I		Budget N	Efficiency Measures/Savings/In		Budget M	Efficiency leasures/Savings/In	
	Change	ncreased Income	Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	-	-	-	(19)	(19)	-	(19)	(19)
staffing and agency costs. Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(3)	(3)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(40)	(40)	-	(15)	(15)	-	(15)	(15)
contracts set up and used or buving to an alternative standard.	(66)	(43)	(109)	17	(34)	(17)	49	(34)	15
Law & Licensing									
Increases in Pay Costs Effect of assumed 1% increase.	7	-	7	7	-	7	7	-	7
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	12	-	12
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	-	-	-	(19)	(19)	-	(19)	(19)
staffing and agency costs. Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(2)	(2)	-	-	-	-	-	-
Licensing Fees Increase in Civic Government application fee charges in line with October 2008 Cabinet	-	(3)	(3)	-	(2)	(2)	-	(2)	(2)
Report BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.	-	(20)	(20)	-	(10)	(10)	-	(10)	(10)
	7	(25)	(18)	7	(31)	(24)	19	(31)	(12)
Human Resources Increases in Pay Costs	10	-	10	10	-	10	11	-	11
Effect of assumed 1% increase. Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	16	-	16
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(15)	(15)	-	(15)	(15)	-	(15)	(15)
contracts set up and used or buying to an alternative standard. Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	(38)	(38)	-	(20)	(20)	-	(20)	(20)
staffing and agency costs.	10	(57)	(47)	10	(35)	(25)	27	(35)	(8)
Democratic Services Increases in Pay Costs	14	-	14	15	-	15	15	-	15
Effect of assumed 1% increase. Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	20	-	20
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(92)	(92)	-	-	-	-	-	-
Scheme Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	-	-	-	(7)	(7)	-	(8)	(8)
staffing and agency costs. Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(40)	(40)	-	(15)	(15)	-	(15)	(15)
contracts set up and used or buying to an alternative standard.	14	(136)	(122)	15	(22)	(7)	35	(23)	12
HEALTH & SOCIAL CARE PARTNERSHIP Adult Wellbeing									

JDGET CHANGES		2014/15			2015/16			2016/17		
	Budget	Efficiency Measures/Savings/I		Rudaot	Efficiency Measures/Savings/In		Rudaat	Efficiency Measures/Savings/In		
	Change		Total Change	Change		Total Change	Change	creased Income	Total Chang	
Description	£000	£000	£000	£000		£000	£000	£000	£00	
Increases in Pay Costs	147		147	149		149	151	-	15	
Effect of assumed 1% increase.				110			101		10	
Increase in Free Personal/Nursing Care Rates	49	-	49	-	-	-	-	-		
In line with SG grant increases										
Sensory Impairment	18	-	18	-	-	-	-	-		
In line with SG grant increases										
Transfer of Staffing budget to Adult Wellbeing/Revenues	44	-	44	-	-	-	-	-		
Transfer of budget relating to processing of care packages/assessments										
Introduction of Single Tier State Pension	-	-	-	-	_	-	201	-	20	
Increase in employer NIC charges as result of introduction of single tier state pension							-			
	740		740							
nvestment	716	-	716	-	-	-	-	-		
Ongoing investment in ASC services	7		-	7		7	7			
Facility Services Charges	1	-	()	1	-	1	1	-		
Increases in Facilities Charges in line with salary increases Transfer of Access Officer	34		34							
Transfer of Access officer from Education to Adult Wellbeing	- 34	-	34	-	-	-	-	-		
Resource Transfer	(60)		(60)							
Additional Resource Transfer income from NHS Lothian	(00)	-	(00)	-	-	-	-	-		
Resource Transfer	60		60			_				
Additional expenditure to match Resource Transfer income from NHS Lothian	00	-	00	-	-	-	-	-		
Living Wage	5		5	-		_	_	_		
Effect of £7.65 minimum hourly rate on Facilities Charges	5		J			_	_	_		
Voluntary Early Release Scheme		(338)	(338)							
Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(330)	(330)	-	-	-	-	-		
	50		50	25		25	25		0	
Day Centre Funding/Registration	50	-	50	25	-	25	25	-	2	
Strategic Development of the service		(00)	(00)							
Day Centre Transport	-	(90)	(90)	-	-	-	-	-		
Application of Transport Policy					(90)	(00)				
Adult Resource Centres	-	-	-	-	(80)	(80)	-	-		
Delivery of Community based services Staff Travel Scheme		(02)	(00)							
	-	(92)	(92)	-	-	-	-	-		
Renegotiation of Staff Travel Scheme Control of Overtime					(65)	(65)				
Reduction in overtime/Review of terms and conditions	-	-	-	-	(65)	(65)	-	-		
ntegration of Health/Social Care								(250)	(250	
Savings & Efficiencies to be generated by joint working	-	-	-	-	-	-	-	(250)	(200	
Review of Income & Charging	_	(197)	(197)	_	(60)	(60)	_	(60)	(60	
Changes in line with January 2014 Cabinet report	-	(137)	(157)	-	(00)	(00)	-	(00)	(00	
Staffing	_	(35)	(35)	_		_	_	_		
Benefit realisation. Review of Admin staffing levels across the service following	-	(33)		-	-	-	-	-		
implementation of Frameworki										
BuySmart Reviews	-	(25)	(25)	-	(20)	(20)	_	(20)	(20	
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(20)			(20)	(20)		(20)	(20	
contracts set up and used or buying to an alternative standard.										
Voluntary Organisations	-	(75)	(75)	-	_	_	_	_		
Targeting resources on prevention and to those most in need		(, 0)	(, , , )							
Physical Disability Residential Care	-	(75)	(75)	-	_	-	-	_		
Review of cases and examine scope to reduce costs using fair cost approach										
Occupational Therapy Aids	-	(40)	(40)	-	-	-	-	-		
Signposting to alternative sources/review of low level self referral										
Redesign of Services for Older People	-	(50)	(50)	-	(750)	(750)	-	-		
Savings from reassessment of residential requirement in medium to long term						· · · /				
Adult Placement	-		_	-	(50)	(50)	_	_		
Develop opportunities for adult placement with savings within care purchasing budget.	-		_	-	(30)	(00)				
Supporting People	-	(75)	(75)	-		_	_	_		
Review of block contracts and movement to spot purchase arrangements										
Allocation of Respite	-	(75)	(75)	-	(75)	(75)	_	_		
Allocation of respite based on ongoing re-assessed of need		(, 0)	(, , , )		(, 3)	(, , , )				
Review of Respite provision for older people	-	(60)	(60)	-	_	_	_	-		
Review of Respite provision within ELC homes										

BUDGET CHANGES		2014/15			2015/16		2016/17		
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change		Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000		£000	£000	£000	£000	£000	£000	£000
Make greater use of Sheltered Housing	-	-	-	-	(50)	(50)	-	(50)	(50)
Make greater use of Sheltered Housing to provide higher levels of community support and reduce numbers of purchased care home beds									
Recommission services within local neighbourhoods	-	(62)	(62)	_	-	-	-	-	-
Development of day local services to replace services purchased out with East Lothian									
Efficient Workforce Management		(200)	(200)		(100)	(100)			
Group savings target to be met from service redesign, strict management of variable	_	(200)	(200)		(100)	(100)		-	-
staffing and agency costs.									
Review allocation of care between Free Personal Care and Non Personal Care	-	(25)	(25)	-	-	-	-	-	-
Identify potential to increase level of chargeable services within care packages.	1,070	(1,514)	(444)	181	(1,250)	(1,069)	384	(380)	1
PARTNERSHIPS & COMMUNITY SERVICES	1,070	(1,314)	(444)	101	(1,230)	(1,003)	504	(300)	4
Planning & Environmental Services									
Increases in Pay Costs	34	-	34	35	-	35	35	-	35
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	57	-	57
		(445)	(445)						
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(445)	(445)	-	-	-	-	-	-
Scheme									
Efficient Workforce Management	-	-	-	-	(15)	(15)	-	(15)	(15)
Group savings target to be met from service redesign, strict management of variable									
staffing and agency costs. Staff Travel Scheme	-	(38)	(38)	_	-	_	-	-	-
Renegotiation of Staff Travel Scheme		(00)	(00)						
	34	(483)	(449)	35	(15)	20	92	(15)	77
Economic Development & Strategic Investment	10		10	10		10	10		10
Increases in Pay Costs Effect of assumed 1% increase.	12	-	12	12	-	12	12	-	12
Introduction of Single Tier State Pension	-	_	-	_	-	-	16	-	16
Increase in employer NIC charges as result of introduction of single tier state pension									
Support for Business	25	_	25	_	-	_	-	-	-
Support for local Business to compete for contracts									
Support for Business	50	-	50	-	-	-	-	-	-
Apprenticeships/Training Support for Business	50		50				_		
Haddington Vision Support for 3 years	50		50	-	-	-	-	-	-
Business Development	50	-	50	-	-	-	-	-	-
Social Enterprise/Business Start Up - support and development		(22)	(00)						
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(26)	(26)	-	-	-	-	-	-
Scheme									
Efficient Workforce Management	-	-	-	-	(14)	(14)	-	(15)	(15)
Group savings target to be met from service redesign, strict management of variable									
staffing and agency costs. Staff Travel Scheme	-	(8)	(8)	_	_		_	-	-
Renegotiation of Staff Travel Scheme		(0)	(0)						
BuySmart Reviews	-	(9)	(9)	-	(9)	(9)	-	(9)	(9)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.	187	(43)	144	12	(23)	(11)	28	(24)	4
Asset Planning & Engineering									
Increases in Pay Costs Effect of assumed 1% increase.	44	-	44	45	-	45	45	-	45
Introduction of Single Tier State Pension							68		68
Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	80	-	80
		(04)	(04)						
Voluntary Early Release Scheme	-	(91)	(91)	I -I	-	-	-	-	-

BUDGET CHANGES		2014/15		_	2015/16			2016/17	
	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change
Description	£000	£000	£000	£000		£000	£000	£000	£000
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Staff Travel Scheme	_	(24)	(24)			_	_	-	-
Renegotiation of Staff Travel Scheme		(2-1)	(24)						
Increase in rents for Industrial Rents	-	(20)	(20)	-	. (20)	(20)	-	(20)	(20)
Rents will increase in line with rent reviews/Increase to match existing actual income BuySmart Reviews		(27)	(27)		. (15)	(15)		(15)	(15)
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(27)	(27)	-	(13)	(13)	-	(13)	(13)
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management/Property Services Service Review Group savings target to be met from service redesign, strict management of variable	-	(71)	(71)	-	. (37)	(37)	-	(38)	(38)
staffing and agency costs.									
	44	(233)	(189)	45	(72)	(27)	113	(73)	40
Property Maintenance		(50)	(50)		(50)	(50)		(50)	(50)
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(50)	(50)	-	(50)	(50)	-	(50)	(50)
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management/Property Services Service Review	-	-	-	-	. (68)	(68)	-	(69)	(69)
Group savings target to be met from service redesign, strict management of variable staffing and agency costs.									
stanning and agency costs.	-	(50)	(50)	-	· (118)	(118)	-	(119)	(119)
Facility Support Services		, <i>,</i> , ,	, <i>, ,</i>		, , ,	· · · ·			, , , , , , , , , , , , , , , , , , ,
Increases in Pay Costs Effect of assumed 1% increase.	16	-	16	16	-	16	16	-	16
Introduction of Single Tier State Pension							40		40
Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	_	-	40	-	40
District Court	-	-	-	1	-	1	-	-	-
Reduced income/recharges associated with relocation of District Court from Haddington									
Increase in NDR charges	21	-	21	22	_	22	22	-	22
Increase in poundage rates beyond 2013/14									
Control of Overtime Reduction in overtime/Review of terms and conditions	-	-	-	-	· (52)	(52)	-	-	-
Living Wage	5	-	5	-		-	-	-	-
Effect of £7.65 minimum hourly rate on Shared Accommodation/Public Convenience	_		_						
budgets		(40)	(40)						
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(40)	(40)	-	-	-	-	-	-
Scheme									
Staff Travel Scheme	-	(7)	(7)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme Efficient Workforce Management	-	(45)	(45)	-	(15)	(15)	-	(15)	(15)
Group savings target to be met from service redesign, strict management of variable		(,	()		()	(,		(,	(,
staffing and agency costs.		(10)	(10)		(10)	(4.0)		(4.0)	(4.0)
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(18)	(18)	-	(18)	(18)	-	(18)	(18)
contracts set up and used or buying to an alternative standard.									
Landesons & Countryside Management	42	(110)	(68)	39	(85)	(46)	78	(33)	45
Landscape & Countryside Management Increases in Pay Costs	52	_	52	52	,	52	52	-	52
Effect of assumed 1% increase.	52		52			52			52
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	76	-	76
Increase in NDR charges	2	-	2	2	-	2	2	-	2
Increase in poundage rates beyond 2013/14 Coastal Car Parks	(450)		(450)	_		_	_	_	_
Net Income stream expected from introduction of car parking charges	(+50)		(+50)			[			_
Coastal Car Parks	450	-	450		-	-		(200)	(200)
Capital spend funded from revenue income stream				(000)		(000)			
Local Area Management	-	-	-	(600)	-	(600)		-	-

UDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change		Total Change	Change		Total Change	Change		Total Change
Description	£000		£000	£000		£000	£000	£000	£000
Transfer of budgets to Area Management and commissioning of services within local areas									
Uprating of Income	(51)	-	(51)	(2)	-	(2)		_	-
Uprating of income for Burial/Lair Charges	(0.)		(0.)	(-)		(-)			
New Burial and Allotment sites	51	-	51	2	-	2	-	-	-
Capital spend funded from revenue income stream Voluntary Early Release Scheme	_	(119)	(119)	-		_	_	_	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement		(110)	(110)						
Scheme					(05)	(05)		(25)	
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	-	-	-	. (25)	(25)	-	(25)	(25)
staffing and agency costs.									
Staff Travel Scheme	-	(9)	(9)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme Control of Overtime					(45)	(45)			
Reduction in overtime/Review of terms and conditions	-	_	-	-	(43)	(43)	-		-
BuySmart Reviews	-	(18)	(18)	-	. (18)	(18)	-	(18)	(18)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.	54	(146)	(92)	(546)	(88)	(634)	130	(243)	(113)
					(= = /				
Roads, Transportation & Waste Services Increases in Pay Costs	73		73	74		74	74		74
Effect of assumed 1% increase.	13	-	73	/4	-	74	/4	-	74
Introduction of Single Tier State Pension	-	_	-	-		-	111	_	111
Increase in employer NIC charges as result of introduction of single tier state pension									
Increase in NDR charges	6	_	6	7	,	7	7		7
Increase in poundage rates beyond 2013/14	0		Ũ	· ·		<i>'</i>	,		'
Supported Buses	98	-	98	-	-	-	-	-	-
Funding to match existing Supported Bus Contract commitments Waste Disposal - rising cost of landfill/New Contract arrangements	254	_	254	10		10			_
Increased Costs arising from the additional £8 per tonne Landfill Tax	204	_	204		_	10		_	_
Zero Waste Directive	-	-	-	154	-	154	-	-	-
Additional costs associated with meeting zero waste directive					(123)	(123)			
Transfer of funding Transfer of Coastal/Flood budgets to capital	-	-	-		(123)	(123)	-	-	-
Roads Lighting	-	(15)	(15)		(15)	(15)	-	(15)	(15)
Savings associated with replacement of lanterns with LED units		(00)	(00)		(10)	(10)		(10)	(10)
Income Generation Increase in Trade Waste Charges	-	(30)	(30)	-	(10)	(10)	-	(10)	(10)
Voluntary Early Release Scheme	-	(328)	(328)	-	-	-		-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Staff Travel Scheme	-	(21)	(21)	-	.  _	_	-		-
Renegotiation of Staff Travel Scheme									
BuySmart Reviews	-	(36)	(36)	-	. (20)	(20)	-	(20)	(20)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.									
Control of Overtime	-	-	-	-	· (40)	(40)	-	-	-
Reduction in overtime/Review of terms and conditions		(05)	(05)						
Fuel Costs Review of fuel costs across vehicles with aim of securing a 5% reduction	-	(25)	(25)	-	-	-	-	-	-
Efficient Workforce Management	-	(164)	(164)	-	. (15)	(15)	-	(15)	(15)
Group savings target to be met from service redesign, strict management of variable									
staffing and agency costs.	431	(619)	(188)	245	(223)	22	192	(60)	132
Healthy Living									
Increases in Pay Costs	12	-	12	12	-	12	13	-	13
Effect of assumed 1% increase.									20
Introduction of Single Tier State Pension	-	'l -	-		·  -	-	20	-	20

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change	ncreased Income	Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Increase in employer NIC charges as result of introduction of single tier state pension									
Increase in NDR charges	3	-	3	4	-	4	4	-	4
Increase in poundage rates beyond 2013/14						5			
PPP Contract Increase in PPP contract charges for Mercat Gait above assessed inflation rate	-	-	-	5	-	S	0	-	ю
Commonwealth Games	(30)	-	(30)	-	-	-	-	-	-
Support for local sportspeople		(20)							
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(82)	(82)	-	-	-	-	-	-
Scheme									
Staff Travel Scheme	-	(5)	(5)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme BuySmart Reviews	-	(9)	(9)	-	(9)	(9)	_	(9)	(9)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(0)	(0)		(0)	(0)		(0)	(0)
contracts set up and used or buying to an alternative standard.		(50)	(50)						
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable	-	(50)	(50)	-	-	-	-	-	-
staffing and agency costs.									
Enjoy Contract Payments	-	(100)	(100)	-	(100)	(100)	-	(100)	(100)
Reduction in contract payment to Enjoy over the next three years	(15)	(246)	(261)	21	(109)	(88)	43	(109)	(66)
Community Housing		(= / )	(/		(100)			(100)	(00)
Increases in Pay Costs	14	-	14	14	-	14	14	-	14
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	22	-	22
Increased Charges	_	(50)	(50)		(10)	(10)		(10)	(10)
Increased charges for homelessness services in line with January 2014 Cabinet report	_	(50)	(30)	_	(10)	(10)	_	(10)	(10)
				1		10			
Hostels Grant Additional RSG coming to Council relating to ending of Hostels Grant	48	-	48	49	-	49	-	-	-
Voluntary Early Release Scheme	-	(62)	(62)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Efficient Workforce Management	-	_	-	-	(25)	(25)	_	(18)	(18)
Group savings target to be met from service redesign, strict management of variable					()	()		(	(
staffing and agency costs. Private Sector Housing Grant								(100)	(100)
Reduce budget - with increased proportion from the Scottish Government	-	-	-	-	-	-	-	(100)	(100)
Staff Travel Scheme	-	(28)	(28)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme	62	(140)	(78)	63	(35)	28	36	(128)	(92)
Communications & Marketing	02	(140)	(70)	00	(00)	20		(120)	(52)
Increases in Pay Costs	6	-	6	6	-	6	6	-	6
Effect of assumed 1% increase.									0
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	9	-	9
Voluntary Early Release Scheme	-	(63)	(63)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Staff Travel Scheme	_	(4)	(4)		_	_	_	-	-
Renegotiation of Staff Travel Scheme									
Cornerate Policy & Improvement	6	(67)	(61)	6	-	6	15	-	15
Corporate Policy & Improvement Increases in Pay Costs	6		6	6	_	6	6	_	6
Effect of assumed 1% increase.			Ĵ			Ĵ			J J
Introduction of Single Tier State Pension	-	-	-		-	-	9	-	9
Increase in employer NIC charges as result of introduction of single tier state pension									
Staff Travel Scheme	-	(2)	(2)	-	_	-		-	-
	•		· / I	•		I		1	I

BUDGET CHANGES	2014/15			2015/16		2016/17			
	Efficiency Budget Measures/Savings/I		Efficiency Budget Measures/Savings/In			Efficiency Budget Measures/Savings/In			
	Change		Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000		£000	£000	£000	£000	£000	£000	£000
Renegotiation of Staff Travel Scheme		(00)	(00)		(10)	(10)		(1.4)	(4.4)
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable staffing and agency costs.	-	(26)	(26)	-	(13)	(13)	-	(14)	(14)
	6	(28)	(22)	6	(13)	(7)	15	(14)	1
Community Partnerships				600		600			
Local Area Management Transfer of budgets to Area Management and commissioning of services within local areas	-	-	-	600	-	600	-	-	-
Local Area Management Transfer from reserves to support Local Area Management	-	-	-	350	-	350	(350)	-	(350)
Review of Partnership Finance	-	-	-	-	(50)	(50)	-	(50)	(50)
Efficiencies from a better co-ordinated approach Grant Budgets	50		50	50		50			
Increase in grant budgets	50	-	50	50	-	50	-	-	-
Village Halls	50	-	50		-	-	-	-	-
Match Funding/Improvement Fund									
Community Intervention	100	-	100	-	-	-	-	-	-
Revenue Fund Support to Build Capacity	-	_	_	(66)	-	(66)	-	-	-
In line with April 2012 Members Library report				(00)		(00)			
	200	-	200	934	(50)	884	(350)	(50)	(400)
Arts, Museums & Music Increases in Pay Costs Effect of assumed 1% increase.	22	-	22	22	-	22	22	-	22
Introduction of Single Tier State Pension	-	_	-	_	-	_	29	-	29
Increase in employer NIC charges as result of introduction of single tier state pension							20		20
Facility Services Charges	1	_	1	1	-	1	1	-	1
Increases in Facilities Charges in line with salary increases									
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement Scheme	-	(37)	(37)	-	-	-	-	-	-
Staff Travel Scheme	-	(11)	(11)		-	-	-	-	-
Renegotiation of Staff Travel Scheme		(00)	(00)						
Brunton Theatre Trust Reduction in contract payment to BTT	-	(30)	(30)	-	-	-	-	-	-
		(50)	(50)		(00)	(00)		(00)	(00)
Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable staffing and agency costs.	-	(52)	(52)	-	(89)	(89)	-	(90)	(90)
	23	(130)	(107)	23	(89)	(66)	52	(90)	(38)
Community Development Increases in Pay Costs Effect of assumed 1% increase.	21	-	21	22	-	22	22	-	22
Introduction of Single Tier State Pension	-	-	-	-	-	-	25	-	25
Increase in employer NIC charges as result of introduction of single tier state pension									
Increase in NDR charges Increase in poundage rates beyond 2013/14	14	-	14	15	-	15	15	-	15
PPP Contract Increase in PPP contract charges for Community Learning Centre/Musselburgh East	-	-	-	6	-	6	7	-	7
Community Association. Facility Services Charges	_		F			5	F		E
Increases in Facilities Charges in line with salary increases	) <sup>5</sup>		5	5	-	5	5	-	5
Living Wage	1	-	1	-	-	-	-	-	-
Effect of £7.65 minimum hourly rate on Facilities Charges									
Dunbar Community Facility (CS003) Additional costs associated with opening of combined facility	30	-	30	-	-	-	-	-	-
Voluntary Early Release Scheme	-	(40)	(40)	_	_	_	_	_	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme		(00)	(00)						
Voluntary Early Release Scheme/Facility Charges		(22)	(22)	I -I	-	-	-	-	-

BUDGET CHANGES		2014/15			2015/16			2016/17	
		Efficiency			Efficiency			Efficiency	
		Measures/Savings/I			Measures/Savings/In			Measures/Savings/In	
	Change		Total Change	Change		Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Removal of costs relating to FM staff who have left under the Voluntary Early Retirement									
Scheme		(10)	(10)						
Staff Travel Scheme	-	(10)	(10)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme		(00)	(00)						
Free Lets	-	(20)	(20)	-	-	-	-	-	-
Increase in fees for use and reduction in number of free lets									
BuySmart Reviews	-	(10)	(10)		(10)	(10)	-	(10)	(10)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		. ,							, , , , , , , , , , , , , , , , , , ,
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management	-	(80)	(80)	-	(55)	(55)	-	(55)	(55)
Group savings target to be met from service redesign, strict management of variable									, , , , , , , , , , , , , , , , , , ,
staffing and agency costs.									
Cluster Management Committees - Joint Working Development	-	(155)	(155)	-	-	-	-	-	-
Savings arising from joint working		,	. ,						
	71	(337)	(266)	48	(65)	(17)	74	(65)	9
Customer Services, Libraries & Safer Communities									
Increases in Pay Costs	37	-	37	37	-	37	37	-	37
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	_	-	-		-	-	49	-	49
Increase in employer NIC charges as result of introduction of single tier state pension							10		10
Review of Income & Charging	-	(25)	(25)	-	(10)	(10)	-	(10)	(10)
Changes to Mobile Alarms Charges in line with January 2014 Cabinet report		()	()		(,	(10)		()	(10)
•••••• g••••••••••••••••••••g••••••••••									
Library Services		(20)	(20)		(50)	(50)			_
Review of mobile library service, reductions in revenue costs of Library Management	_	(20)	(20)	-	(30)	(00)	_		_
system, review of branch professional posts, & introduction of new tech									
Voluntary Early Release Scheme	_	(255)	(255)			_		_	_
Removal of costs relating to those staff who have left under the Voluntary Early Retirement	_	(200)	(200)	-	_	_	_		_
Scheme									
Voluntary Early Release Scheme/Facility Charges	_	(2)	(2)			_		_	_
Removal of costs relating to FM staff who have left under the Voluntary Early Retirement		(2)	(2)						
Scheme									
Efficient Workforce Management	_	-	-		(133)	(133)	_	(133)	(133)
Group savings target to be met from service redesign, strict management of variable					(100)	(100)		(100)	(100)
staffing and agency costs.									
Staff Travel Scheme	_	(3)	(3)	-		_		_	-
Renegotiation of Staff Travel Scheme		(0)	(0)						
BuySmart Reviews	_	(20)	(20)	-	(10)	(10)		(10)	(10)
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(20)	(20)		(10)	(10)		(10)	(10)
contracts set up and used or buying to an alternative standard.									
contracto cot up and dood of buying to an alternative standard.	37	(325)	(288)	37	(203)	(166)	86	(153)	(67)

### **GROSS CAPITAL SPEND**

	2013/14	2014/15	2015/16	2016/17	Total Planned Spending (2013 <sup>,</sup> 2017)	
	£000	£000	£000	£000	£000	
Abbey, North Berwick Care Home refurbishment	-		-	500	500	
New Day Centre - Gullane	2,512	42	-	-	2,554	
Fa'side Tranent - New residential home and day centre	6,802	1,798	131	-	8,731	
Musselburgh Care Home	-	-	-	-	0	Project (
Haddington Day Centre	95	5	-	500	600	
Haddington Town House - Steeple Work	241	-	-	-	241	
PV installations in public buildings	15	-	-	-	15	
Gypsy Traveller Site	472	20	-	-	492	
Property Renewals	585	800	900	900	3,185	
Capital Plan Fees/Internal Recharges	1,445	1,445	1,370	1,370	5,630	
Environment Fees	111	111	111	111	444	
Brunton Hall - Theatre and Main Hall refurbishment	100	225	-	-	325	
Dunbar - new Community facility	75	-	-	-	75	
Dunbar Town House Museum	46	-	-	-	46	
John Gray Centre Haddington	79	-	-	-	79	
Prestongrange Museum	10	-	-	140	150	
Port Seton Sports Hall	-	-	150	500	650	
Whitecraig Community Centre	50	50	400	650	1,150	
Ormiston Community Centre	15	-	-	-	15	
Village Halls - Matched Funding	50	-	-	-	50	
Tranent Library	105	-	-	-	105	
North Berwick Museum - refurbishment	737	20	-	-	757	
North Berwick Community Centre - Lift	0	70	-	-	70	
Community Intervention	200	200	200	200	800	
Red School Prestonpans	99	101	-	-	200	
Support for Business - Land Acquisition/Infrastructure/Broadband	500	300	300	300	1,400	
Support for Business - Town Centre Regeneration	-	650	350	500	1,500	
Reprovision of Pathways Home	500	425	-	-	925	
Dunbar - Lochend Campus	202	-	-	-	202	
Dunbar - Lochend Campus/Additional Classrooms	30		500	800	1,330	
Gullane PS - Additional Space	142	-	-	-	142	
Haddington IS / St Mary's RCPS - New shared Campus	276	-	-	-	276	

Notes

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#### **GROSS CAPITAL SPEND**

					Total Planned Spending (2013 <sup>.</sup>	
	2013/14	2014/15	2015/16	2016/17	2017)	
Sandersons Wynd PS - additional Classrooms	-	100	400	10	510	
Dunbar Grammar School Extension	150	20	-	100	270	
Musselburgh Grammar School Extension	-	-	-	-	0	Project und
North Berwick High School Extension	-	-	-	-	0	Project und
Ross High School Extension	-	-	-	-	0	Project und
Knox Academy Expansion	-	-	-	-	0	Project und
Secondary School Communication Provision	-	-	-	-	0	Project und
Dirleton Classroom Extension	918	13	-	-	931	
Dunbar Primary - Phase 2 Comms Unit	-	-	150	-	150	
Macmerry PS Extension	337	12	-	-	349	
Ormiston - Extension/Temp Units	-	-	-	-	0	Project und
Pinkie St Peter's PS Extension/Levenhall Nursery reprovision	600	2,172	1,900	100	4,772	
Musselburgh Burgh - Classroom Extension	-	-	-	-	0	Project und
Law Primary School	20	80	1,500	2,500	4,100	
Windygoul PS - Permanent Additional Classrooms	50	100	3,050	1,200	4,400	
Windygoul PS - Temp Units	110	-	-	-	110	
Wallyford PS - Temp Units	-	-	120	-	120	
Wallyford PS - New PS/Pro-rata ELC share	-	50	50	500	600	
Replacement Vehicles	2,838	2,000	1,350	1,350	7,538	
East Lothian Legacy Project - 3G Pitches	45	-	-	-	45	
Pavilions	150	250	50	-	450	
East Lothian Legacy Project - Meadowmill Alterations	125	-	-	-	125	
Sports Centres - refurbishment & equipment	200	200	200	200	800	
Musselburgh Tennis Court Upgrade	-	60	-	-	60	
Expansion of 3G pitch provision	1,541	40	-	-	1,581	
Schools IT	938	545	923	675	3,081	
Corporate IT Program	240	216	216	216	888	
Server Room Upgrade	250	0	0	0	250	
Core Path Plan Implementation	50	100	50	50	250	
Polson Park restoration	-	-	-	-	0	Project und
John Muir Country Park Play Area	2	-	-	-	2	-
Cuthill Park	87	-	-	-	87	
Lochend Road - Play Area	97	-	-	-	97	
Amenity Services Machinery & Equipment - replacement	167	124	153	100	544	

#### Notes

under consideration for future years under consideration for future years

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Inder consideration for future years

Inder consideration for future years

### **GROSS CAPITAL SPEND**

	2013/14	2014/15	2015/16	2016/17	Total Planned Spending (2013 <sup>.</sup> 2017)
Cemeteries - Extensions/Allotments	469	344	54	20	887
Coastal Car Parks/Toilets	730	550	450	250	1,980
Peppercraig Depot Haddington	400	200	50	-	650
Coastal Protection/Flood	300	300	423	623	1,646
Promenade Improvements - Fisherrow	25	25	-	-	50
Pencaitland Paths/Community Car Park	200	0	-	-	200
Cycling Walking Safer Streets (Ring-fenced grant funded)	104	153	120	120	497
East Linton Rail Stop/Infrastructure	-	-	-	200	200
Roads	5,350	5,250	5,500	5,500	21,600
New Salt Barn	30	-	-	-	30
QMU Triangle	-	-	500	2,000	2,500
Parking Improvements	300	300	250	250	1,100
Purchase of New Bins/Food Waste Collection	153	475	63	63	754
	32,470	19,941	21,934	22,498	96,843

Notes