

5b

SNP GROUP BUDGET PROPOSALS

2014/15 - 2016/17

BUDGET 2014-2017	201	4/15 Budge	t	201	15/16 Budge	t	201	16/17 Budge	t
	2013/14			2014/15			2015/16		
	Base		Total	Base		Total	Base		Total
	Budget	Changes	Budget	-	Changes	Budget	Budget	Changes	Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CORPORATE INCOME Revenue Support Grant									
National Non-domestic Rates Grant	(167,688)	(2,018)	(169,706)	(169,706)	-	(169,706)	(169,706)	-	(169,706)
Council Tax	(46,761)	(519)	(47,280)	(47,280)	(551)	(47,830)	(47,830)	(571)	(48,401)
Renewable Energy/Loan Interest	(108)	(35)	(143)	(143)	-	(143)	(143)	-	(143)
Transfer to/(from) Reserves	(2,236)	1,074	(1,162)	(1,162)	860	(302)	(302)	302	-
Transfer to/(from) HRA Surpluses	(995)	-	(995)	(995)	-	(995)	(995)	-	(995)
EXPENDITURE LIMIT	(217,788)	(1,498)	(219,286)	(219,286)	309	(218,976)	(218,976)	(269)	(219,245)
LESS CORPORATE COMMITMENTS									
Valuation Board Requisition	674	-	674	674	_	674	674	_	674
Council Tax Reduction Scheme	5,490	-	5,490	5,490		5,490	5,490		5,490
Asset Management	(4,462)	-	(4,462)	(4,462)	-	(4,462)	(4,462)	-	(4,462)
VERS/Other Corporate Savings	(2,000)	2,000	(· , · •_) -	-	-	(· , · •_) -	-	(1,021)	(1,021)
Debt Charges	18,441	352	18,793	18,793	264	19,058	19,058	694	19,752
Pension Deficit	2,799	-	2,799	2,799	-	2,799	2,799	-	2,799
External Audit	280	-	280	280	-	280	280	-	280
Housing Benefit Loss/Discretionary Payments	753	-	753	753	-	753	753	-	753
	21,975	2,352	24,327	24,327	264	24,592	24,592	(327)	24,265
FUNDING FOR COUNCIL SERVICES	(195,813)	855	(194,958)	(194,958)	574	(194,385)	(194,385)	(596)	(194,980)
FOIDING FOR COUNCIL SERVICES	(195,615)	000	(194,930)	(194,930)	574	(194,303)	(194,303)	(390)	(194,900)
SERVICE PLANNED EXPENDITURE									
Resources & People Services									
Children's Wellbeing	12,363	(142)	12,221	12,221	7	12,228	12,228	73	12,301
Pre-school Education & Childcare	5,096	953	6,049	6,049	(7)	6,042	6,042	10	6,052
Additional Support for Learning	7,854	(30)	7,824	7,824	66	7,890	7,890	23	7,913
Schools - Primary	29,384	473	29,857	29,857	453	30,310	30,310	1,048	31,358
Schools - Secondary	36,096	225	36,321	36,321	141	36,462	36,462	493	36,955
Schools Support Services	2,797	(96)	2,701	2,701	(14)	2,687	2,687	10	2,697
Financial Services	2,148	(202)	1,946	1,946	(41)	1,905	1,905	(11)	1,894
Revenues & Benefits	1,445	(120)	1,524	1,524	(47)	1,477		(17)	1,460
IT Services	1,852 715	(139)	1,713	1,713	(75)	1,638	1,638	(43)	1,595
Law & Licensing Human Resources	1,105	(48) (47)	667 1,058	667 1,058	(44) (42)	623 1,016	623 1,016	(32) (25)	591 991
	1,105	(+7)	1,000	1,000	(74)	1,010	1,010	(20)	331

BUDGET 2014-2017	201	4/15 Budget		201	15/16 Budget		201	6/17 Budget	
	2013/14			2014/15			2015/16		
	Base		Total	Base		Total	Base		Total
	Budget	Changes	Budget	Budget	Changes	Budget	Budget	Changes	Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Democratic Services	1,665	(143)	1,522	1,522	(6)	1,516	1,516	14	1,530
Sub-total	102,520	883	103,403	103,403	391	103,794	103,794	1,543	105,337
Health & Social Care Partnership									
Adult Wellbeing	44,839	-	44,839	44,839	(339)	44,500	44,500	-	44,500
Sub-total	44,839	-	44,839	44,839	(339)	44,500	44,500	-	44,500
Partnerships & Community Services									
Planning & Environmental Services	2,699	(494)	2,205	2,205	(58)	2,147	2,147	(1)	2,146
Economic Development & Strategic Investment	1,979	248	2,227	2,227	100	2,327	2,327	(1)	2,326
Asset Planning & Engineering	2,640	(234)	2,406	2,406	(90)	2,316	2,316	(37)	2,279
Property Maintenance	(440)	-	(440)	(440)	(194)	(634)	(634)	(194)	(828)
Facility Support Services	3,099	(68)	3,031	3,031	(186)	2,845	2,845	(199)	2,646
Landscape & Countryside Management	5,604	(152)	5,452	5,452	(183)	5,269	5,269	(64)	5,205
Roads, Transportation & Waste Services	13,073	(188)	12,885	12,885	326	13,211	13,211	(143)	13,068
Healthy Living	4,351	(231)	4,120	4,120	(82)	4,038	4,038	(60)	3,978
Community Housing	2,738	(78)	2,660	2,660	6	2,666	2,666	27	2,693
Communications & Marketing	448	(61)	387	387	(1)	386	386	8	394
Policy & Improvement	1,594	(72)	1,522	1,522	(44)	1,478	1,478	(35)	1,443
Community Partnerships	1,158	50	1,208	1,208	(16)	1,192	1,192	-	1,192
Arts, Museums & Music	2,133	(67)	2,066	2,066	(9)	2,057	2,057	20	2,077
Community Development	3,312	(71)	3,241	3,241	(37)	3,204	3,204	(211)	2,993
Customer Services, Libraries & Safer Communities	4,067	(321)	3,746	3,746	(157)	3,589	3,589	(58)	3,531
Sub-total	48,455	(1,739)	46,716	46,716	(625)	46,091	46,091	(948)	45,143
TOTAL SERVICE EXPENDITURE	195,813	(855)	194,958	194,958	(574)	194,385	194,385	596	194,980

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Rudaat	Efficiency Measures/Savings/In	
	Change		Total Change	Change	creased Income	Total Change	Change		Total Change
Description	£000		£000	£000	£000	£000	£000		£000
CORPORATE INCOME									
Revenue Support Grant (RSG)/Non Domestic Rates (NDR)	((
Assumed General Change in RSG/NDR	(2,018)	-	(2,018)	-	-	-	-	-	
Change in RSG awarded by Scottish Government	(2,018)	-	(2,018)	-	-	-	-	-	
Council Tax	(_,,,,,,,		(_, ,						
Change in number of chargeable properties	(506)	-	(506)	(511)	-	(511)	(571)	-	(571)
Additional properties incorporated into the new years' tax bases/Tax Increases Changes in Council Tax Discounts - Empty Homes	_	(13)	(13)		(40)	(40)	_		
Potential effect of changes agreed at December 2013 Council Meeting with regard to	_	(13)	(13)	_	(40)	(40)	_	_	
discounts on long term empties									
	(506)	(13)	(519)	(511)	(40)	(551)	(571)	-	(571)
Renewable Energy/Loan Interest PV installations - feed in tariff income	_	(35)	(35)	_	_	_	_	_	
Income from renewable energy generation	_	(00)	(33)	_	_	_	_	_	
PV installations - energy costs avoided	-	-	-	-	-	-	-	-	
Reduction in electricity purchased		(25)	(25)						
Transfer to/(from) Reserves	-	(35)	(35)	-	-		-	- 	
General Fund Balances	1,004	-	1,004	2,760	-	2,760	302	-	302
Change in use of GF balances									
Lease to Operate Racecourse Business	-	-	-	(1,900)	-	(1,900)	-	-	
Prospective proceeds from lease to operate Project Officer - EDRMS	70	_	70						
Costs funded from reserves for 2013/14	_								
	1,074	-	1,074	860	-	860	302	-	302
Debt Charges Interest and Principal repayments	352		352	264		264	694		694
Cost of new capital projects within Capital Projects section	352	-	352	204	-	264	094	-	094
	352	-	352	264	-	264	694	-	694
RESOURCES AND PEOPLE SERVICES									
Children's Wellbeing	70		70	70		70	70		70
Increases in Pay Costs Effect of assumed 1% increase.	72	-	72	72	-	72	73	-	73
Investment	300	-	300	-	-	-	-	-	
Increase in funding to reflect service pressures									
Children & Young People Bill	37	-	37	-	-	-	-	-	
Additional funding provided by Scottish Government - Looked After Children Introduction of Single Tier State Pension	-	_	_	_	-	-	104	-	104
Increase in employer NIC charges as result of introduction of single tier state pension									
Family Support Workers	75	_	75	_	-	_	-	_	
Funding to match the recruitment of two new Family Support Workers									
Voluntary Early Release Scheme	-	(479)	(479)	-	-	-	-	-	
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Control of Overtime	_				(6)	(6)	_		
Reduction in overtime/Review of terms and conditions	_		_	_	(0)	(0)	_	_	
Staff Travel Scheme	-	(72)	(72)	-	-	-	-	-	
Renegotiation of Staff Travel Scheme BuySmart Reviews		(5)	(5)						
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(5)	(5)	-	-	-	-	-	
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management	-	-	-	-	(59)	(59)	-	(59)	(59)
Group savings target to be met from a combination of service redesign, strict management of variable staffing and agency costs and non filling of vacancies.									
External Residential Care Placements	-	(70)	(70)	-	-	-	-	-	
Review and Reduction in spend Commissioning Strategy	-		_		_	_	-	(45)	(45)
Efficiencies and Cost Reductions expected to arise as result of implementation of								(10)	
Commissioning Strategy and review of care partnerships/contracts and packages				ļ ļ			-		
	484	(626)	(142)	72	(65)	7	177	(104)	73

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Change		Total Change	Change		Total Change	Change	Efficiency Measures/Savings/In creased Income	Total Change
Description Pre-School Education & Childcare	£000	£000	£000	£000	£000	£000	£000	£000	£000
Increases in Pay Costs	6	_	6	F	_	6	6	-	6
Effect of assumed 1% increase.	°,		0			Ŭ			J. J
Children & Young People Bill	969	-	969		-	-	-	-	-
Additional funding provided by Scottish Government to meet costs of increase in childcare									
hours/Full costs subject to assessement Introduction of Single Tier State Pension	-	_	-			_	17	-	17
Increase in employer NIC charges as result of introduction of single tier state pension									.,
Facility Services Charges	2	-	2	2	-	2	2	-	2
Increases in Facilities Charges in line with salary increases					(15)			(15)	
Efficient Workforce Management Group savings target to be met from a combination of service redesign, strict management	-	-	-	-	. (15)	(15)	-	(15)	(15)
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services									
Voluntary Early Release Scheme	-	(17)	(17)	.	. _	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement			. /						
Scheme Staff Travel Scheme		(2)	(2)						
Renegotiation of Staff Travel Scheme	-	(2)	(2)		-	-	-	-	-
BuySmart Reviews	-	(5)	(5)		-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buving to an alternative standard.	977	(24)	953	8	(15)	(7)	25	(15)	10
Additional Support for Learning	011	(21)			(10)	(1)		(10)	10
Increases in Pay Costs	13	-	13	13	-	13	13	-	13
Effect of assumed 1% increase.									22
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-		-	-	22	-	22
Investment in Stage 3 Support	15	_	15	15	-	15	-	-	-
Transfer of funding from Primary Group to support children at Stage 3 in our schools									
School Based Therapeutic Counselling Services	50	-	50	50	-	50	-	-	-
Extend programme and seek to secure match funding from Lothian Health									
Transfer of Access Officer Transfer of Access officer from Education to Adult Wellbeing	(34)	-	(34)		-	-	-	-	-
Voluntary Early Release Scheme	-	(53)	(53)			-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement			(00)						
Scheme					(10)	(10)		(10)	(40)
Efficient Workforce Management Group savings target to be met from a combination of service redesign, strict management	-	-	-	-	. (12)	(12)	-	(12)	(12)
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services									
Staff Travel Scheme	-	(16)	(16)		-	-	-	-	-
Renegotiation of Staff Travel Scheme		(5)							
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(5)	(5)		-	-	-	-	-
contracts set up and used or buying to an alternative standard.									
	44	(74)	(30)	78	3 (12)	66	35	(12)	23
Schools - Primary Increases in Pay Costs	277		277	280		280	283		283
Effect of assumed 1% increase.	211	-	211	200	,	200	203	-	203
Introduction of Single Tier State Pension	-	-	-	.	· -	-	572	-	572
Increase in employer NIC charges as result of introduction of single tier state pension									
Increase in NDR charges	41	-	41	41	-	41	41	-	41
Increase in poundage rates beyond 2013/14 Facility Services Charges	27	_	27	27	, _	27	27	_	27
Increases in Facilities Charges in line with salary increases	21		- '			-'	_/		
New/Additional Primary School Space	-	-	-	50	-	50	50	-	50
Estimated revenue effect of increasing size of primary school estate(Pinkie/Dunbar etc)									
Living Wage	6	-	6	.	. _	-	-	-	-
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BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget	Efficiency Measures/Savings/I		Budget	Efficiency Measures/Savings/In		Budget	Efficiency Measures/Savings/In	
	Change		Total Change	Change		Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Effect of £7.65 minimum hourly rate on Facilities Charges Primary pupil roll increase	450		450	100		100	210		010
Estimated financial effect of the expected increase in the Primary Roll up to 8359 by	152	-	152	138	-	138	210	-	210
September 2016									
Free School Meals for P1-P3	50	-	50	. (50)	-	(50)	-	-	-
Free School Meals for P1-P3 to Prestonpans, Tranent, Elphinstone, Wallyford, Pinkie St Peters and Whitecraig Primaries for period up to January 2015									
Voluntary Early Release Scheme	-	(28)	(28)	-		-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Voluntary Early Release Scheme/Facility Charges		(42)	(42)						
Removal of costs relating to FM staff who have left under the Voluntary Early Retirement	-	(42)	(42)	-	-	-	-	-	-
Scheme									
Service Review/Support Structures	-	-	-	-	-	-	-	(85)	(85)
Service review of support structures across all schools DSM Review					(22)	(33)		(50)	(50)
Review of DSM scheme	-	-	-	-	(33)	(33)	-	(50)	(50)
BuySmart Reviews	-	(10)	(10)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.	553	(80)	473	486	(33)	453	1,183	(135)	1,048
Schools - Secondary					, , ,		.,	(100)	
Increases in Pay Costs	245	-	245	248	-	248	250	-	250
Effect of assumed 1% increase. Changes in Revenue Support Grant/Scottish Government Support	(31)	-	(31)	-		_	_	-	-
Changes in relation to Copyright for School Pupils			(01)						
Changes in Revenue Support Grant/Scottish Government Support	81	-	81	-	-	-	-	-	-
Changes in relation to Support for Second Languages Introduction of Single Tier State Pension	-	-	-	-		_	481	-	481
Increase in employer NIC charges as result of introduction of single tier state pension									101
Increase in NDR charges	36	-	36	37	-	37	37	-	37
Increase in poundage rates beyond 2013/14	10		10	450		150	104		4.04
PPP Contract Increase in PPP contract charges for Education facilities	18	-	18	152	-	152	181	-	181
Facility Services Charges	4	-	4	4		4	4	-	4
Increases in Facilities Charges in line with salary increases		(2)	(2)						
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(2)	(2)	-	-	-	-	-	-
Improving options in the Senior Phase across the Authority	-	-	-	-		-	-	(160)	(160)
Use of IT to enhance/support delivery of curriculum in the senior phase (S4-S6). Subject to									
changes in Scottish Government policy re teacher/pupil ratio Voluntary Early Release Scheme	-	(9)	(9)	-		-	_	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Service Review/Support Structures		(05)	(0F)						
Service Review/Support Structures Service review of support structures across all schools	-	(85)	(85)	-		-	-	-	-
Reduce Transport Costs	-	(20)	(20)	-	· -	-	-	-	-
Renegotiation and Re-provision of transport services					(200)	(300)		(200)	(300)
DSM Review/Secondary Roll Changes Implementation of a DSM review alongside effect of the expected reduction in the	-	-	-	-	(300)	(300)	-	(300)	(300)
secondary roll to 5504 by September 2016									
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	-	(12)	(12)	-	-	-	-	-	-
contracts set up and used or buying to an alternative standard.									
	353	(128)	225	441	(300)	141	953	(460)	493
Schools Support Services Increases in Pay Costs	10		18	18		18	18		18
Effect of assumed 1% increase.	10	-	10	10		10	10	-	10
Introduction of Single Tier State Pension		-	-	-	-	-	24	-	24
Increase in employer NIC charges as result of introduction of single tier state pension		(50)	(50)						
Voluntary Early Release Scheme	- 1	(59)	(59)		· -	-	-	-	-

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Dudaat	Efficiency		Dudaat	Efficiency		Dudaat	Efficiency	
	Change	Measures/Savings/I ncreased Income	Total Change	Change	Measures/Savings/In creased Income	Total Change	Change	Measures/Savings/In creased Income	Total Change
Description	£000		£000	£000		£000	£000		£000
Removal of costs relating to those staff who have left under the Voluntary Early Retirement	2000	2000	2000	2000	2000	2000	2000	2000	2000
Scheme									
Efficient Workforce Management	-	(30)	(30)	-	(32)	(32)	-	(32)	(32)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs, non filling of vacancies and the progression of shared services									
		(45)							
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(15)	(15)	-	-	-	-	-	-
BuySmart Reviews	-	(10)	(10)	-	_	-	-	_	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring			(,						
contracts set up and used or buying to an alternative standard.									
	18	(114)	(96)	18	(32)	(14)	42	(32)	10
Financial Services			22			22			22
Increases in Pay Costs Effect of assumed 1% increase.	23	-	23	23	-	23	23	-	23
Transfer of Staffing budget to Adult Wellbeing/Revenues	(77)	_	(77)	-	_	-	-	_	-
Transfer of budget relating to processing of care packages/assessments	()		()						
Introduction of Single Tier State Pension	-	-	-	-	-	-	30	-	30
Increase in employer NIC charges as result of introduction of single tier state pension									
Voluntary Early Release Scheme		(67)	(67)	-	-	-		-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Staff Travel Scheme		(4)	(4)						
Renegotiation of Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
BuySmart Reviews	-	(15)	(15)	-	_	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring			(- /						
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management	-	(62)	(62)	-	(64)	(64)	-	(64)	(64)
Group savings target to be met from a combination of service redesign, strict management			. ,			()			()
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services									
	(54)	(148)	(202)	23	(64)	(41)	53	(64)	(11)
Revenues & Benefits Increases in Pay Costs	20		20	20		20	20		20
Effect of assumed 1% increase.	20	-	20	20	-	20	20	-	20
Council Tax Reduction Scheme Administration Costs	122	-	122	-	-	-	-	-	-
Funding to be provided by Scottish Government for administration of the scheme									
Transfer of Staffing budget to Adult Wellbeing/Revenues	33	-	33	-	-	-	-	-	-
Transfer of budget relating to processing of care packages/assessments	10		10						
Transfer of Staffing budget from IT Transfer of budget relating to EDRMS systems development	13	-	13	-	-	-	-	-	-
Introduction of Single Tier State Pension	-	_	-	-	_	-	30	-	30
Increase in employer NIC charges as result of introduction of single tier state pension									
Voluntary Early Release Scheme		(59)	(59)		-	-	-	_	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement			. /						
Scheme									
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(11)	(11)	-	-	-	-	-	-
BuySmart Reviews	-	(10)	(10)	-		_			_
BuySmart Reviews of supplies & services - leading to either reduced purchasing, ensuring		(13)	()						
contracts set up and used or buying to an alternative standard.									
Efficient Workforce Management	-	(29)	(29)		(67)	(67)	-	(67)	(67)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs, non filling of vacancies and the progression of shared services									
36/ 11/63	188	(109)	79	20	(67)	(47)	50	(67)	(17)
Information Technology		((··· /			<u>, · · · /</u>
Increases in Pay Costs	17	-	17	17	-	17	17	-	17
Effect of assumed 1% increase.	(10)		(10)						
Transfer of Staffing budget from IT Transfer of budget relating to EDRMS systems development	(13)	-	(13)	-	-	-	-	-	-
Hansier of budget relating to LDI WO systems developillent	I	I I	I	I	I I	I	I	I I	I

BUDGET CHANGES		2014/15			2015/16			2016/17	
		Efficiency			Efficiency			Efficiency	
		Measures/Savings/I	Tatal Ohanan		Measures/Savings/In	Tatal Ohanna		Measures/Savings/In	Tatal Ohan an
Description	Change		Total Change	Change		Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000 32	£000	£000
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	32	-	32
	(70)		(70)						
Project Officer - EDRMS	(70)	-	(70)	-	-	-	-	-	-
Removal of budget funded from 2013/14 reserves Efficient Workforce Management		(30)	(30)		(92)	(92)		(92)	(92)
Group savings target to be met from a combination of service redesign, strict management	-	(30)	(30)	-	(92)	(92)	-	(92)	(92)
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services									
Staff Travel Scheme	-	(3)	(3)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme			()						
BuySmart Reviews	-	(40)	(40)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.									
	(66)	(73)	(139)	17	(92)	(75)	49	(92)	(43)
Law & Licensing									
Increases in Pay Costs	7	-	7	7	-	7	7	-	7
Effect of assumed 1% increase.									10
Introduction of Single Tier State Pension	-	-	-	-	-	-	12	-	12
Increase in employer NIC charges as result of introduction of single tier state pension									
Efficient Workforce Management	-	(30)	(30)	-	(47)	(47)	-	(47)	(47)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services		(0)	(0)						
Staff Travel Scheme	-	(2)	(2)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme		(2)	(2)		(4)	(4)		(4)	(4)
Licensing Fees Increase in Civic Government application fee charges in line with October 2008 Cabinet	-	(3)	(3)	-	(4)	(4)	-	(4)	(4)
Report									
BuySmart Reviews	-	(20)	(20)	-	-	-	_	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(===)	(=0)						
contracts set up and used or buying to an alternative standard.									
	7	(55)	(48)	7	(51)	(44)	19	(51)	(32)
Human Resources									
Increases in Pay Costs	10	-	10	10	-	10	11	-	11
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	16	-	16
Increase in employer NIC charges as result of introduction of single tier state pension									
Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme									
BuySmart Reviews	-	(15)	(15)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.		(00)	(00)		(50)	(50)		(50)	(50)
Efficient Workforce Management	-	(38)	(38)	-	(52)	(52)	-	(52)	(52)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services	10	(57)	(47)	10	(52)	(42)	27	(52)	(25)
Democratic Services	10	(01)	(+1)	10	(02)	(12)	21	(02)	(20)
Increases in Pay Costs	14	_	14	15	-	15	15	-	15
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	20	-	20
Increase in employer NIC charges as result of introduction of single tier state pension									
Voluntary Early Release Scheme	-	(92)	(92)	-	-	_	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement		(02)	(0-)						
Scheme									
Efficient Workforce Management	-	(21)	(21)	-	(21)	(21)	-	(21)	(21)
Group savings target to be met from a combination of service redesign, strict management					. ,	. /		. ,	. ,
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services									
Staff Travel Scheme	-	(4)	(4)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme									
BuySmart Reviews	-	(40)	(40)	-	-	-	-	-	-

BUDGET CHANGES	Budaet	2014/15 Efficiency Measures/Savings/I		Budaet N	2015/16 Efficiency /leasures/Savings/In		2016/17 Efficiency Budget Measures/Savings/In		
Description	Change £000	ncreased Income £000	Total Change £000	Change £000	creased Income	Total Change	Change £000	creased Income	Total Change
Description BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring	£000	£000	£000	£000	£000	£000	£000	£000	£000
contracts set up and used or buving to an alternative standard.		(157)	(1.10)		(21)	(0)		(24)	
HEALTH & SOCIAL CARE PARTNERSHIP	14	(157)	(143)	15	(21)	(6)	35	(21)	14
Adult Wellbeing									
Increases in Pay Costs	147	-	147	149	-	149	151	-	15 ⁻
Effect of assumed 1% increase.								(
Integration of Health/Social Care	-	-	-	-	(148)	(148)	-	(199)	(199
Savings & Efficiencies to be generated by joint working Increase in Free Personal/Nursing Care Rates	49	_	49	_	_		_	_	
In line with SG grant increases									
Sensory Impairment	18	-	18	-	-	-	-	-	
In line with SG grant increases									
Transfer of Staffing budget to Adult Wellbeing/Revenues	44	-	44	-	-	-	-	-	
Transfer of budget relating to processing of care packages/assessments							004		
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	201	-	20
							0.05		
Investment Ongoing investment in ASC services	998	-	998	-	-	-	225	-	22
Facility Services Charges	7	_	7	7	_	7	7	_	
Increases in Facilities Charges in line with salary increases	,		· · · · · · · · · · · · · · · · · · ·	<i>'</i>		·	<i>'</i>		
Transfer of Access Officer	34	-	34	-	-	-	-	-	
Transfer of Access officer from Education to Adult Wellbeing									
Resource Transfer	(60)	-	(60)	-	-	-	-	-	
Additional Resource Transfer income from NHS Lothian									
Resource Transfer Additional expenditure to match Resource Transfer income from NHS Lothian	60	-	60	-	-	-	-	-	
Living Wage	5	_	5	_	_	_	_	_	
Effect of £7.65 minimum hourly rate on Facilities Charges	5		°						
Voluntary Early Release Scheme	-	(338)	(338)	-	-	-	-	-	
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme									
Transport	-	(80)	(80)	-	-	-	-	-	
Reduce use of corporate transport service as a part of development of alternative day									
activities		(22)	(22)						
Adult Resource Centres Modernisation of Adult Day Care Services	-	(80)	(80)	-	-	-	-	-	
Staff Travel Scheme	_	(92)	(92)	_	_	_	_	_	
Renegotiation of Staff Travel Scheme		(32)	(32)						
Control of Overtime	-	-	-	-	(65)	(65)	-	-	
Reduction in overtime/Review of terms and conditions									
Review of Income & Charging	-	(197)	(197)	-	(60)	(60)	-	(60)	(60
Changes in line with January 2014 Cabinet report Promote Use of Telecare		(90)	(90)						
Promote use of Telecare to reduce need for Homecare	-	(80)	(80)	-	-	-	-	-	
Domiciliary Care - externalisation	-	-	-	-	(50)	(50)	-	(50)	(50
Increased procurement of purchased home care to take advantage of reduced unit cost					()			()	(
Staffing	_	(35)	(35)					_	
Benefit realisation. Review of Admin staffing levels across the service following	-	(00)		_			_	-	
implementation of Frameworki									
BuySmart Reviews	-	(25)	(25)	-	-	-	-	-	
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard.		/ 7 .							
Physical Disability Residential Care Review of cases and examine scope to reduce costs using fair cost approach	-	(75)	(75)	-	-	-	-	-	
Occupational Therapy Aids	-	(40)	(40)	_	_	_	_	_	
Signposting to alternative sources/review of low level self referral	_	(0)			_			_	
Learning Disability Resource in East Lothian	-	-	-	-	(40)	(40)	-	(45)	(45
Signposting to alternative sources/review of low level self referral								. /	•
End of lease for Greenfield Park & Reprovide	-	(50)	(50)	-	-	-	-	-	

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Dudaat	Efficiency		Dudaat	Efficiency		Dudact	Efficiency	
	Change	Measures/Savings/I ncreased Income	Total Change	Change	Measures/Savings/In creased Income	Total Change	Change	Measures/Savings/In creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Take up spare capacity within other homes and increase purchase from independent	2000	2000	2000	2000	2000	2000	2000	2000	2000
sector. Staff will be re-allocated to remaining homes.									
ELVOS Supported Employment	-	(50)	(50)	-	-	-	-	-	-
Re-alignment of ELVOS with other employment services								(50)	(50)
Adult Placement Develop opportunities for adult placement with savings within care purchasing budget.	-	-	-	-	-	-	-	(50)	(50)
		(75)	(75)						
Supporting People Review of block contracts and movement to spot purchase arrangements	-	(75)	(75)	-	-	-	-	-	-
Allocation of Respite		_	_	-	(50)	(50)	_	(100)	(100)
Allocation of respite based on ongoing re-assessed of need					(00)	(00)		(100)	(100)
Review of Respite provision for older people	-	(60)	(60)	-	-	-	-	-	-
Review of Respite provision within ELC homes									
Make greater use of Sheltered Housing		-	-	-	(50)	(50)	-	(50)	(50)
Make greater use of Sheltered Housing to provide higher levels of community support and									
reduce numbers of purchased care home beds Recommission services within local neighbourhoods					(32)	(32)		(30)	(30)
Development of day local services to replace services purchased out with East Lothian	-	-	-	-	(32)	(32)	-	(30)	(30)
Development of day local services to replace services purchased out with Last Lothian									
Review allocation of care between Free Personal Care and Non Personal Care	-	(25)	(25)	-	-	-	-	-	-
Identify potential to increase level of chargeable services within care packages.									
	1,302	(1,302)	-	156	(495)	(339)	584	(584)	-
PARTNERSHIPS & COMMUNITY SERVICES									
Planning & Environmental Services			24	25		25	25		25
Increases in Pay Costs Effect of assumed 1% increase.	34	-	34	35	-	35	35	-	35
Introduction of Single Tier State Pension	-	-	-	-	-	-	57	-	57
Increase in employer NIC charges as result of introduction of single tier state pension									0.
Voluntary Early Release Scheme	-	(445)	(445)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement		(110)	(110)						
Scheme									
Efficient Workforce Management	-	(45)	(45)	-	(93)	(93)	-	(93)	(93)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs, non filling of vacancies and the progression of shared									
services Staff Travel Scheme	-	(38)	(38)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme		(00)	(00)						
	34	(528)	(494)	35	(93)	(58)	92	(93)	(1)
Economic Development & Strategic Investment									
Increases in Pay Costs	12	-	12	12	-	12	12	-	12
Effect of assumed 1% increase. Introduction of Single Tier State Pension							16		16
Increase in employer NIC charges as result of introduction of single tier state pension	-	_	-	_		-	10	-	10
Town Centre Managers	120	_	120	120	_	120	_	_	-
Support for Area Partnerships and to focus efforts on regeneration across the six major	120		120	120		120		[_
East Lothian towns									
High Street Rent Incentive Scheme	9	-	9	9	-	9	12	-	12
Apprenticeships/Training									
Support for Business	50	-	50	-	-	-	-	-	-
Apprenticeships/Training Support for Business	50	_	50		_	_	_	_	-
Haddington Vision Support for 3 years		_	00		_				_
Business Development	50	-	50	-	-	-	-	-	-
Social Enterprise/Business Start Up - support and development									
Voluntary Early Release Scheme		(26)	(26)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Efficient Workforce Management					(41)	(41)		(41)	(41)
Group savings target to be met from a combination of service redesign, strict management	-	-	-	-	(41)	(41)	-	(41)	(41)
of variable staffing and agency costs and non filling of vacancies.									
Staff Travel Scheme	-	(8)	(8)	-	-	-	-	-	
Renegotiation of Staff Travel Scheme									
BuySmart Reviews	1	(9)	(9)	1 1			1		

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budgot	Efficiency Measures/Savings/I		Rudget	Efficiency Measures/Savings/In		Budgot	Efficiency Measures/Savings/In	
	Change		Total Change	Change		Total Change	Change	creased Income	Total Change
Description	£000		£000	£000		£000	£000	£000	£000
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring					2000		2000	2000	2000
contracts set up and used or buving to an alternative standard.									
	291	(43)	248	141	(41)	100	40	(41)	(1)
Asset Planning & Engineering									
Increases in Pay Costs	44	-	44	45	-	45	45	-	45
Effect of assumed 1% increase. Introduction of Single Tier State Pension							68		68
Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	00	-	00
		(01)	(91)						
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	(91)	(91)	-	-	-	-	-	-
Scheme									
Staff Travel Scheme	-	(24)	(24)	-	_	-	-	-	-
Renegotiation of Staff Travel Scheme			()						
Increase in rents for Industrial Rents	-	(65)	(65)	-	(65)	(65)	-	(80)	(80)
Rents will increase in line with rent reviews/New properties									
BuySmart Reviews	-	(27)	(27)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard. Efficient Workforce Management/Property Services Service Review		(71)	(71)		(70)	(70)		(70)	(70)
Group savings target to be met from a combination of service redesign, strict management	-	(71)	(71)	-	(70)	(70)	-	(70)	(70)
of variable staffing and agency costs and non filling of vacancies.									
	44	(278)	(234)	45	(135)	(90)	113	(150)	(37)
Property Maintenance									
Efficient Workforce Management/Property Services Service Review	-	-	-	-	(194)	(194)	-	(194)	(194)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs and non filling of vacancies.					(10.1)	(10.1)		(10.1)	(10.1)
Facility Cumpart Convisas	-	-			(194)	(194)	-	(194)	(194)
Facility Support Services Increases in Pay Costs	16		16	16		16	16		16
Effect of assumed 1% increase.	10	-	10	10	-	16	10	-	10
Introduction of Single Tier State Pension	-	-	-		_	_	40	-	40
Increase in employer NIC charges as result of introduction of single tier state pension							10		10
District Court	-	_	_	1	_	1	-	-	-
Reduced income/recharges associated with relocation of District Court from Haddington						.			
,									
Increase in NDR charges	21	-	21	22	-	22	22	-	22
Increase in poundage rates beyond 2013/14									
Control of Overtime	-	-	-	-	-	-	-	(52)	(52)
Reduction in overtime/Review of terms and conditions	_		_						
Living Wage	5	-	5	-	-	-	-	-	-
Effect of £7.65 minimum hourly rate on Shared Accommodation/Public Convenience budgets									
Voluntary Early Release Scheme	-	(40)	(40)	-	_	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement			(- /						
Scheme									
Staff Travel Scheme	-	(7)	(7)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme					(007)	(227)		(227)	(2.2.7)
Efficient Workforce Management	-	(45)	(45)	-	(225)	(225)	-	(225)	(225)
Group savings target to be met from a combination of service redesign, strict management of variable staffing and agency costs and non filling of vacancies.									
BuySmart Reviews	-	(18)	(18)		_	_	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring		(10)	(10)						
contracts set up and used or buying to an alternative standard.									
	42	(110)	(68)	39	(225)	(186)	78	(277)	(199)
Landscape & Countryside Management									
Increases in Pay Costs	52	-	52	52	-	52	52	-	52
Effect of assumed 1% increase. Introduction of Single Tier State Pension							76		76
Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	10	-	70
			2						2
Increase in NDR charges Increase in poundage rates beyond 2013/14	2	-	2	2	-	2	2	-	2
morouse in poundage rates beyond 2016/14	I	I I	I	I	I I	11	I		I

BUDGET CHANGES		2014/15	1		2015/16			2016/17	
	Rudact	Efficiency Measures/Savings/I		Budge	Efficiency t Measures/Savings/In		Rudaot	Efficiency Measures/Savings/In	
	Change	ncreased Income	Total Change	Change		Total Change	Change		Total Change
Description	£000	£000	£000	£000		£000	£000	£000	£000
Uprating of Income	(51)	-	(51)	(10)) -	(10)	(10)	-	(10)
Uprating of income for Burial/Lair Charges	54		54						
New Burial and Allotment sites Capital spend funded from revenue income stream	51	-	51	2	-	2	-	-	-
Voluntary Early Release Scheme	-	(119)	(119)	.		-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme Efficient Workforce Management	_	(60)	(60)		- (184)	(184)	_	(184)	(184)
Group savings target to be met from a combination of service redesign, strict management	_	(00)	(00)			(104)		(10-)	(104)
of variable staffing and agency costs and non filling of vacancies.									
Staff Travel Scheme	-	(9)	(9)	-		-	-	-	-
Renegotiation of Staff Travel Scheme Control of Overtime	-	-	-		- (45)	(45)	-	_	-
Reduction in overtime/Review of terms and conditions					()	(
BuySmart Reviews	-	(18)	(18)	-		-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.									
	54	(206)	(152)	46	6 (229)	(183)	120	(184)	(64)
Roads, Transportation & Waste Services Increases in Pay Costs	73		73	74		74	74		74
Effect of assumed 1% increase.	73	-	73	/4		74	74		74
Introduction of Single Tier State Pension	-	-	-			-	111	-	111
Increase in employer NIC charges as result of introduction of single tier state pension									
Increase in NDR charges	6	-	6	7	-	7	7	-	7
Increase in poundage rates beyond 2013/14 Supported Buses	98	-	98			_	-	_	-
Funding to match existing Supported Bus Contract commitments									
Employment of Wardens by ELC	-	-	-	80) -	80	-	-	-
Revenue effect of decriminalisation of parking fines Waste Disposal - rising cost of landfill/New Contract arrangements	254	-	254	10		10	_	_	_
Increased Costs arising from the additional £8 per tonne Landfill Tax and effect of new	204		204			10			
contract arrangements from 2013/2014									
Food Waste Collection Additional costs associated with advent of food waste collection	-	-	-	450) -	450	-	-	-
Roads Lighting	-	(15)	(15)		(15)	(15)	-	(15)	(15)
Savings associated with replacement of lanterns with LED units		. ,							. ,
Income Generation	-	(30)	(30)	-	- (10)	(10)	-	(10)	(10)
Increase in Trade Waste Charges Voluntary Early Release Scheme	-	(328)	(328)			_	-	_	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement		(020)	(020)						
Scheme		(24)							
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(21)	(21)	-	-	-	-	-	-
BuySmart Reviews	-	(36)	(36)			-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buying to an alternative standard. Control of Overtime	_	_	_				_	(40)	(40)
Reduction in overtime/Review of terms and conditions	_	_	_					(40)	(40)
Fuel Costs	-	(25)	(25)			-	-	-	-
Review of fuel costs across vehicles with aim of securing a 5% reduction Efficient Workforce Management	_	(164)	(164)		. (270)	(270)	_	(270)	(270)
Group savings target to be met from a combination of service redesign, strict management	_	(104)	(10+)		(210)	(270)		(270)	(270)
of variable staffing and agency costs and non filling of vacancies.									
Healthy Living	431	(619)	(188)	621	(295)	326	192	(335)	(143)
Increases in Pay Costs	12	-	12	12	2	12	13	_	13
Effect of assumed 1% increase.							-		-
Introduction of Single Tier State Pension	-	-	-	.	- -	-	20	-	20
Increase in employer NIC charges as result of introduction of single tier state pension									
			1						

BUDGET CHANGES		2014/15			2015/16			2016/17	
	Budget				Efficiency Measures/Savings/In			Efficiency leasures/Savings/In	
Description	Change £000		Total Change £000	Change £000	creased Income £000	Total Change £000	Change £000	creased Income £000	Total Change £000
Increase in poundage rates beyond 2013/14					2000				
PPP Contract	-	-	-	5	-	5	6	-	6
Increase in PPP contract charges for Mercat Gait above assessed inflation rate	(00)		(00)						
Commonwealth Games Support for local sportspeople	(30)	-	(30)	-	-	-	-	-	-
Voluntary Early Release Scheme	-	(82)	(82)		-	-	_	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement		(02)	(02)						
Scheme									
Staff Travel Scheme	-	(5)	(5)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme									
BuySmart Reviews	-	(9)	(9)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buving to an alternative standard. Efficient Workforce Management		(50)	(50)		(38)	(38)		(38)	(38)
Group savings target to be met from a combination of service redesign, strict management	_	(30)	(30)		(30)	(30)		(30)	(50)
of variable staffing and agency costs and non filling of vacancies.									
Enjoy Contract Payments	-	(70)	(70)	-	(65)	(65)	-	(65)	(65)
Reduction in contract payment to Enjoy over the next three years									
	(15)	(216)	(231)	21	(103)	(82)	43	(103)	(60)
Community Housing									
Increases in Pay Costs Effect of assumed 1% increase.	14	-	14	14	-	14	14	-	14
Introduction of Single Tier State Pension	-	-	-	-	-	-	22	-	22
Increase in employer NIC charges as result of introduction of single tier state pension									
Increased Charges	-	(50)	(50)	-	(10)	(10)	-	(10)	(10)
Increased charges for homelessness services in line with January 2014 Cabinet report									
Hostels Grant	48		48	49		49	48		48
Additonal RSG coming to Council relating to ending of Hostels Grant	40	-	40	49	-	49	40	-	40
Voluntary Early Release Scheme	-	(62)	(62)	_	-	-	_	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme									
Efficient Workforce Management	-	-	-	-	(47)	(47)	-	(47)	(47)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs and non filling of vacancies. Staff Travel Scheme		(28)	(28)						
Renegotiation of Staff Travel Scheme	-	(20)	(20)	-	-	-		-	-
Renegolation of oldin march contents	62	(140)	(78)	63	(57)	6	84	(57)	27
Communications & Marketing									
Increases in Pay Costs	6	-	6	6	-	6	6	-	6
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	9	-	9
Increase in employer NIC charges as result of introduction of single tier state pension									
Voluntary Early Release Scheme	-	(63)	(63)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme					(7)	(7)		(7)	(7)
Efficient Workforce Management Group savings target to be met from a combination of service redesign, strict management	-	-	-	-	(7)	(7)	-	(7)	(7)
of variable staffing and agency costs and non filling of vacancies.									
Staff Travel Scheme	-	(4)	(4)	-	-	-	_	-	-
Renegotiation of Staff Travel Scheme									
	6	(67)	(61)	6	(7)	(1)	15	(7)	8
Corporate Policy & Improvement									
Increases in Pay Costs	6	-	6	6	-	6	6	-	6
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	9	-	9
Increase in employer NIC charges as result of introduction of single tier state pension									
Staff Travel Scheme	-	(2)	(2)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme Efficient Workforce Management	-	(50)	(50)		(50)	(50)		(50)	(50)
	1	(00)	(00)	1 1	(00)	(00)	1 -1	(00)	(00)

BUDGET CHANGES	2014/15 2015/16			2016/17					
	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change	Budget Change	Efficiency Measures/Savings/In creased Income	Total Change
Description	£000		£000	£000	£000	£000	£000	£000	£000
Group savings target to be met from a combination of service redesign, strict management of variable staffing and agency costs and non filling of vacancies. Efficient Workforce Management Group savings target to be met from service redesign, strict management of variable staffing and agency costs.	-	(26)	(26)	-	-	-	-	-	-
	6	(78)	(72)	6	(50)	(44)	15	(50)	(35)
Community Partnerships Grant Budgets Increase in grant budgets Support to Build Capacity In line with April 2012 Members Library report	50	-	50	50 (66)	-	50 (66)	-	-	-
	50	-	50	(16)	-	(16)	-	-	-
Arts, Museums & Music Increases in Pay Costs Effect of assumed 1% increase.	22	-	22	22	-	22	22	-	22
Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	-	-	-	-	-	-	29	-	29
Facility Services Charges Increases in Facilities Charges in line with salary increases Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement	-	- (37)	1 (37)	1	-	1 -	-	-	1 -
Scheme Staff Travel Scheme		(11)	(11)						
Renegotiation of Staff Travel Scheme Brunton Theatre Trust Re-instatement and Increase in Brunton Theatre Contract payment	- 10	-	10	-	-	-	-	-	-
Efficient Workforce Management Group savings target to be met from a combination of service redesign, strict management of variable staffing and agency costs and non filling of vacancies.	-	(52)	(52)	-	(32)	(32)	-	(32)	(32)
	33	(100)	(67)	23	(32)	(9)	52	(32)	20
Community Development Increases in Pay Costs Effect of assumed 1% increase. Introduction of Single Tier State Pension Increase in employer NIC charges as result of introduction of single tier state pension	21	-	21 -	- 22	-	22 -	22 25	-	22 25
Increase in NDR charges Increase in poundage rates beyond 2013/14 PPP Contract	14	-	14	15	-	15	15	-	15
Increase in PPP contract charges for Community Learning Centre/Musselburgh East Community Association. Facility Services Charges Increases in Facilities Charges in line with salary increases	5	-	5	5	-	5	5	-	5
Living Wage Effect of £7.65 minimum hourly rate on Facilities Charges Dunbar Community Facility (CS003) Additional costs appropriated with opposing of combined facility	1 30	-	1 30	-	-	-	-	-	-
Additional costs associated with opening of combined facility Review of Income & Charging Changes to Charges	-	(10)	(10)	-	(10)	(10)	-	(10)	(10)
Voluntary Early Release Scheme Removal of costs relating to those staff who have left under the Voluntary Early Retirement Scheme	-	(40)	(40)	-	-	-	-	-	-
Voluntary Early Release Scheme/Facility Charges Removal of costs relating to FM staff who have left under the Voluntary Early Retirement Scheme	-	(22)	(22)	-	-	-	-	-	-
Staff Travel Scheme Renegotiation of Staff Travel Scheme	-	(10)	(10)	-	-	-	-	-	-
BuySmart Reviews BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring contracts set up and used or buying to an alternative standard.	-	(10)	(10)	-	-	-	-	-	-

BUDGET CHANGES		2014/15			2015/16			2016/17	
		Efficiency			Efficiency			Efficiency	
	•	Measures/Savings/I			Measures/Savings/In			Measures/Savings/In	
	Change	ncreased Income	Total Change	Change	creased Income	Total Change	Change	creased Income	Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Efficient Workforce Management	-	(50)	(50)	-	(75)	(75)	-	(75)	(75)
Group savings target to be met from a combination of service redesign, strict management									
of variable staffing and agency costs and non filling of vacancies.								()	()
Cluster Management Committees - Joint Working Development	-	-	-	-	-	-	-	(200)	(200)
Savings arising from joint working		(1.1.2)	(= .)		(((2.2.7)	(
	71	(142)	(71)	48	(85)	(37)	74	(285)	(211)
Customer Services, Libraries & Safer Communities									
Increases in Pay Costs	37	-	37	37	-	37	37	-	37
Effect of assumed 1% increase.									
Introduction of Single Tier State Pension	-	-	-	-	-	-	49	-	49
Increase in employer NIC charges as result of introduction of single tier state pension									
Review of Income & Charging	-	(25)	(25)	-	(10)	(10)	-	(10)	(10)
Changes to Mobile Alarms Charges in line with January 2014 Cabinet report									
Efficient Workforce Management	-	(53)	(53)	-	(184)	(184)	-	(134)	(134)
Group savings target to be met from a combination of service redesign, strict management		()	()		()	· · · · · · · · · · · · · · · · · · ·		()	()
of variable staffing and agency costs and non filling of vacancies.									
Voluntary Early Release Scheme	-	(255)	(255)	-	-	-	-	-	-
Removal of costs relating to those staff who have left under the Voluntary Early Retirement									
Scheme									
Voluntary Early Release Scheme/Facility Charges	-	(2)	(2)	-	-	-	-	-	-
Removal of costs relating to FM staff who have left under the Voluntary Early Retirement									
Scheme									
Staff Travel Scheme	-	(3)	(3)	-	-	-	-	-	-
Renegotiation of Staff Travel Scheme		(22)	(2.2)						
BuySmart Reviews	-	(20)	(20)	-	-	-	-	-	-
BuySmart Review of supplies & services - leading to either reduced purchasing, ensuring									
contracts set up and used or buving to an alternative standard.		(0-0)	(0.0.1)		(10.1)	(4)			()
	37	(358)	(321)	37	(194)	(157)	86	(144)	(58)

GROSS CAPITAL SPEND

	2013/14	2014/15	2015/16	2016/17	Total Planned Spending (2013-2017)
	£000	£000	£000	£000	£000
Abbey, North Berwick Care Home refurbishment	-	-		500	500
New Day Centre - Gullane	2,512	42	-	-	2,554
Fa'side Tranent - New residential home and day centre	6,802	1,798	131	-	8,731
Musselburgh Care Home	-	-	-	-	0
Mansfield Road - Set Up Cost of Third Sector Hub	-	50	-	-	50
Haddington Day Centre	95	5	-	-	100
Haddington Town House - Steeple Work	241	-	-	-	241
PV installations in public buildings	15	-	-	-	15
Gypsy Traveller Site	472	20	-	-	492
Property Renewals	585	800	900	900	3,185
Property Fees/Internal Architect etc fees	1,445	1,445	1,295	1,295	5,480
Environment Fees	111	111	111	111	444
Brunton Hall - Theatre and Main Hall refurbishment	100	225	-	-	325
Dunbar - new Community facility	75	-	-	-	75
Dunbar Town House Museum	46	-	-	-	46
John Gray Centre Haddington	79	-	-	-	79
Prestongrange Museum	10	-	500	-	510
Port Seton Sports Hall	-	500	650	-	1,150
Whitecraig Community Centre	50	250	850	-	1,150
Ormiston Community Centre	15	-	-	-	15
Village Halls - Matched Funding	50	-	-	-	50
Musselburgh Library	-	100	-	-	100
Tranent Library	105	-	-	-	105
North Berwick Museum - refurbishment	737	20	-	-	757
North Berwick Community Centre - Lift	0	70	-	-	70
Community Intervention	200	-	-	-	200
Red School Prestonpans	99	1	-	-	100
Support for Business - Land Acquisition/Infrastructure/Broadband	500	-	-	-	500
Musselburgh Town Centre Regeneration	-	1,000	-	-	1,000
Tranent Town Centre Regeneration	-	-	-	400	400
Prestonpans Town Centre Regeneration	-	-	-	400	400
Haddington Town Centre Regeneration	-	-	-	200	200

Notes

Project under consideration for future years

GROSS CAPITAL SPEND

	2013/14	2014/15	2015/16	2016/17	Total Planned Spending (2013-2017)
North Berwick Town Centre Regeneration	-	-	-	-	0
Dunbar Town Centre Regeneration	-	-	-	-	0
Shop Acquisition Fund	-	300	300	400	1,000
Business Incubation Hub	-	-	-	-	0
Prestonpans Family Centre	-	-	-	-	0
Reprovision of Pathways Home	500	425	-	-	925
Dunbar - Lochend Campus	202	-	-	-	202
Dunbar - Lochend Campus/Additional Classrooms	30		500	800	1,330
Gullane PS - Additional Space	142	-	-	-	142
Haddington IS / St Mary's RCPS - New shared Campus	276	-	-	-	276
Sandersons Wynd PS - additional Classrooms	-	100	400	10	510
Dunbar Grammar School Extension	150	20	-	100	270
Musselburgh Grammar School Extension	-	-	-	-	0
North Berwick High School Extension	-	-	-	-	0
Ross High School Extension	-	-	-	-	0
Knox Academy Expansion	-	-	-	-	0
Secondary School Communication Provision	-	-	-	-	0
Dirleton Classroom Extension	918	13	-	-	931
Dunbar Primary - Phase 2 Comms Unit	-	-	150	-	150
Macmerry PS Extension	337	12	-	-	349
Pinkie St Peter's PS Extension/Levenhall Nursery reprovision	600	2,172	1,900	100	4,772
Musselburgh Burgh - Classroom Extension	-	-	-	-	0
Law Primary School	20	80	1,500	2,500	4,100
Windygoul PS - Permanent Additional Classrooms	50	100	3,050	1,200	4,400
Windygoul PS - Temp Units	110	-	-	-	110
Wallyford PS - Temp Units	-	-	120	-	120
Wallyford PS - New PS/Pro-rata ELC share	-	50	50	500	600
Gifford Toilets & Shelter	-	150	-	-	150
Replacement Vehicles	2,838	2,000	-	1,000	5,838
East Lothian Legacy Project - 3G Pitches	45	-	-	-	45
Pavilions	150	250	50	-	450
East Lothian Legacy Project - Meadowmill Alterations	125	-	-	-	125
Sports Centres - refurbishment & equipment	200	150	150	150	650
Musselburgh Tennis Court Upgrade	-	60	-	-	60

Notes

Project under consideration for future years Project under consideration for future years

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Project under consideration for future years

GROSS CAPITAL SPEND

	2042/44	004 4/4 5	0045/40	0046/47	Total Planned Spending
	2013/14	2014/15	2015/16	2016/17	(2013-2017)
Expansion of 3G pitch provision	1,541	40	-	-	1,581
Schools IT	938	484	740	540	2,702
Corporate IT Program	240	216	216	216	888
Server Room Upgrade	250	0	0	0	250
Core Path Plan Implementation	50	100	50	100	300
John Muir Country Park Play Area	2	-	-	-	2
Cuthill Park	87	-	-	-	87
Lochend Road - Play Area	97	-	-	-	97
Amenity Services Machinery & Equipment - replacement	167	124	153	100	544
Cemeteries - Extensions/Allotments	469	344	54	20	887
Coastal Car Parks/Toilets	730	-	-	-	730
Peppercraig Depot Haddington	400	200	50	-	650
Musselburgh, Haddington & Dunbar Flood Prevention/Coastal Flooding	300	3,000	-	-	3,300
Musselburgh Lagoons Local Nature Reserve	-	200	-	-	200
Fisherrow Waterfront Improvements	25	50	-	-	75
Pencaitland Paths/Community Car Park	200	-	-	-	200
Cycling Walking Safer Streets (Ring-fenced grant funded)	104	153	120	120	497
East Linton Rail Stop	-	-	-	200	200
Roads	5,350	5,250	6,500	4,500	21,600
New Salt Barn	30	-	-	-	30
QMU Triangle	-	-	500	2,000	2,500
North Berwick Parking Improvements	300	200	-	-	500
Purchase of New Bins	153	475	63	63	754
	32,470	23,155	21,053	18,425	95,103

Notes