



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 21 December 2016

BY: Chief Officer

SUBJECT: Progress against 2016-17 Directions and Proposed Directions for 2017-18

1 PURPOSE

- 1.1 To inform the East Lothian Integration Joint Board of progress made against the suite of Directions issued to NHS Lothian and East Lothian Council in April 2016.
- 1.2 To agree the development of 2017-18 Directions for NHS Lothian and East Lothian Council.
- 1.3 Any member wishing additional information should contact the author of the report in advance of the meeting.

2 RECOMMENDATIONS

- 2.1 The IJB is asked to note the progress made against many of the 2016/17 Directions, to note that a number of directions remain to be delivered and that some of these may not be achieved before the financial year end.
- 2.2 The IJB is asked to approve the development of new Directions for 2017/18 as proposed in paragraph 3.6.
- 2.3 The IJB is asked to agree that those partners delivering the directions should be required to report on progress as required by the IJB for the purposes of monitoring achievement.

3 BACKGROUND

- 3.1 The Public Bodies (Joint Working)(Scotland) Act 2014 sets out the process by which an Integration Joint Board delivers its Strategic Plan by issuing 'directions' to the Local Authority and the Health Board as appropriate. There is an expectation of Directions being issued for

each delegated function and for the allocation of the associated financial resource to support delivery of directions.

- 3.2 At its meeting of 31st March 2016 East Lothian IJB agreed proposed directions, aligned to the Strategic Plan. The IJB delegated authority to the Chief Officer to issue these directions to East Lothian Council and NHS Lothian for the financial year 2016/17.
- 3.3 The Directions, which were issued in April 2016, concerned NHS Lothian Community Services, Set Aside, Hosted Services and Strategic Programmes, and East Lothian Council Delegated Functions as well as Resource Transfer and funding programmes.
- 3.4 Achievement against the directions at December 12 2016 is shown in table 1 below. It is uncertain which of those Directions which are either in process or which have not been achieved will deliver by the financial year end at 31st March 2017.

Table 1 – Directions for 2016/17 and outcomes at December 2016

2016/17 Direction	Actions	Outcome
NHS Lothian Community Services	D01a to D01g	Achieved - 4 In Process - 2 Not Yet Achieved - 1
East Lothian Council Delegated Functions	D02a to D02h	Achieved - 2 In Process - 5 Not Yet Achieved - 1
NHS Lothian Set Aside	D03a and D03b	In Process - 2
NHS Lothian Hosted Services	D04a and D04b	Achieved - 2 In Process - 5
Resource Transfer	D05	Achieved - 1
Integrated Care Fund	D06	Achieved - 1
Delayed Discharge Fund	D07 -	Achieved - 1
Integration Fund	D08	Achieved - 1
Strategic Programmes	D09	Not Yet Achieved - 1

- 3.5 It is expected that those Directions achieved in 2016/17 will continue to deliver through 2017/18. Work will continue with partners to try to deliver the remaining Directions in year.

3.6 Following discussion in the Strategic Planning Group and Strategic Plan Programme Board for 2017/18, it is proposed to draw up specific Directions for the following areas. The discussion has addressed the need to be more focused on a smaller number of areas compared to the 2016/17 directions. These will be more fully developed by the Strategic Planning Group and Strategic Plan Programme Board for discussion at the IJB meeting in January 2017.

- NHS Lothian and its diabetes specialist services to work with officers of the East Lothian Health and Social Care Partnership to develop primary care delivery of high quality diabetes diagnosis, care, treatment and patient education to improve diabetes outcomes.
- NHS Lothian and its acute services to provide data on the pattern of emergency admission of East Lothian residents to secondary care and to work with officers of the East Lothian Health and Social Care Partnership to develop alternatives, where appropriate, to such admissions.
- NHS Lothian and its acute services to review the provision of emergency assessment services in Edinburgh (such a direction will need to be mirrored by other Lothian IJBs and co-ordination work will be taken forward by IJB officers).
- NHS Lothian and East Lothian Council to continue to make progress towards delayed discharge targets.
- NHS Lothian to review the achievements of the Integrated Care Fund in 2016/17 and based on this, to develop a revised Integrated Care Fund Plan for 2017/18.
- NHS Lothian to review areas of service delivery agreed with the IJB with a view to identifying opportunities for redesign, service improvement and the delivery of savings.
- East Lothian Council to review areas of service delivery agreed with the IJB with a view to identifying opportunities for redesign, service improvement and the delivery of savings.
- NHS Lothian to work with East Lothian Health and Social Care Partnership, Primary Care services and partners to prepare for the introduction of the elements of the New GP Contract in 2017.
- East Lothian Council to implement strategic changes in day services for older people.
- East Lothian Council and NHS Lothian to set up projects for the re-provision of Eskgreen and Abbey Care Homes and Edington and Belhaven Hospitals.

- MELDAP to redesign drug and alcohol services for East Lothian to live within the current financial envelope to secure a locally managed, community based service with the emphasis on recovery. The IJB expects that the entirety of its share of NHS Lothian's funding will be made available for this purpose.

4 POLICY IMPLICATIONS

- 4.1 There are no new policy implications arising from this paper. Existing policy with regards to the production of Directions and the obligations these place on NHS Lothian and East Lothian Council remains extant.

5 INTEGRATED IMPACT ASSESSMENT

- 5.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or the economy.

6 RESOURCE IMPLICATIONS

6.1 Financial - Directions for 2016/17

- 6.1.1 The IJB's policy on directions lays out that each direction – per the appropriate regulations that support the Public Bodies (Joint Working) (Scotland) Act 2014– will show the financial resources (the budget) to be used to achieve that direction. A format for this resource analysis has been agreed with the partners and this was used to populate the individual directions issued in March 2016 and also to prepare a summary position. This layout is also the basis of the financial reports provided to the IJB and will be used to report the final financial position of the IJB at the end of the financial year.

- 6.1.2 The directions issued in March 2016 used two sets of financial information:

- The Social Care element was based on the formal offer from East Lothian Council based on the Council's budget which had, by the time of the directions being issued, been formally set. This offer included the IJB's share of the Social Care Fund and the IJB agreed with the Council as to how that fund was to be used.
- The Health Service element was based on indicative financial planning values because at that time the NHS Lothian budget had not been set.

- 6.1.3 NHS Lothian made a formal budgetary offer to the IJB further to its own budget setting process in June 2016 and the IJB accepted that offer at its August 2016 meeting.

6.1.4 At that time, the financial values in the directions could have been updated but, NHS Lothian is in continual receipt of additional allocations from the Scottish Government and the budget value continues to change. In the case of the social care budgets these budgets have also now been revised in line with the IJB's revised agreement as to the use of the Social Care Fund. A process is required to both update the IJB's budgets and reflect on how that update impacts on the directions. Work on agreeing that process with the partners continues.

6.1.5 It should be noted that 2016-/17 is a transitional year and it is unlikely that the directions were sufficiently specific to be impacted by operational budget changes. The financial projections for 2016/17 are discussed further in the agenda.

6.1.6 It is important to record the changes between the opening budgets, the indicative budgets used in the directions and the current revised budgets. This has now been done and the revised position will be used as a base against which the final position will be reported at the end of the financial year.

6.1.7 It is recognised that budgets in the Directions have to be both meaningful and also reconcilable to the overall resources available to the IJB. As discussed above, an appropriate process is being developed to manage this and will be brought back to the IJB for discussion.

6.2 Financial - 2017/18 Directions

6.2.1 Work will be needed in the closing months of 2016/17 to develop budgets to support the delivery of the proposed new directions for 2017/18.

6.3 Personnel

6.3.1 Sufficient staffing resource needs to be identified in the Health and Social Care Partnership in the medium to long term to support the ongoing delivery of existing Directions, the development of new Directions and the regular monitoring of progress in delivering these.

7 BACKGROUND PAPERS

7.1 Appendix 1 provides a summary of attainment against the 9 Directions for 2016/17.

AUTHOR'S NAME	Paul Currie
DESIGNATION	Strategic Programme Manager
CONTACT INFO	paul.currie@nhslothian.scot.nhs.uk
DATE	12 December 2016

Appendix 1 - Attainment against 2016/17 Directions

Direction 01	What is to be Done	Progress
<p>NHS Lothian Community Services</p>	<p>East Lothian Integration Joint Board direct NHS Lothian to continue to provide health services as delivered at time of issue of this direction in pursuance of the functions outlined in Section 5 and Section 9, with ancillary support as required for effective functioning of those services within the associated budget noted below, for the population of East Lothian.</p> <p>Specifically over the course of the financial year 2016-2017, East Lothian Integration Joint Board direct NHS Lothian to work with the Chief Officer and officers of the IJB to ensure delivery of the following outcomes or outputs to be brought to the IJB for consideration and approval:</p>	
	<p>D01.a - Continue to support an Outline Business Case, Final Business Case and Financial Close for a new integrated East Lothian Community Hospital which includes an agreed bed base and a defined range of safe and effective inpatient and outpatient services fit for future demographic growth within a deliverable financial model.</p>	<p>Achieved – Construction of the Community Hospital commenced in November 2016.</p>

	<p>D0. b - Continue to support, develop and agree a “decant programme” aligned to a new East Lothian Community Hospital to facilitate early reprovion and earliest repatriation of East Lothian patients from Liberton and Midlothian Hospitals.</p>	<p>In Process - The decant programme will be completed week beginning 12 December 2016 to allow demolition to take place in January 2017</p>
	<p>D01.c - Continue to support and progress a dedicated programme of analysis and work to review bed bases in Edington and Belhaven Hospitals and bring forward a range of option appraisals and proposals to the IJB by December 2016 which consider alternative models of care and reprovion and which fully recycle the aligned financial and human resources within East Lothian. The options appraisal should recognise the need for enhanced intermediate care, respite care and end of life care provision and will include the delivery of minor injuries services at Edington Hospital.</p>	<p>In Process - A review of housing with care for older people and care home bed numbers will be presented to the IJB in January 2017. Project work to develop options will follow this exercise.</p>
	<p>D01.d - Deliver business cases for Prestonpans and Harbours Medical Practices in line with the East Lothian Primary Care Premises Strategy.</p>	<p>Achieved – Work on Prestonpans Medical Practice is underway, with completion scheduled for end 2016/17.</p> <p>The Cockenzie Medical Practice development is in the approval process.</p>

	<p>D0.e - Ensure East Lothian benefits from, at minimum, a proportionate share of the national Primary Care Modernisation Fund according to population.</p>	<p>Achieved – A pro rata share was agreed.</p>
	<p>D01.f - Ensure East Lothian benefits from, at minimum, a proportionate share of Primary Care Transformation Fund attributed to pharmacy development and support.</p>	<p>Achieved – A pro-rata share was agreed</p>
	<p>D01.g - Develop and implement a prescribing budget calculation which more accurately reflects demographic change and need across Lothian.</p>	<p>Not Yet Achieved – Proposals will be discussed in the Finance and Resource Committee of NHS Lothian.</p>

Direction 02	What is to be Done	Progress
<p>East Lothian Council Delegated Functions</p>	<p>East Lothian Integration Joint Board direct East Lothian Council to continue to provide social care services as delivered at time of issue of this direction in pursuance of the functions outlined in Section 5 and Section 9, with ancillary support as required for effective functioning of those services within the associated budget noted below, for the population of East Lothian.</p> <p>Specifically over the course of the financial year 2016-2017, East Lothian Integration Joint Board direct East Lothian Council to work with the Chief Officer and officers of the IJB to ensure delivery of the following outcomes or outputs to be brought to the IJB for consideration and approval.</p>	
	<p>D02.a - Develop and implement a new commissioning and tendering process for care at home services which drives comprehensive service redesign, more innovative, integrated solutions, significantly greater resource efficiency and service user satisfaction by April 2017.</p>	<p>Achieved - The tender model approved by the IJB in September 2016 will be issued week beginning 12 December 2016 for award in April 2017, with full implementation by September 2017.</p> <p>A number of projects are linked to overall development of services including re-design of night time support and community support model with Neighbourhood Networks.</p> <p>120 SDS assessments were carried out by Social Work staff to ensure people have an accurate personal budget.</p> <p>There has been significant engagement with all Stakeholders throughout the project.</p>

	<p>D02.b - (Aligned to D02 a) Increase capacity for care in the community to meet local demand and to address and meet national Delayed Discharge targets.</p>	<p>In Process - This is on track, with tender development underway and the process for allocation of packages of care being improved. This includes, paying retainers to some providers should people be admitted to hospital, to ensure timely discharge.</p> <p>Delayed discharge numbers increased in summer 2016 but improved in autumn/winter 2016 (see separate report).</p>
	<p>D02.c - Progress a dedicated programme of analysis and work to review care provision in Abbey and Eskgreen Residential Care Homes and bring forward a range of option appraisals and proposals to the IJB December 2016 which consider alternative models of care and re-provision and which recycle the aligned financial and human resources within East Lothian. The options appraisal should recognise the need for enhanced intermediate care, respite care and end of life care provision.</p>	<p>In Process - A review of housing with care for older people and care home bed numbers will be presented to the IJB in January 2017. Project work to develop options will follow this exercise.</p>
	<p>D02.d - Develop and implement a new Carers Strategy for East Lothian and an aligned commissioning strategy by December 2016 which fully address the requirements of the Carers (Scotland) Bill and the principles of Best Value.</p>	<p>In Process - Meetings to develop the Project Initiation Document for reviewing the Carers Strategy have been arranged for January 2017. The review of the Carers Strategy has been delayed due to movement of resources as part of the HSCP restructuring process.</p> <p>The government announced in July 2016 that the Carers (Scotland) 2016 Act will take effect on the 1st April 2018, a year later than originally indicated. Scottish Government guidance on the Act will be available by end March 2017.</p>

		<p>The East Lothian Carers Planning Group continues to meet on a regular basis.</p> <p>East Lothian Council have participated in the Scottish Government consultation survey regarding data availability and specification. A separate survey return has been completed by Carers of East Lothian.</p>
	<p>D02.e - Develop and implement a modernisation strategy for day services for older people by December 2016 which recognises need, geography, resources and capacity.</p>	<p>In Process – A draft strategy was finalised through 4 stakeholder events with the sector held over the last 12 months.</p> <p>Working groups are establishing detail on: model of care, transport, training and financing of day services.</p> <p>A paper proposing the way forward for the next 3 years will be considered at the January 2017 IJB meeting. This will include options for how two centres could be re-housed.</p> <p>The new service level agreement is on track for introduction by April 2017.</p> <p>A further session with association and centre managers and staff planned for January.</p>

	<p>D02.f - Establish a housing and health and social care planning interface group to deliver the key actions and priorities from the Strategic Plan's Housing Contribution Statement and needs assessment, including a clear understanding and recognition of delegated functions and budgets as they pertain to the IJB.</p>	<p>Achieved - A housing needs of Older People paper was presented to senior management.</p> <p>Two housing groups are to be established, one a thematic group, the other an operational group.</p>
	<p>D02.g Complete a scoping exercise and bring forward operational and funding proposals to the IJB for a redesigned model of reablement by September 2016.</p>	<p>In Process - Work has commenced to look at the development of a reablement approach for Homecare Services. Further work is required to examine the application of reablement approaches within independent sector, NHS and commercial services pathways.</p>
	<p>D02.h Complete a review of all current Section 10 grants against an agreed prioritisation framework to ensure strategic fit and best value and bring forward proposals for investment and disinvestment to the IJB by December 2016.</p>	<p>In Process - A desk top exercise is underway on all Section 10 grants and other small community support funded services.</p> <p>ELC audit action plan being worked to for Section 10 grants by end of March.</p> <p>Savings identified linked to Housing Support, alarms and young carers.</p> <p>Timing and decisions around any de-commissioning needs to be mindful of political dimension.</p>

Direction 03	What is to be Done	Progress
<p>NHS Lothian Set Aside</p>	<p>East Lothian Integration Joint Board direct NHS Lothian to continue to provide health services as delivered at time of issue of this direction in pursuance of the functions outlined in Section 5 and Section 9, with ancillary support as required for effective functioning of those services within the associated budget noted below, for the population of East Lothian.</p> <p>Specifically over the course of the financial year 2016-2017, East Lothian Integration Joint Board direct NHS Lothian to work with the Chief Officer and officers of the IJB to ensure delivery of the following outcomes or outputs to be brought to the IJB for consideration and/or approval:</p>	
	<p>D03.a - Within the framework and objectives of the plan being developed by the joint Liberton Hospital group ensure the repatriation of East Lothian residents from Liberton Hospital in Edinburgh with the associated shift in aligned financial resources to the IJB, based on agreed activity data, to match this. The indicative financial resource is c.£540k.</p>	<p>In Process – A working group has been set up to manage the transition of Liberton Hospital from its current configurations. This group has developed a timetable for the movement of beds from Liberton to Midlothian Community Hospital (MLCH) and East Lothian beds from MLCH to East Lothian. This work also includes the movement of 6 orthopaedic rehabilitation beds from Liberton Hospital to Roodlands. The group’s financial model was agreed by all the IJB Chief Officers and the financial resolution is within the indicated envelope.</p>

	<p>D03.b - As part of an agreed decant programme ensure the repatriation of East Lothian residents from Midlothian Community Hospital with the associated shift in aligned financial resources to the IJB, based on agreed activity data to match this. The indicative financial resource is c. £1 million.</p>	<p>In Process – This work is planned to commence week beginning 12 December 2016. In line with the agreed business case for East Lothian Community Hospital a reserve has been set up to finance this work and this process is currently underway.</p>
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Direction 04	What is to be Done	Progress
<p>NHS Lothian Hosted Services</p>	<p>East Lothian Integration Joint Board direct NHS Lothian to continue to provide health services as delivered at time of issue of this direction in pursuance of the functions outlined in Section 5 and Section 9, with ancillary support as required for effective functioning of those services within the associated budget noted below, for the population of East Lothian.</p> <p>Specifically over the course of the financial year 2016-2017, East Lothian Integration Joint Board direct NHS Lothian to work with the Chief Officer and officers of the IJB to ensure delivery of the following outcomes or outputs to be brought to the IJB for consideration and/or approval:</p>	
	<p>D04.a - Continue to work collaboratively to support and accelerate local delivery of the key recommendations of the national review of primary care out of hours services.</p>	<p>In Process – At the NHS Lothian level a successful proposal was submitted to Scottish Government for project funding to implement the review recommendations. This work will be progressed through Lothian Unscheduled care Service (LUCS) which East Lothian HSCP ‘hosts’ on behalf of NHS Lothian.</p>
	<p>D04.b - Continue to work collaboratively to support and accelerate local delivery of the key actions of the Transitional Quality Arrangements for the GMS contract in Scotland.</p>	<p>Achieved – Cluster Quality Leads (CQLs) have been appointed to cover the two clusters in the east and west of the county, each of the 16 GP Practices have a Practice Quality Lead and a workplan for 2017/18 is in development.</p>

Direction 05	What is to be Done	Progress
Resource Transfer	East Lothian Integration Joint Board direct NHS Lothian to make payments to East Lothian Council in line with the payment schedule outlined in Section 10 of this Direction.	Achieved - This has been actioned and a payment of £3,227k has been agreed based on the previous agreed position. Payment by NHS Lothian to East Lothian Council is on a quarterly basis.
	East Lothian Integration Joint Board direct East Lothian Council to provide services as outlined and within and in accordance with the budgets outlined in Section 10 of this Direction.	<p>Achieved - The Direction relate to funds from two sources:</p> <ol style="list-style-type: none"> 1. Funds released by NHS Lothian from the closure of long stay institutions and transferred to social care for the reprovision of care 2. Funds from various sources which were to be invested as a result of agreed joint strategic plans. <p>The IJB directed NHS Lothian to transfer these funds to East Lothian Council, for use in line with the original resource transfer agreements, with the funds to be used to support plans already agreed by the parties with no substitution by the council. It is confirmed that these funds have been made available to the East Lothian Social Care budget, thus fulfilling the principle of no substitution. As the parties concerned are now represented by the HSCP, it is the Partnership's responsibility to allocate out these funds to operational budgets. This is acceptable to the IJB and described in the direction.</p> <p>The actual expenditure against these budgets is shown in Direction 02, pertaining to the delivery of social care services by East Lothian Council.</p>

Direction 06	What is to be Done	Progress
<p>Integrated Care Fund</p>	<p>D06 - East Lothian Integration Joint Board directs NHS Lothian to delegate the agreed budget for the Integrated Care Fund to the IJB in line with the annual Integrated Care Fund Plan as agreed by the IJB.</p>	<p>In Process - East Lothian's Strategic Plan outlines both a case for change through an analysis of our health and care economy, the strategic aims based on this analysis, the financial context in which we work and a gap analysis which has allowed us to focus on local priorities. This has resulted in 3 key strategic change programmes:</p> <ul style="list-style-type: none"> • care closer to home • prevention and early intervention and • efficiency and effectiveness. <p>These are interconnected, linked to East Lothian's strategic objectives and each is primarily supported by the Integrated Care Fund as outlined in greater detail above. The Integration Joint Board in East Lothian is committed to taking on the challenges of a changing health and care agenda with devolved responsibility and greater management of local budgets, making a real difference to the health and wellbeing of our local population. The potential of an integrated financial resource associated with Health and Social Care Partnerships and the acute hospital services delegated to them should drive the required policy changes more than any previous policy and presents an exciting opportunity for local communities to shape care delivery. This is the lever required to sustainably shift the balance of care and the Integrated Care Fund the key enabler which in providing bridging funding will allow East Lothian HSCP to maximise the impact of these strategies to release resource.</p> <p>We have also worked closely with colleagues in the third and independent sectors in order to understand and map the spread and diversity of care and service provision provided by these partners and therefore give us a more total picture of our provider landscape and</p>

		<p>understand any potential gaps.</p> <p>This work has allowed Integrated Care Fund spend, particularly that in the 'Prevention and Early Intervention' workstream, to be specifically targeted to localities in the west of the county which exhibit significantly higher levels of multimorbidity. Examples of this include third sector Links workers being aligned with GP practices in the west locality. Equally, the RVS health transport project addresses access to care issues highlighted in remote and rural areas in the east locality.</p> <p>The Integrated Care Fund has also allowed East Lothian HSCP the opportunity to start early developmental work with our Third Sector Interface and third sector partners in considering a Public Social Partnership approach to joint planning, service delivery and performance monitoring which involves co-production, collaboration and consultation. Service users and carers are central to the design and delivery of this model which also links into East Lothian's Single Outcome Agreement.</p>
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The IJB will assume governance and scrutiny for delivery and monitoring of the Fund in line with the principles and guidance issued by Scottish Government and supporting delivery of the IJBs Strategic Plan.

In Process – Full scrutiny will be achieved by review of the Strategic Plan in early 2017 via the Strategic Planning Group.

The spend profile in 2016/17 for the Integrated Care Fund and the Delayed Discharge Fund is :-

	ICF	DD	Total
	£000's	£000's	£000's
Available	1,760	528	2,288
Commitments			
Hospital to Home		370	370
Coagucheck	56		56
Care Home Nurse		37	37
ELSIE II	800		800
Respite & Rehab	99		99
Voluntary Organisations	400		400
	1,355	407	1,762

There is slippage of c. £500,000 from the combined funds. This is being utilised to support the redesign of Mental Health Services (the re-provision of the Hopeton Unit) and the work to support the closure of Ward 2 at Belhaven Hospital.

Direction 07	What is to be Done	Progress
<p>Delayed Discharge Fund</p>	<p>D07 - East Lothian Integration Joint Board direct NHS Lothian to delegate the agreed budget for the Delayed Discharge Fund to the IJB.</p>	<p>In Process – The IJB has a key strategic objective to minimise the total number of delays, to meet the current two week target and to work towards the 72 hour indicator. No date has been set for achievement of the 72 hour indicator, which comes from the Health and Social Care Integration Public Bodies (Joint Working) (Scotland) Act 2014 - Core Suite of Integration Indicators, March 2015. This was informed by the Delayed Discharge Task Force report October 2011 Annex A Recommendations <i>‘A perception should be promoted that 2-3 days be considered a reasonable period for someone to return home’.</i></p> <p>Previous reports to the IJB included a summary of actions taken through the allocation of the delayed discharge fund. Improvement in assessment processes, establishment of the Hospital to Home service and expansion of the NHS Care Home Support Team. This work continues</p> <p>East Lothian’s Strategic Plan outlines both a case for change through an analysis of our health and care economy, the strategic aims based on this analysis, the financial context in which we work and a gap analysis which has allowed us to focus on local priorities. This has resulted in 3 key strategic change programmes:</p> <ul style="list-style-type: none"> • care closer to home • prevention and early intervention and • efficiency and effectiveness. <p>These are interconnected, linked to East Lothian’s strategic objectives and each is primarily supported by the Integrated Care Fund as outlined</p>

		<p>in greater detail above. The Integration Joint Board in East Lothian is committed to taking on the challenges of a changing health and care agenda with devolved responsibility and greater management of local budgets, making a real difference to the health and wellbeing of our local population. The potential of an integrated financial resource associated with Health and Social Care Partnerships and the acute hospital services delegated to them should drive the required policy changes more than any previous policy and presents an exciting opportunity for local communities to shape care delivery. This is the lever required to sustainably shift the balance of care and the Integrated Care Fund the key enabler which in providing bridging funding will allow East Lothian HSCP to maximise the impact of these strategies to release resource.</p> <p>We have also worked closely with colleagues in the third and independent sectors in order to understand and map the spread and diversity of care and service provision provided by these partners and therefore give us a more total picture of our provider landscape and understand any potential gaps.</p>
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The IJB will assume governance and scrutiny for delivery and monitoring of the Fund in line with the principles and guidance issued by Scottish Government and supporting delivery of both the IJBs Strategic Plan and national targets on Delayed Discharges.

In Process – Full scrutiny will be achieved by review of the Strategic Plan in early 2017 via the Strategic Planning Group.

The spend profile in 2016/17 for the Delayed Discharge Fund is :-

	DD
	£000's
Available	528
Commitments	
Hospital to Home	370
Coagucheck	
Care Home Nurse	37
ELSIE II	
Respite & Rehab	
Voluntary Organisations	
Total	407

The slippage of circa £121,000 is being combined with the Integrated Care Fund slippage to support the redesign of Mental Health Services (reprovision of the Hopeton Unit) and work to support the closure of Ward 2 at Belhaven Hospital.

Direction 08	What is to be Done	Progress
Integration Fund	D08 - East Lothian Integration Joint Board direct NHS Lothian to delegate the agreed budget for the Integration (Social Care) Fund to the IJB in line with the proposal from East Lothian Council detailed in Appendix B (attached).	Detail is contained within the separate finance paper.
	The IJB will assume governance and scrutiny for delivery and monitoring of the Fund in line with the principles and guidance issued by Scottish Government and supporting delivery of both the IJBs Strategic Plan and national targets.	Detail is contained within the separate finance paper.

Direction 09	What is to be Done	Progress
Strategic Programmes	<p>Specifically over the course of the financial year 2016-2017, East Lothian Integration Joint Board direct NHS Lothian to work with the Chief Officer and officers of the IJB to ensure delivery of the following outcomes:</p>	
	<p>D09 - Provide a full analysis on the detail of human and financial resources identified within NHS Lothian's Strategic Programmes budget within the financial year 2015/16, including an analysis of resource and activity as it relates to all delegated functions. The analysis should be available by September 2016.</p>	<p>Not Yet Achieved – Information has been obtained on the total NHS Lothian held Strategic Programme budgets (as shown below). However, information has still to be provided by NHS Lothian to confirm the East Lothian proportion of the Strategic Programmes budgets, how this has been applied and how programmes are contributing to delivery of services to East Lothian residents.</p> <p>All-Lothian Strategic Programme Budgets</p> <ul style="list-style-type: none"> • Substance Misuse/Sexual Health/BBV - £1,246,752 • Hospices Expenditure – £4,086,221 • Learning Disability - £1,365,222 • Long Term Conditions and Primary Care - £45,368 • Mental Health and Wellbeing - £3,155,788.