

REPORT TO:	East Lothian Council
MEETING DATE:	13 February 2018
BY:	Depute Chief Executive (Resources & People Services)
SUBJECT:	Setting of Budget, Council Tax and Rent Levels 2018-23

## 1. PURPOSE

1.1 Following on directly from my report to Cabinet on 16 January, this report provides both an update of recent developments in respect of the Local Government Finance Settlement as well as presenting amended budget proposals for both General Services and the Housing Revenue Account in accordance with the budgetary framework approved previously by Council.

## 2. **RECOMMENDATIONS**

- 2.1 Council is asked to note the circumstances relating to changes made to the original Local Government Settlement offer of 14 December as set out within sections 3.1 3.4 of my report.
- 2.2 Council is asked to note that in accordance with Section 3.5 of the report, the Council has now effectively accepted the amended settlement offer made by the Cabinet Secretary.
- 2.3 Council is asked to consider and make recommendations in relation to the respective budget, council tax and rent proposals included within today's agenda at Items 2 and 3, these items reflecting formal amendments proposed to the Draft Administration Proposal approved by Cabinet on 16 January.

## 3. BACKGROUND

3.1 At meetings of the Council held on 31 October and 19 December 2017, information was provided in relation to likely forward financial prospects and a new 5-year Financial Strategy was formally approved. A new

framework governing development of budgets was also approved and the Administration duly brought forward to Cabinet on 16 January a draft budget proposal reflecting the Local Government Finance Settlement offer made by the Cabinet Secretary for Finance on 14 December.

- 3.2 Since consideration of those proposals by Cabinet in January, there have been two very significant changes made to the Local Government Finance Settlement resulting in a substantial variation to the Scottish Government grant funding made available to East Lothian Council.
- 3.3 On 23 January, the Council was formally advised that an error had been made by the Scottish Government affecting the way in which the national funding pot set aside for Local Government had been distributed across Scottish councils. The overall funding pot had not changed but the revised and correct way in which it had now been distributed had the effect of restating our grant figure at £166.030M an increase of £1.2M.
- 3.4 On 31 January, immediately following an amendment made by the Cabinet Secretary for Finance within the parliamentary debate on the Scottish Government's draft budget, the Council received notification via COSLA that further funding would be made available to Scottish Local Government and more specifically that East Lothian Council would receive further grant support of £3.023M, taking the expected grant to be received in 2018/19 to £169.053M. At and around the same time, the Council was also advised of certain amended expectations relating to expenditure commitments, principally around pay, albeit that the majority of this additional funding would be available for use at the Council's discretion.
- 3.5 Councillors will recall from the Cabinet report that a timed obligation had been placed upon the Council to advise in writing <u>should it wish not</u> to accept the settlement offer. This date was initially set at 16 January, then amended to 26 January and further amended to 2 February. In his initial response made before the Cabinet meeting, the Depute Leader of the Council sought approval from the Cabinet Secretary for flexibility in the way in which the cap on council tax would be applied although at the time of writing this report, no response has been received. Following consultation with other Group Leaders on 2 February, the decision was taken not to make any further written submission, effectively accepting the latest settlement offer.

## **Amended Budget Proposals**

- 3.6 In accordance with the procedures agreed previously by Council, an amendment must be presented to Council in the form of an alternative budget proposal. The amendment must be deemed competent, both in its ability to be delivered as well as ensuring that it can still deliver a balanced budget.
- 3.7 Working in conjunction with all Group Leaders, revised grant levels together with any revised settlement obligations, have been built into all amendments being brought forward.

3.8 Amended revenue and capital budget proposals for General Services have been prepared by the Administration and the SNP Group. The General Services Capital budget includes a number of re-profiled projects from the draft proposal presented to Cabinet in January. The budget amendments are set out within Items 2a and 2b for General Services' budgets and each includes proposed Council Tax levels. No formal amendments have been received by any political group in relation to the Housing Revenue Account, although some presentational amendments relating to existing expenditure commitments have been made by officers and are set out within Item 3 that also includes the proposed rent levels.

## 4. POLICY IMPLICATIONS

- 4.1 The amended budget proposals have been prepared in accordance with the new Financial Strategy approved by Council on 19 December 2017.
- 4.2 There are a number of policy implications associated with the approval of either of these amended budget proposals.

## 5. INTEGRATED IMPACT ASSESSMENT

5.1 Equalities – the budget proposals will have a significant impact on the future delivery of services by East Lothian Council and therefore a potential impact on the wellbeing of equality groups. All political groups have been provided with general information on the potential impact of all budget saving proposals, although at the time of writing, the results of the full Integrated Impact Assessment process are still subject to final review and these will be made available on the Council's website as soon as possible.

## 6. **RESOURCE IMPLICATIONS**

- 6.1 Financial the proposals contained within this report have been prepared within the context of the Council's approved Financial Strategy. Many of the proposals will have significant financial implications.
- 6.2 Personnel none at this stage
- 6.3 Other none at this stage

## 7. BACKGROUND PAPERS

- 7.1 Financial Prospects 2018/19 and beyond Report to Council 31 October 2017
- 7.2 Council Financial Strategy 2018-23 Report to Council 19 December 2017

- 7.3 Public Budget Consultation General Services Members Library Service
- 7.4 Public Budget Consultation Rent Consultation Members Library Service
- 7.5 SPICE Briefing on Local Government Finance, Draft Budget 2018-19 and provisional allocations to local authorities can be found per the attached link. <u>https://digitalpublications.parliament.scot/ResearchBriefings/Report/2017/12/18/ Local-Government-Finance--Draft-Budget-2018-19-and-provisional-allocationsto-local-authorities</u>
- 7.6 Administration DRAFT budget proposals Item 8 Cabinet 16 January 2018
- 7.7 Letter from the Cabinet Secretary for Finance 14 December 2017
- 7.8 Letter/email from COSLA 23 January 2018 recalculation of the settlement distribution
- 7.9 Letter from COSLA/Cabinet Secretary 31 January 2018

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DATE	6 February 2018



**2a** 

## BUDGET PROPOSALS ON GENERAL SERVICES ADMINISTRATION AMENDMENT

### ANALYSIS OF CHANGE BETWEEN ADMINISTRATION DRAFT PROPOSALS AS PER CABINET 16 JANUARY AND ADMINISTRATION AMENDMENT

SUMMARY OF KEY AREAS OF MOVEMENTS - OFFICER CHANGES DUE TO UPDATED SETTLEMENT OFFER

	OF KEY AREAS OF MOVEMENTS - OFFICER CHANGES DUE TO UPDATED SETTLEMENT OFFER
	evenue Support Grant
	Decific Grants
	Pupil Equity Fund Criminal Justice Social Work
	aluation Joint Board
	ebt charges - budget reprofiling
	kternal Audit
	ay / Pension / Facilities Services Recharges
	chool Meals
	kpansion of School Estate
	ational Care Home Contract
In	vestment to Mitigate DWP subsidy
	rimary
	Instrumental Music Tuition - split between Primary & Secondary
	econdary
-	Instrumental Music Tuition - split between Primary & Secondary
	NTS MADE BY ADMINISTRATION GROUP
	orporate - All service areas
R	emoval of all service unallocated Service Reduction Targets
C	orporate Commitments
	ansformational Change / New Ways of Working
S	ervice Specific Reductions
	re-School
-	Review of Early Years Partnership Projects - REMOVAL OF SAVING
	SL Deview of Thereprovide Convince - additional investment
	Review of Therapeutic Services - additional investment Review of ASL Provision - REMOVAL OF SAVING
-	Review of ASE FIONSION - REMOVAL OF SAVING
S	chool Support
-	Investment to School Lunch Clubs
_	
	evenues & Benefits
-	Service Review - Benefits & Assessments - REMOVAL
ІТ	
	Service Review within IT Service - REMOVAL
	uman Resources
-	Service Review in HR - REMOVAL
. :	consing & Democratic Services
	censing & Democratic Services Service Review within Governance & Compliance - REMOVAL
-	
A	dult Wellbeing
	Additional investment in service
-	Integration of Health & Social Care - Year 3 saving
-	Adult Community Services Review - Saving Reprofiled
-	
	hildrens Wellbeing
-	Additional investment in service
F	conomic Development
	Business Support Grant - reprofile of saving year 3 to year 2
	Graduate Europhing - reprofile of saving year 3 to year 2

- Graduate Funding - reprofile of saving year 3 to year 2

ADMINISTRATION AMENDMENTS FOLLOWING DISCUSSION WITH CONSERVATIVE GROUP Corporate - All service areas Reduction in Training Budget - £50k

Corporate Commitments Senior Management Review

Service Specific Reductions School Support

- Transfer of Educational Attainment funding and reduction of investment from Area Partnership

Economic Development - Tourism Events - REMOVAL of year 1 saving

Corporate Policy
- Reduce publication of Living Newspaper from 3 to 2

Area Partnerships - Educational Attainment Funding - transfer to Education

ADMINISTRATION AMENDMENTS FOLLOWING DISCUSSION WITH SNP GROUP

Waste

- Closure of Macmerry Civic Amenity Site

Budget 2018-2021	20	18/19 Budge	t	201	9/20 Budg	et	2020/21 Budget			
CORPORATE INCOME	2017/18 Base Budget £'000	Changes £'000	Total Budget £'000	2018/19 Base Budget £'000	Changes £'000	Total Budget £'000	2019/20 Base Budget £'000	Changes £'000	Total Budget £'000	
Revenue Support Grant National Non-domestic Rates Grant	(166,852)	(2,201)	(169,053)	(169,053)	1,213	(167,840)	(167,840)	-	(167,840)	
Specific Grants Council Tax Social Care Fund Renewable Energy/Loan Interest Transfer to/(from) Reserves Transfer to/(from) HRA Surpluses	(3,148) (54,318) (6,240) (71) (2,530) (995)	5 (2,372) - 390 995	(3,143) (56,690) (6,240) (71) (2,140)	(3,143) (56,690) (6,240) (71) (2,140)	(2,905) - 2,140	(3,143) (59,595) (6,240) (71) -	(3,143) (59,595) (6,240) (71)	(3,103)	(3,143) (62,698) (6,240) (71) -	
EXPENDITURE LIMIT	(234,154)	(3,183)	(237,337)	(237,337)	448	(236,889)	(236,889)	(3,103)	(239,992)	
LESS CORPORATE COMMITMENTS Valuation Board Requisition Council Tax Reduction Scheme Asset Management Debt Charges Transformational Change Programme / New ways of working	647 5,000 (4,345) 19,116	(11) - - 595 (600)	636 5,000 (4,345) 19,711 (600)	636 5,000 (4,345) 19,711 (600)	(13) - 546 (600)	623 5,000 (4,345) 20,257 (1,200)	623 5,000 (4,345) 20,257 (1,200)	(6) - - 495 (547)	617 5,000 (4,345) 20,752 (1,747)	
Staffing / Vacancy Management / Senior Management Review Pension Deficit External Audit Criminal Justice Social Work Funding Apprenticeship Levy Housing Benefit Loss/Discretionary Payments	503 280 1,146 503 1,380	(709) 32 5	(709) 503 312 1,146 508 1,380	(709) 503 312 1,146 508 1,380	(810) (810) - - - 10	(1,233) (1,519) 503 312 1,146 518 1,380	(1,519) 503 312 1,146 518 1,380	(231) - - 10	(1,750) 503 312 1,146 528 1,380	
	24,230	(688)	23,542	23,542	(867)	22,675	22,675	(279)	22,396	
FUNDING FOR COUNCIL SERVICES	(209,924)	(3,871)	(213,795)	(213,795)	(419)	(214,214)	(214,214)	(3,382)	(217,596)	
SERVICE PLANNED EXPENDITURE										
Resources & People ServicesPre-school Education & ChildcareAdditional Support for LearningSchools - PrimarySchools - SecondarySchools Support ServicesFinancial ServicesRevenues & BenefitsIT ServicesLegal & ProcurementHuman Resources & PayrollLicensing, Admin & Democratic ServicesSub-total	6,675 7,992 35,706 38,114 2,185 1,608 1,893 1,950 520 1,287 3,601	(266) (200) 1,320 1,028 (51) 45 84 102 20 222 (25) 2,279	6,409 7,792 37,026 39,142 2,134 1,653 1,977 2,052 540 1,509 3,576 103,810	6,409 7,792 37,026 39,142 2,134 1,653 1,977 2,052 540 1,509 3,576 103,810	(342) 169 1,057 909 226 36 (5) 33 17 (131) 76 2,045	6,067 7,961 38,083 40,051 2,360 1,689 1,972 2,085 557 1,378 3,652 105,855	6,067 7,961 38,083 40,051 2,360 1,689 1,972 2,085 557 1,378 3,652 105,855	13 99 1,247 1,242 26 45 59 33 17 33 81 2,895	6,080 8,060 39,330 41,293 2,386 1,734 2,031 2,118 574 1,411 3,733 108,750	
Health & Social Care Partnership			T			T				
Adult Wellbeing Children's Wellbeing	49,632 13,350	1,601 540	51,233 13,890	51,233 13,890	(789) 229	50,444 14,119	50,444 14,119	(453) 173	49,991 14,292	
Sub-total	62,982	2,141	65,123	65,123	(560)	64,563	64,563	(280)	64,283	

ldget 2018-2021										
	207	18/19 Budget	:	201	9/20 Budge	et	20	)20/21 Bud	lget	
	2017/18 Base Budget	Changes	Total Budget	2018/19 Base Budget	Changes	Total Budget	2019/20 Base Budget	Changes	Total Budget	
rtnerships & Community Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Planning	1,149	32	1,181	1,181	11	1,192	1,192	45	1,237	
Economic Development & Strategic Investment	3,129	7	3,136	3,136	(315)	2,821	2,821	(3)	2,818	
Asset Planning & Engineering	2,229	120	2,349	2,349	106	2,455	2,455	111	2,566	
Property Maintenance Trading Activity	(713)	(50)	(763)	(763)	(50)	(813)	(813)	(50)	(863)	
Facility Support Services	3,467	(133)	3,334	3,334	93	3,427	3,427	60	3,487	
Facility Trading Activity	(124)	(30)	(154)	(154)	-	(154)	(154)	-	(154)	
Landscape & Countryside Management	4,938	(104)	4,834	4,834	2	4,836	4,836	106	4,942	
Roads Network & Flood Protection	4,466 (777)	41 14	4,507 (763)	4,507 (763)	33 22	4,540 (741)	4,540 (741)	38 23	4,578 (718)	
Roads Trading Activity Transportation	1,353	(186)	1,167	1,167	(26)	1.141	1,141	23 27	1,168	
Waste Services	7,440	(100)	7,340	7,340	(20)	7,495	7,495	211	7,706	
Healthy Living	3.621	(89)	3,532	3,532	(113)	3,419	3,419	41	3,460	
Community Housing	2,078	(96)	1,982	1,982	16	1,998	1,998	19	2,017	
Corporate Policy & Improvement	939	28	967	967	(26)	941	941	28	969	
Community & Area Partnerships	8,419	64	8,483	8,483	(799)	7,684	7,684	5	7,689	
Arts Development	677	15	692	692	(59)	633	633	14	647	
Customer Services Group	3,120	(82)	3,038	3,038	(116)	2,922	2,922	92	3,014	
Sub-total	45,411	(549)	44,862	44,862	(1,066)	43,796	43,796	767	44,563	
TOTAL SERVICE EXPENDITURE	209,924	3,871	213,795	213,795	419	214,214	214,214	3,382	217,596	

Band D Council Tax

% increase / (decrease) in Band D		-	3.0%	3.0%	
	Impact of				
	3% Council		2018/19		
	Tax		Council		
Band Band D Multiplier	Increase	% Increase	Tax		
A 240/360	23.03	3.00%	790.46		
<b>B</b> 280/360	26.86	3.00%	922.20		
C 320/360	30.70	3.00%	1,053.94		
<b>D</b> 360/360	34.53	3.00%	1,185.68		
E 473/360	45.38	3.00%	1,557.86		
F 585/360	56.11	3.00%	1,926.73		
<b>G</b> 705/360	67.63		2,321.96		
H 882/360	84.61		2,904.92		

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BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Description									
CORPORATE INCOME Revenue Support Grant (RSG)/Non Domestic Rates (NDR)									
Assumed General Change in RSG/NDR Change in RSG awarded by Scottish Government	(2,201)	-	(2,201)	1,213	-	1,213	-	-	-
	(2,201)	-	(2,201)	1,213	-	1,213	-	-	-
Specific Grants									
Specific Grants received from Scottish Government Pupil Equity Fund Reduction in Specific Grant from 2017/18	5		5	-		-	-	-	-
0	5	-	5	-	-	-	-	-	-
Council Tax Total change in number of chargeable properties Incorporating additional properties and increase in Council Tax by 3% per annum	(2,372)	-	(2,372)	(2,905)	-	(2,905)	(3,103)	-	(3,103)
	(2,372)	-	(2,372)	(2,905)	-	(2,905)	(3,103)	-	(3,103)
Transfer to/(from) Reserves General Fund Balances Use of Planned Reserves	390	-	390	2,140	-	2,140	-	-	-
	390	-	390	2,140	-	2,140	-	-	-
Transfer to/(from) HRA Surpluses HRA Surplus Transfer Change in use of HRA balances	995	-	995	-	-	-	-	-	-
	995	-	995	-	-	-	-	-	-
CORPORATE COMMITMENTS									
Valuation Joint Board Expected reduction in requisition from Lothian Joint Board	-	(11)	(11)	-	(13)	(13)	-	(6)	(6)
	-	(11)	(11)	-	(13)	(13)	-	(6)	(6)
Staffing / Vacancy Management / Senior Management Review Efficiency generated through enhanced vacancy managment / review of staffing cost base	-	(575)	(575)	_	(575)	(575)	_	-	-
Review of Senior Management	-	(134)	(134)	-	(235)	(235)	-	(231)	(231)
	-	(709)	(709) -	-	(810)	(810)	-	(231)	(231)
Transformational Change Efficiencies generated through a programme of transformational change / new ways of working & exploring further options for partnership working	-	(600)	(600)	-	(600)	(600)	-	(347)	(347)
Income Generation / Commercialisation Exploring new opportunities for the Council to generate new income and maximise exisitng income and explore more opportunities for the Council to become more commercial	-	-	-	-	-	-	-	(200)	(200)
	-	(600)	(600)	-	(600)	(600)	-	(547)	(547)
Debt Charges	505		595	546		546	405		495
Reflecting the annual cost of historic and new capital projects	595	-	090	540	-	540	495	-	490
External Audit	-	-	-	-	-	-	-	-	-
Change in external audit requirements	32		32	-	-	-	-	-	-
Apprenticeship Levy	32		32	-	-	-	-	-	-
Increase linked to assumed pay increases	5	-	5	10	-	10	10	-	10
	5	-	5	10	-	10	10	-	10

BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Description RESOURCES AND PEOPLE SERVICES									
Pre-School Education & Childcare	10		10	10		10	10		10
Increases in Pay Costs Effect of assumed pay increase.	16	-	16	12	-	12	12	-	12
Buysmart Reviews Review of Framework spend across all areas	-	(5)	(5)	-	(5)	(5)	-	-	-
Training	-	(3)	(3)	-	-	-	-	-	-
Reduction in Service Training Budgets Increase in LGPS Contribution Rates	1	-	1	1	-	1	1	-	1
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Review of Nursery Staffing Provision Review of wider nursery staffing provision	-	(200)	(200)	-	(350)	(350)	-	-	-
Review of Early Years partnership projects Review of wider partnership funding	-	-	-	-	-	-	-	-	-
Wrap Around Care	-	(40)	(40)	-	-	-	-	-	-
Review of Wrap Around care in Dunbar and Tranent Review of Workforce Training Provision		(35)	(35)		_				_
Review current provision of workforce training working with Partner Providers									
Additional Support for Learning	17	(283)	(266)	13	(355)	(342)	13	-	13
Increases in Pay Costs	29	-	29	22	-	22	23	-	23
Effect of assumed pay increase. Buysmart Reviews	-	(4)	(4)	-	(4)	(4)	-	-	-
Review of Framework spend across all areas Increase in LGPS Contribution Rates	1		1	1		1	1		1
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Review of family support workers		(126)	(126)		_	-		-	
Service review of family support workers									
Therapeutic Services Removal of current contract to deliver Therapeutic services retaining £100k new investment to review the delivery of Therapeutic services across all schools		(100)	(100)	-	-	-	-	-	-
ASL Provision - Meadowpark	-	-	-	150	-	150	75	-	75
Revenue costs associated with capital redurbishment at Meadownpark Review of ASL provision	-	-	-	-		-	-	-	-
Review of ASL provision including transportation review	20	(220)	(200)	170	(4)	100	00		00
Schools - Primary	30	(230)	(200)	173	(4)	169	99	-	99
Increases in Pay Costs Effect of assumed pay increase.	946	-	946	710	-	710	729	-	729
Buysmart Reviews	-	(10)	(10)	-	(10)	(10)	-	-	-
Review of Framework spend across all areas Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	17	-	17	17	-	17	17	-	17
Training	-	(6)	(6)	-	-	-	-	-	-
Reduction in Service Training Budgets Increase in NDR charges	54	-	54	20	-	20	20	-	20
Increase in poundage rates from April 2018 Instrumental Music		(113)	(113)		(55)	(55)			
Introduce charging for instrumental music tuition		(113)	(113)		(33)	(00)			
Facility Services Charges Increases in Facilities Charges in line with salary increases	76	-	76	63	-	63	64	-	64
Effect of increase in Scottish Living Wage to £8.93 Budget simplification Permanent budget transfer to remove annual Finance/Education internal recharge	(16)	-	(16)	-	-	-	-	-	-
Primary pupil roll increase Estimated financial effect of the expected increase in the Primary Roll up to 9315 by September 2020 in line with updated projections	191	-	191	191	-	191	299	-	299
September 2020 in line with updated projections Reduction in PEF Reduction in Pupil Equity Funding received from 17/18	-	(9)	(9)	-	-	-	-	-	-
Additional IT Costs	90	-	90	-	-	-	-	-	-
Installation of primary circuits to improve speeds Expansion of School Estate	112	-	112	133	-	133	130	-	130
Additional revenue costs of primary school extensions and new builds School Meals Increase in cost of school meals in year with future years subject to an annual	-	(12)	(12)	-	(12)	(12)	-	(12)	(12)
inflationary increase or uprating in line with relevant benchmarking Review of assessments in primary and secondary school									
norien ei assessments in printary and secondary solioon	1,470	(150)	1,320	1,134	(77)	1,057	1,259	(12)	1,247

BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change		Total Change
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Schools - Secondary									
Increases in Pay Costs Effect of assumed pay increase.	703	-	703	530	-	530	544	-	544
Buysmart Reviews	-	(10)	(10)	-	(10)	(10)	-	-	-
Review of Framework spend across all areas Increase in LGPS Contribution Rates	12	-	12	13	_	13	13	-	13
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April									
2019 and 21.9% from April 2020 Training	-	(4)	(4)	-	-	-	-	-	-
Reduction in Service Training Budgets		( ''							
Increase in NDR charges Increase in poundage rates from April 2018	6	-	6	15	-	15	15	-	15
Instrumental Music Introduce charging for instrumental music tuition	-	(127)	(127)	-	(62)	(62)	-	-	-
PPP Contract	234	-	234	270	-	270	279	-	279
Increase in PPP contract charges for Education facilities Winter Leavers		(38)	(38)		(17)	(17)		_	_
Reduce the budget to reflect winter leavers									
Physical Education Review the provision of PE including the utilisation of specialist	-	(20)	(20)	-	(12)	(12)	-	-	-
School Based Technicians	-	(31)	(31)		(16)	(16)	-	-	-
Service Review of School Based Technician Services School Meals	-	(4)	(4)	-	(4)	(4)	-	(4)	(4)
Increase in cost of secondary school meals in year with future years subject to an annual inflationary increase or uprating in line with relevant benchmarking									
Secondary School Extensions	50	-	50	-	-	-	-	-	-
Additional costs relating to planned extensions to Secondary schools	4		4						
Increase in Pupil Equity Funding received from 17/18			· · · · ·						
Facility Services Charges Increases in Facilities Charges in line with salary increases	38	-	38	26	-	26	27	-	27
Additional IT Costs	30	-	30	-	-	-	-	-	-
Wide area links to support improving the Senior Phase Improving options in the Senior Phase across the Authority	-	-	-	-	(160)	(160)	-	-	-
Use of TT to enhance/support delivery of curriculum in the senior phase (S4-S6). Subject to changes in Scottish Government policy re teacher/pupil ratio									
Increase in school roll	185	-	185	336	-	336	368	-	368
Increase in secondary school roll up to 6206 by September 2020 in line with updated									
proiections	1,262	(234)	1,028	1,190	(281)	909	1,246	(4)	1,242
Schools Support Services Increases in Pay Costs	28	-	28	22	-	22	23	-	23
Effect of assumed pay increase.		(00)			(40)				
Additional Support to Schools Review provision of additional support to schools	-	(80)	(80)	-	(40)	(40)	-	-	-
Training Reduction in Service Training Budgets	-	(3)	(3)	-	-	-	-	-	-
Scholar Contract	-	-	-	-	(12)	(12)	-	-	-
Review of contract		(20)	(20)						
Curriculum for Excellence Reduce Curriculum for Excellence	-	(26)	(26)	-	(14)	(14)	-	-	-
Educational Attainment	-	-	-	300	-	300	-	-	-
Transfer of funding from Area Partnerhips to Education and with a reduced envelope to work in partnership with Area Partnerships and the community to improve									
Education Attainment									
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
School Lunch Clubs	30	-	30	-	(30)	(30)	-	-	-
Additional investment in Year 1 to support School Lunch Clubs provision working in partnership with Area Managers									
Increase in LGPS Contribution Rates	3	-	3	3	-	3	3	-	3
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
	61	(112)	(51)	325	(99)	226	26	-	26
Financial Services Increases in Pay Costs	49	-	49	37	-	37	38	-	38
Effect of assumed pay increase. Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	_	_	
Review of Framework spend across all areas		(0)	(3)		(3)	(0)			-
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	6	-	6	7	-	7	7	-	7
2019 and 21.9% from April 2020		,							
Income Generation Review recharge to Trusts	-	(5)	(5)	-	(5)	(5)	-	-	-
Budget simplification	16	-	16		-	-	-	-	-
Permanent budget transfer to remove annual Finance/Education internal recharge	(40)		(10)						
Upgrade to GP to ensure Microsoft compatibility Upgrade of Great Plains to ensure compatibility with upgraded MS Office	(18)	-	(18)	-	-	-	-	-	-
	53	(8)	45	44	(8)	36	45	-	45

BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000
Revenues & Benefits Increases in Pay Costs	65		65	49		49	50		50
Effect of assumed pay increase.	05	-	05	49	-	49	50	-	50
Buysmart Reviews		(3)	(3)		(3)	(3)			
Review of Framework spend across all areas	_								
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Service Review in Council Tax Team	9	(15)	9 (15)	9	-	9	9	-	9
Deletion of vacant hours in Council Tax Team	-			-	-	-	-	-	-
Printing costs	-	(10)	(10)	-	-	-	-	-	-
Reduction in printing costs secured via new procurement framework Council Tax & spending leaflet Stop printing leaflet	-	(4)	(4)	-	-	-	-	-	-
Service Review Benefits & Assessments Service review within the Benefits & Assessments team	-	-	-	-	-	-	-	-	-
Verification Software	-	(10)	(10)	-	-	-	-	-	-
Termination of contract for Risk Based Verification Software Council Tax e-billing Migration to e-billing of Council Tax	-	(8)	(8)	-	-	-	-	-	-
Investment to mitigate the loss of DWP Admin Subsidy	60	-	60	-	(60)	(60)	-	-	-
Additional investment to mitigate the loss of DWP Admin Subsidy	134	(50)	84	58	(63)	(5)	59		59
Information Technology		(30)			(03)				
Increases in Pay Costs Effect of assumed pay increase Service Review	47	-	47	36	-	36	36	-	36
Service review within IT Service		-	-		-	-	-	-	-
Training Reduction in Service Training Budgets	-	(1)	(1)	-	-	-	-	-	-
Sale of IT equipment	-	-	-	-	(10)	(10)	-	(10)	(10)
Sale of IT equipment following IT refresh programme									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	6	-	6	7	-	7	7	-	7
2019 and 21.9% from April 2020									
New IT System Costs	50	-	50	-	-	-	-	-	-
Cost of implementing new Education Network and second internet pipe	103	(1)	102	43	(10)	33	43	(10)	33
Legal & Procurement		(1)			(10)			(10)	
Increases in Pay Costs Effect of assumed pay increase	18	-	18	14	-	14	14	-	14
Increase in LGPS Contribution Rates	2	-	2	3	-	3	3	-	3
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April						-			-
2019 and 21.9% from April 2020	20		20	17		17	17		17
Human Resources & Payroll	20	-	20	17	-	17	17	-	17
Increases in Pay Costs	35	-	35	27	-	27	28	-	28
Effect of assumed pay increase. Training	-	(1)	(1)	-	-	-	-	-	-
Reduction in Service Training Budgets		(1)	(.)						
E-recruitment charges	-	(10)	(10)	-	-	-	-	-	-
Increase in e-recruitment charges from £100 to £125									
Review of discretionary budgets	-	(4)	(4)	-	-	-	-	-	-
Review of discretionary operational budgets Service Review	-								
Service review in HR Buysmart Reviews		(0)	(2)		(0)	(3)			
Review of Framework spend across all areas	-	(3)	(3)		(3)	(3)		-	-
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	5	-	5	5	-	5	5	-	5
2019 and 21.9% from April 2020 New IT System Costs	200	_	200	(160)	_	(160)	_	-	-
Cost of implementing new HR and payroll system	240	(18)	222	(128)	(3)	(131)	33		33
Licensing, Admin & Democratic Services		(10)			(0)				
Increases in Pay Costs Effect of assumed pay increase.	103	-	103	79	-	79	81	-	81
Service Review	-		-	-	-	-	-	-	-
Service Review within Governance & Compliance Service Training	-	-5	(5)	-	0	-	-	0	-
Reduction in Service Training Budgets		(0)	(0)		(0)	(0)			
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
Cost of Local Government Elections	(120)	-	(120)	-	_	-	-	-	-
Cost of supporting Local Government elections in May 2017	. ,								
	(17)	(8)	(25)	79	(3)	76	81	-	81

BUDGET CHANGES	2018/19				2019/20		2020/21			
Still to be updated	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	Budget Change	Efficiency Measures/Savings/I ncreased Income	Total Change	
Description	£000	£000	£000	£000	£000	£000	£000	£000	£000	
HEALTH & SOCIAL CARE PARTNERSHIP										
Adult Wellbeing Increases in Pay Costs	408	-	408	310	-	310	317	-	317	
Effect of assumed pay increase.				0.0						
Buysmart Reviews Review of Framework spend across all areas	-	(4)	(4)	-	(4)	(4)	-	-	-	
Increase in LGPS Contribution Rates	58	-	58	59	-	59	60	-	60	
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020										
Training Reduction in Service Training Budgets	-	(8)	(8)	-	-	-	-	-	-	
Adult Community Services	-	-	-	-	-	-	-	(298)	(298)	
Review and redesign Adult community services including resource centres & community networks and support										
Reduction in operational supplies budgets	-	(45)	(45)	-	-	-	-	-	-	
Reduction in funding for all operational budgets Service Charges	-	(358)	(358)		(358)	(358)	_	(200)	(200)	
Introduction of new charging for Adult Services and increase to existing charges in		(,	()		()	()		(	(/	
line with inflation or benchmarking Older People Services	-	-	-	-	(500)	(500)	-	-	-	
Redesign Older People Care Home services in line with strategy	153		153							
Criminal Justice Additional Expenditure to match Offender Services funding	153	-	153	-	-	-		-	-	
Criminal Justice Social Work Funding CJA Funding through Offender Services Budget from April 2018	-	(153)	(153)	-	-	-	-	-	-	
Additional investment - Health & Social Care	1,237	-	1,237	-	-	-	-	-	-	
To deliver a wide range of priorities including; Living Wage, Sleepovers and Carers Act obligations										
Facility Services Charges	23	-	23	18	-	18	18	-	18	
Increases in Facilities Charges in line with salary increases National Care Home Contract	330	-	330	-	-	-	-	_	-	
Expected increase in NCHC Additional investment in AWB	224		224	36		36				
Additional investment in operational staff	224	-	224	30	-	30	-	-	-	
Budget simplification Permanent budget transfer to remove annual Adult Wellbeing/Healthy Living internal	(9)	-	(9)	-	-	-	-	-	-	
recharge										
Budget simplification Permanent budget transfer to remove annual Adult Wellbeing/Community Housing	70	-	70	-	-	-	-	-	-	
internal recharde										
Day Centre Funding/Registration Strategic Development of the service	25	-	25	-	-	-	-	-	-	
Integration of Health and Social Care	-	(350)	(350)	-	(350)	(350)	-	(350)	(350)	
Including: review and redesign models of care; savings and efficiencies generated through joint working and shifting the balance of care										
Children's Wellbeing	2,519	(918)	1,601	423	(1,212)	(789)	395	(848)	(453)	
Increases in Pay Costs	186	-	186	142	-	142	146	-	146	
Effect of assumed pay increase. Buysmart Reviews	-	(4)	(4)	-	(4)	(4)	-	-	-	
Review of Framework spend across all areas Increase in LGPS Contribution Rates	26		26	26		26	27		27	
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	20	-	20	20	-	20	21	-	27	
2019 and 21.9% from April 2020 Training	-	(2)	(2)	-	-	-	-	-	-	
Reduction in Service Training Budgets		(-/								
Budget simplification Permanent budget transfer to remove annual Children's Wellbeing/Community	46	-	46	-	-	-	-	-	-	
Housing internal recharge		(156)	(156)							
Residential Placement Sell one residential placement at Lothian Villa		(156)	(156)	-	-	-		-	-	
Additional Investment Additional investment designed to support a range of pressures including existing	444	-	444	65	-	65	-	-	-	
demographic, services pressures, investment in operational staff and the delivery of										
new leaislative requirements										
PARTNERSHIPS & COMMUNITY SERVICES	702	(162)	540	233	(4)	229	173	-	173	
Planning										
Increases in Pay Costs Effect of assumed pay increase.	45	-	45	37	-	37	38	-	38	
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	-	
Review of Framework spend across all areas Training		(1)	(1)	-			_	-		
Reduction in Service Training Budgets	_			_		_	_		_	
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	7	-	7	7	-	7	7	-	7	
2019 and 21.9% from April 2020 Archaelogy Services		(10)	(10)		(10)	(10)				
Provision of pre-application engagement and commerical focus for promoting service	-	(10)	(10)		(10)	(10)		_	-	
Budget simplification	(6)	_	(6)		-	_	_		_	
Permanent budget transfer to remove annual Landscape & Countryside/Planning	(0)		(0)							
internal recharge Planning Fees	-	-	-	-	(20)	(20)	-	_	-	
Increase in fees	46	(14)	32	44	(33)	11	45		45	
	40	(14)	52	- 44	<b>9</b> <sup>(33)</sup>	11	40	-	45	

BUDGET CHANGES		2018/19		_	2019/20		_	2020/21	
Still to be updated Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Economic Development & Strategic Investment									
Increases in Pay Costs	51	-	51	39	-	39	40	-	40
Effect of assumed pay increase. Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	-
Review of Framework spend across all areas		(-)	(-)		(-)	(-)			
Tourism Events	-	-	-	-	(125)	(125)	-	-	-
Rationalisation of financial support provided for Tourism events		(E)	(5)						
Trade Show Participation	-	(5)	(5)	-	-	-	-	-	-
Cease Trade Show Participation								(50)	(50)
HEEPS	-	-	-	-	-	-	-	(50)	(50)
Develop in-house capacity to deliver HEEPS		(10)	(10)		(00)	(00)			
Service Review	-	(43)	(43)	-	(33)	(33)	-	-	-
Service review within East Lothian Works					(100)	(100)			
Business Support Grant Reduce Business support grant	-	-	-	-	(100)	(100)	-	-	-
Gradute Funding	-	-	-	-	(100)	(100)	-	-	-
Removal of funding provided to support Graduates									
Increase in LGPS Contribution Rates	7	-	7	7	-	7	7	-	7
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
2019 and 21.9% Ironi Abril 2020	58	(51)	7	46	(361)	(315)	47	(50)	(3)
Asset Planning & Engineering									
Increases in Pay Costs	79	-	79	61	-	61	62	-	62
Effect of assumed pay increase. Schedule of Rates									
Impact of increased pay costs on Schedule of Rates for property	25	-	25	21	-	21	21	-	21
Training	-	(3)	(3)						
Reduction in Service Training Budgets	-	(3)	(3)	-	-	-	-	-	-
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	-
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	11	-	11	11	-	11	12	-	12
2019 and 21.9% from April 2020									
Increase in Building Warrant fees	-	(20)	(20)	-	-	-	-	-	-
Increase in fees following increase in statutory charges									
Increase in NDR charges	31	-	31	16	-	16	16	-	16
Increase in poundage rates from April 2018									
Property Maintenance Trading	146	(26)	120	109	(3)	106	111	-	111
Efficient Workforce Management/Property Services Service Review	-	(30)	(30)	-	(30)	(30)	-	(30)	(30)
Group savings target to be met from service redesign, strict management of vacancy		(,	()		(00)	(/		(/	(/
staffing. agency costs and increased productivity		(00)	(00)		(00)	(00)		(00)	(00)
Income Generation - new opportunities Explore new opportunities for income maximisation		(20)	(20)		(20)	(20)		(20)	(20)
	-	(50)	(50)	-	(50)	(50)	-	(50)	(50)
Facility Support Services									
Increases in Pay Costs Effect of assumed pay increase.	47	-	47	37	-	37	38	-	38
Buysmart Reviews		(3)	(3)		(3)	(3)			
Review of Framework spend across all areas		(0)	(3)						
Increase in NDR charges	-	-	-	22	-	22	22	-	22
Increase in poundage rates from April 2018 Rent Increase	37		37	37	_	37		_	_
Increased annual rent for Randall House from October 2018	57	_	57	57	-	57			-
Mailroom	-	(60)	(60)	-	-	-	-	-	-
Review of mailroom provision		(00)	(20)						
Review of facilities support in schools Including the review of hours	-	(28)	(28)	-	-	-	-	-	-
Public Conveniences		(126)	(126)	-	-	-	-	_	-
Review of public convenience provision									
	84	(217)	(133)	96	(3)	93	60	-	60

BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000
Description									
Facility Trading Void Cleaning Increase in void cleaning LETS	-	(10)	(10) (20)	-	-	-	-	-	-
Increasing current LET charges to ensure as a min full cost recovery and in line with national benchmarking		(20)							
Landscape & Countryside Management		(30)	(30)		-	-		-	-
Increases in Pay Costs	137	-	137	104	-	104	107	-	107
Effect of assumed pay increase. Buysmart Reviews		(5)	(5)		(5)	(5)			
Review of Framework spend across all areas Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	18	-	18	19	-	19	19	-	19
Training Reduction in Service Training Budgets	-	(1)	(1)	-	-	-	-	-	-
Service Review	-	(220)	(220)	-	(96)	(96)	-	-	-
Service review of Sports, Countryside, Leisure & Amenity Services		(00)	(20)		(00)	(20)		(00)	(00)
Income Generation - new opportunities Explore new opportunities for income maximisation	-	(20)	(20)	-	(20)	(20)	-	(20)	(20)
Budget simplification	(19)	-	(19)	-	-	-	-	-	-
Permanent budget transfer to remove annual Landscape & Countryside/Customer									
Services internal recharae Budget simplification Permanent budget transfer to remove annual Landscape & Countryside/Planning internal recharae	6	-	6	-	-	-	-	-	-
	142	(246)	(104)	123	(121)	2	126	(20)	106
Roads Network Increases in Pay Costs	41		41	31		31	32		32
Effect of assumed pay increase.				01			02		52
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
Training	-	(2)	(2)	-	-	-	-	-	-
Reduction in Service Training Budgets	5		5			-			c
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	5	-	5	5	-	5	6	-	0
2019 and 21.9% from April 2020					(0)				
Roads Trading	46	(5)	41	36	(3)	33	38	-	38
Increases in Pay Costs	47	-	47	35	-	35	36	-	36
Effect of assumed pay increase. Income Generation - new opportunities									
Explore new opportunities for income maximisation	-	(40)	(40)	-	(20)	(20)	-	(20)	(20)
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	7	-	7	7	-	7	7	-	7
	54	(40)	14	42	(20)	22	43	(20)	23
Transportation Increases in Pay Costs	30	_	30	23	_	23	23	-	23
Effect of assumed pay increase.									20
Buysmart Reviews Review of Framework spend across all areas Concessionary Rail Travel	-	(3)	(3) (182)	-	(3)	(3)	-	-	-
Removal of concessionary rail travel									
Council Fleet	-	-	-	-	(50)	(50)	-	-	-
Review use of Council Fleet		14-5	45						
Fleet Management System Replace existing Fleet Management System		(15)	(15)		-	-	-	-	-
Pool Cars		(20)	(20)		_	_	.		_
Review the use of Council Pool Cars		()	()						
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	4	-	4	4	-	4	4	-	4
	34	(220)	(186)	27	(53)	(26)	27	-	27
Waste Services Increases in Pay Costs	66	-	66	50	-	50	51	-	51
Effect of assumed pay increase.	00			50			51		51
Waste Disposal	-	-	-	-	-	-	-	-	-
Closure of Macmerry Civic Amenity Site		(0)	(0)						
Training Reduction in Service Training Budgets	-	(2)	(2)	-	-	-	-	-	-
Fleet Reduction	-	(18)	(18)	-	-	-	-	-	-
Removal of one 26tn RTV									
Buysmart Reviews	-	(5)	(5)	-	(5)	(5)	-	-	-
Review of Framework spend across all areas Increase in LGPS Contribution Rates	9	_	9	10	_	10	10	_	10
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April									-
2019 and 21.9% from April 2020 Waste Disposal	-	(150)	(150)	100	_	100	150	_	150
Contract savings due to less waste to landfill									
	75	(175)	(100)	160	(5)	155	211	-	211

UDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	ncreased Income	Total Chang £00
Descriptionealthy Living									
Increases in Pay Costs	31	-	31	23	-	23	24	-	24
Effect of assumed pay increase.									
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates	4	-	4	4	-	4	4	-	
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
Increase in NDR charges	6	-	6	2	-	2	2	-	
Increase in poundage rates from April 2017									
PPP Contract	14	-	14	11	-	11	11	-	1
Increase in PPP contract charges for Mercait Gait above assessed inflation rate									
Budget simplification	9	-	9	-	-	-		-	
Permanent budget transfer to remove annual Adult Wellbeing/Healthy Living internal									
recharge Enjoy Contract Payments		(150)	(150)		(150)	(150)			
Reduction in contract payment to Enjoy	-	(150)	(150)	-	(150)	(150)	-	-	
Reduction in contract payment to Enjoy	64	(153)	(89)	40	(153)	(113)	41	-	4
ommunity Housing									
Increases in Pay Costs	21	-	21	16	-	16	16	-	10
Effect of assumed pay increase.									
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas Training		(1)	(1)						
Reduction in Service Training Budgets	-	(1)				-			
Increase in LGPS Contribution Rates	3	-	3	3	-	3	3	-	
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April									
2019 and 21.9% from April 2020									
Budget simplification	(70)	-	(70)	-	-	-	-	-	
Permanent budget transfer to remove annual Adult Wellbeing/Community Housing									
internal recharge Budget simplification	(46)		(46)		_	_		_	
Permanent budget transfer to remove annual Children's Wellbeing/Community	(40)	_	(40)	-	-	-	-	-	
Housing internal recharge									
	(92)	(4)	(96)	19	(3)	16	19	-	1
orporate Policy & Improvement									
Increases in Pay Costs	30	-	30	23	-	23	24	-	24
Effect of assumed pay increase.									
New Funding	11	-	11	-	-	-	-	-	
British Sign Language									
Service Review	-	-	-	-	(50)	(50)		-	
Service review of corporate policy & development staff									
Training	-	(4)	(4)	-	-	-	-	-	
Reduction in Service Training Budgets									
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas		(10)	(10)						
Living Newspaper Reduce the publication of Living Newspaper from 3 to 2 publications per year	-	(10)	(10)	-	-	-	-	-	
	1		4			4			
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April	4	-	4	4	-	4	4	-	
2019 and 21.9% from April 2020									
	45	(17)	28	27	(53)	(26)	28	-	2
ommunity & Area Partnerships									
Increases in Pay Costs	96	-	96	73	-	73	74	-	74
Effect of assumed pay increase.		/=>			/=>	(2)			
Buysmart Reviews	-	(5)	(5)	-	(5)	(5)	-	-	
Review of Framework spend across all areas			10			10			
Increase in LGPS Contribution Rates	13	-	13	13	-	13	13	-	1:
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
Training	-	(1)	(1)	-	_	-	-	_	
Reduction in Service Training Budgets			/						
PPP Contract	7	-	7	8	-	8	9	-	1
Increase in PPP contract charges for Community Learning Centre/Musselburgh East									
Community Association.	14		14	10		10	44		1
Facility Services Charges Increases in Facilities Charges in line with salary increases	14	-	14	12	-	12	11	-	1
New Whitecraig Community Centre	-	_	-	40	_	40	-	_	
Additional revenue costs relating to new Community Centre				1		10			
Village Halls	-	-	-		(140)	(140)		-	
Transfer ownership of Village Halls to Community									
Service Review	-	(60)	(60)		(200)	(200)		-	
Service review of Community Learning & Development								(400)	(40)
Partnership Funding Paviow and reduction of partnership funding grants	-	-	-	-	-	-	-	(102)	(10)
Review and reduction of partnership funding grants Local Area Management					(600)	(600)			
Transfer of Educational funding from Area Partneships to Education to work in	-	-	-		(000)	(000)			
partnership to deliver improved outcomes for Children									
	130	(66)	64	146	(945)	(799)	107	(102)	

BUDGET CHANGES		2018/19			2019/20			2020/21	
Still to be updated Description	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000
Arts Development									
Increases in Pay Costs Effect of assumed pay increase.	16	-	16	12	-	12	12	-	12
Brunton Theatre Trust		-	-	-	(70)	(70)	-	-	-
Reduce contract payment by 15%					· · ·	· · /			
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	2	-	2	2	-	2	2	-	2
	18	(3)	15	14	(73)	(59)	14	-	14
Customer Services									
Increases in Pay Costs	97	-	97	72	-	72	74	-	74
Effect of assumed pay increase.									
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
Increase in charges for Community Alarms from £2 to £4	-	(213)	(213)	-	(72)	(72)	-	-	-
Training	-	(1)	(1)	-	-	-	-	-	-
Reduction in Service Training Budgets									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	14	-	14	14	-	14	14	-	14
Library Books	-	-	-	-	(50)	(50)	-	-	-
Reduce purchase of Library Books Review of Customer Services Explore options for shared services	-	-	-	-	(80)	(80)	-	-	-
Facility Services Charges	5	-	5	3	-	3	4	-	4
Increases in Facilities Charges in line with salary increases Budget simplification Permanent budget transfer to remove annual Landscape & Countryside/Customer	19	-	19	-	-	-	-	-	-
Services internal recharae	135	(217)	(82)	89	(205)	(116)	92	-	92

Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Residential Care Homes Provision, subject to Older People Review	0	0	1,000	0	0	
Replacement Pathways Centre	0	925	0	0	0	
Herdman Flat	200	0	0	0	0	
Property Renewals	1,000	1,000	1,000	1,000	1,000	
Capital Plan Fees	1,604	1,604	1,604	1,604	1,604	
Prestongrange Museum	7	0	0	0	485	
Port Seton Community Centre	684	312	17	0	0	
Whitecraig Community Centre	5	1,429	30	0	0	
Community Intervention	200	200	200	200	0	
Support for Business / Town Centre Regeneration	890	502	482	385	780	
Dunbar Grammar	5,607	140	0	0	0	
Dunbar Primary - Lochend Campus	0	0	100	1,779	927	
Dunbar Primary - John Muir Campus	0	0	90	439	922	
East Linton Primary	60	900	13	0	0	
North Berwick High School	50	3,400	3,188	1,150	92	
Aberlady Primary	0	435	354	11	0	
Gullane Primary	100	1,506	865	34	0	
Law Primary	471	37	0	0	0	
Haddington Infant School	264	6	0	0	0	
Meadowpark Communications Provision	300	0	0	0	0	
Kings Meadow Primary - temp prov'n Letham Primary	3	0	0	0	0	
Letham Primary - New Build	230	6,684	1,709	147	0	

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Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Ross High School	150	4,321	4,226	133	0	
Ormiston Primary	1	0	0	0	0	
Elphinstone Primary	0	20	439	11	0	
Macmerry Primary	0	0	0	50	750	
Pencaitland Primary	0	10	709	10	0	
East Saltoun Primary/Community Hall	0	400	0	0	0	
Prestonpans Infant School	25	448	414	13	0	
Prestonpans Early Learning and Childcare Centre	10	0	0	0	0	
Prestonpans Primary	0	2	60	123	5	
Longniddry Primary	0	0	0	0	30	
Cockenzie Primary	0	0	30	0	0	
Preston Lodge High School (phase 1)	0	0	0	150	1,759	
Preston Lodge High School (phase 2)	0	0	0	0	100	
New Blindwells Primary	0	0	100	720	7,769	
St Gabriels Primary	0	5	117	3	0	
New Wallyford Primary	14,156	300	0	0	0	1
Pinkie St Peter's Primary - nursery and classrooms	0	30	794	1,400	1,076	
Extension - Whitecraig Primary	0	240	3,700	1,270	70	
New Craighall Primary	0	240	3,360	7,453	2,017	1
New Musselburgh Additional Secondary Education Provision	3,703	500	1,200	10,900	17,500	3
Musselburgh Grammar - Facilities upgrade	0	25	450	25	0	
Vehicles	1,350	1,350	1,350	1,350	1,350	
Synthetic pitches	150	50	0	0	0	
Ormiston Pavillion	10	0	0	0	0	

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Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	
Sports Centres	200	200	200	200	200	
Mains Farm Sports Pitch & Pavilion	702	0	0	0	0	
IT Program	2,000	2,000	2,000	2,000	2,000	1
Core Path Plan	50	50	50	50	0	
Polson Park	0	138	0	0	0	
Amenties - Machinery & Equipment - replacement	100	100	100	0	0	
Waste - Machinery & Equipment - replacement	40	40	40	40	40	
Cemeteries	340	287	200	0	0	
Coastal Car Parks/Toilets	11	150	0	0	0	
Coastal / Flood Protection	1,250	3,470	4,870	7,639	100	1
Cycling Walking Safer Streets	142	142	142	142	142	
East Linton Rail Stop / Infrastructure	0	0	0	1,068	500	
Roads	5,500	5,500	5,500	5,500	5,500	2
Roads - externally funded projects	297	267	0	783	1,009	
Parking Improvements	400	250	250	392	0	
Waste - New Bins	90	100	100	100	100	
Brunton Hall - Improved Community Access	230	1,200	20	0	0	
Replacement - CRM Project (Customer Services)	225	0	0	0	0	
Replacement - Corporate booking system	32	0	0	0	0	
Court Accommodation	200	1,230	30	0	0	
New ways of working Programme	200	200	200	200	200	
Meadowmill Depot	935	15	0	0	0	
Accelerating Growth - Enabling Infrastructure	350	3,200	11,323	11,098	11,741	3
Haddington Corn Exchange	300	537	13	0	0	

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Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	5 year spend total £000
Inveresk Mills	150	0	0	0	0	150
Gross Expenditure	44,974	46,097	52,639	59,572	59,768	263,052
Total Income	(24,127)	(37,144)	(35,141)	(38,843)	(47,985)	(183,239)
Net Expenditure	20,847	8,953	17,499	20,730	11,784	79,812



**2b** 

## BUDGET PROPOSALS ON GENERAL SERVICES SNP GROUP AMENDMENT

#### ANALYSIS OF CHANGE BETWEEN ADMINISTRATION DRAFT PROPOSALS AS PER CABINET 16 JANUARY AND SNP GROUP AMENDMENT

#### SUMMARY OF KEY AREAS OF MOVEMENTS - OFFICER CHANGES DUE TO UPDATED SETTLEMENT OFFER

Revenue Support Grant	
Specific Grants	
- Pupil Equity Fund	
<ul> <li>Criminal Justice Social Work</li> </ul>	
Valuation Joint Board	
External Audit	
Pay / Pension / Facilities Services Recharges	
School Meals	
Expansion of School Estate	
National Care Home Contract	
Investment to Mitigate DWP subsidy	

#### AMENDMENTS MADE BY SNP GROUP

Corporate - All service areas

Removal of all service unallocated Service Reduction Targets

Corporate Commitments Use of Reserves Staffing / Vacancy Management Transformational Change / New Ways of Working Debt Charges

## Service Specific Reductions

Pre-School

- Review of Nursery Staffing Provision - reprofiling - Review of Early Years Partnership Projects - Wrap around Care

#### ASL

Review of Family Support Workers
 Review of Therapeutic Services
 Review of ASL Provision - REMOVAL OF SAVING

#### School Primary

- Instrumental Music - REMOVAL OF SAVING

#### School Secondary

- Physical Education REMOVAL OF SAVING
- School Based Technicans REMOVAL OF SAVING

#### **Revenues & Benefits**

#### - Service Review Benefits & Assessment - REMOVAL OF SAVING

#### Licensing & Democratic

- Service Review Governance & Compliance - REMOVAL OF SAVING - Introduction of Webcasting

#### Adult Wellbeing

- Adult Community Services Review REMOVAL OF SAVING
- Service Charges REMOVAL OF SAVING
- Integration of Health & Social Care Further savings in Year 2 & 3

#### Economic Development

- Business Support Grant reprofile of saving year 3 to year 2
- Graduate Funding reprofile of saving year 3 to year 2

#### **Roads Network**

- Coastal Car Parking - REMOVAL OF SAVING

#### Transportation

- Reduce Concessionary Rail Travel Discount

#### Waste

- Closure of Macmerry Civic Amenity Site

C	Corporate Policy & Improvement	
-	- Removal of Living Newspaper	

Community & Area Partnerships
- Transfer of Halls to Management Committees

Arts

- Removal of Saving for Brunton Theatre Trust

Customer Services
- Community Alarms increase - £1 in year 2 and 50p in year 3

Construct         2019/19 Budget         2019/20 Budget         2019/20 Budget           2017/18         Base         Total         Base         Total         Base         Budget         2019/20 Budget         2019/20 Budget           SPPCATE INCOME         Base         Total         Budget         Changes         Budget         2019/20 Budget         2019/20 Base           National Norhomestic Rates Grant         (166,652)         (2.201)         (169,053)         (169,053)         (167,840)         -         (162,860)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)         (236,951)										
Control         Control <t< td=""><td>udget 2018-2021</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	udget 2018-2021									
Base         Total         Base         Total         Base         Total         Base         Total         Base         Total         Budget (Charness Budget Schares Budget Charnes Schale Budget Charnes Schead Budget Charnes Schead Budget Charge Schead Schale		20	18/19 Budge	t	201	9/20 Budg	et	20	20/21 Bud	get
Base         Total         Base         Total         Base         Total         Base         Total         Base         Total         Budget (Charness Budget Schares Budget Charnes Schale Budget Charnes Schead Budget Charnes Schead Budget Charge Schead Schale										
Budget SPORATE INCOME         Budget E000         Changes E000         E000         Council E000         Changes E000         Changes E000         Changes E000         E000         E000         Changes E000         E000         E000         Changes E000         E000         Changes E000         E000         Changes E000         E000         E000         E000         E000         E000		2017/18			2018/19			2019/20		
SPROPARTE INCOME         £000			Charren			Channes			Ohennen	Total Dudent
Revenue Support Grant National Non-domestic Rates Grant         (166,852)         (2,201)         (169,053)         1.213         (167,840)         -         (167,840)           Specific Grants         (3,143)         -         (1,16,50)         (1,55)         (1,55)         (1,55)         (1,55)         (1,55)         (1,55)         (1,55)         (1,55)         (1,56)         (1,56)         (1,56)         (1,56)         (1,56)         (1,56)										£'000
National Non-domestic Rates Grant         (109,052)         (1,213         (167,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (162,040)         (160,040)         (160,050)         (1,050)         (1,120)         (160,04)         (11,050)         (1,200)         (1,000)         (1,200)         (1,000)         (1,200)         (1,000)         (1,200)         (1,200)         (1,200)         (	ORPORATE INCOME									
Council Tax         (54,318)         (2,372)         (66,690)         (2,005)         (65,955)         (3,103)         (62,40)           Renewable Energy(Loan Interest         (71)         -         (71)         -         (71)         -         (62,40)           Transfer for(from) Reserves         (71)         -         (71)         -         (71)         -         (71)         -         (71)         -         (62,40)           Transfer for(from) Reserves         (233,096)         (3,488)         (3,489)         (3,499)         1,943         (1,555)         1,691         137           EXPENDITURE LIMIT         (234,154)         (238,695)         (238,695)         251         (238,444)         (24,44)         (1,12)         (239,695)         251         (238,444)         (24,345)         -		(166,852)	(2,201)	(169,053)	(169,053)	1,213	(167,840)	(167,840)	-	(167,840)
Social Care Fund         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (6.240)         -         (71)         - <td></td> <td>(-, -,</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td>(3,143)</td>		(-, -,				-			-	(3,143)
Transfer tol(from)       Reserves       (2,530)       (968)       (3,498)       (1,455)       (1,555)       1,691       13         Transfer tol(from)       RRS korpluses       (995)       995       -			(2,372)			(2,905) -			(3,103)	(62,698) (6,240)
Transfer to(from) HRA Surpluses       1995       996       1			-			-			-	(71)
SS CORPORATE COMMITMENTS         Valuation Board Requisition         647         (11)         636         636         (13)         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         623         623         663         613         636         613         623         623         613         613         613         613         613         613         613         613         613         613         613         613         613         613         613         613         614         614         614         614         614         614         614         614         614         614         613         613         613         613         613         61				(3,498) -	(3,498)	1,943	(1,555) -	(1,555)	1,691	130
Valuation Board Requisition         647         (11)         636         636         (13)         623         623         (6)         611           Council Tax Reduction Scheme         5,000         -         5,000         -         5,000         -         5,000         -         5,000         -         6,000         -         6,000         -         6,000         -         (4,345)         <	EXPENDITURE LIMIT	(234,154)	(4,541)	(238,695)	(238,695)	251	(238,444)	(238,444)	(1,412)	(239,856)
Council Tax Reduction Scheme         5,000         -         6,000         (4,345)         -         (4,345) <th< td=""><td>SS CORPORATE COMMITMENTS</td><td>_</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>e</td></th<>	SS CORPORATE COMMITMENTS	_								e
Asset Management         (4,345)         -         (4,345)         (4,345)         (4,345)         (4,345)         (4,345)         (4,345)         (4,345)         (4,345)         (4,345)         (4,3			(11)			. ,			. ,	• · ·
Transformational Change Programme / New ways of working Staffing / Vacancy Management       -       (600)       (600)       (1,000)       (1,600)       (1,200)       (600)       (1,200)       (600)       (1,200)       (600)       (1,200)       (600)       (1,200)	Asset Management	(4,345)		(4,345)	(4,345)	-	(4,345)	(4,345)	-	(4,345)
Transformational Charge Programmer New Ways of Working       - (600)       (1,000)       (1,200)	Debt Charges	19,116	595		19,711	555		20,266	515	
Pension Deficit         503         1         503         1         503         1         503         1         503         1         503         1         503         1         503         1         503         1         503         1         503         1         503         1         1         503         1         1         503         1         1         503         1 </td <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td> ,</td> <td></td> <td></td> <td>(3,100)</td>		-					,			(3,100)
External Audit         280         32         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         312         -         1146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,146         -         1,130         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380         -         1,380		- 503	(600)			(600)			(600)	(1,800)
Apprenticeship Levy Housing Benefit Loss/Discretionary Payments         503         5         508         508         10         518         518         10         521           Housing Benefit Loss/Discretionary Payments         1,380         -         1,380         1,380         -         1,380         1,210         22,603         (118,834         22,603         (118,834         22,603         (218,834         10         5         5         5         5         5 <td< td=""><td></td><td></td><td>32</td><td></td><td></td><td>-</td><td></td><td></td><td>-</td><td>312</td></td<>			32			-			-	312
Housing Benefit Loss/Discretionary Payments       1,380       -       1,380       22,603       (1,581)       21,022         IDING FOR COUNCIL SERVICES       (209,924)       (5,120)       (215,044)       (215,044)       (797)       (215,841)       (2,993)       (218,834         VICE PLANNED EXPENDITURE       (30       6,652       (6,652       (6,652       (6,652       (6,652       (6,652       (10,83       8,187       (2,17)       (7,995)       (315)       (5,14<									-	1,146
NDING FOR COUNCIL SERVICES         (209,924)         (5,120)         (215,044)         (797)         (215,841)	ADDIENUCESHID LEVV		E .							
RVICE PLANNED EXPENDITURE         sources & People Services         Pre-school Education & Childcare       6.675       (23)       6.652       (193)       6.459       6.459       (315)       6.144         Additional Support for Learning       7.992       26       8.018       8.018       169       8.187       8.187       (227)       7.996         Schools - Primary       35,706       1.439       37,145       1.111       38,256       38,256       1,247       39,503         Schools - Secondary       38,114       1.210       39,324       39,324       998       40,322       40,322       1,242       41,564         Schools Support Services       2,185       (78)       2,107       2,107       (45)       2,062       2,062       26       2,084         Financial Services       1,608       45       1,653       36       1,689       4,59       1,733         Revenues & Benefits       1,950       63       2,013       2,013       33       2,046       2,046       33       2,073         Legal & Procurement       520       20       540       540       17       557       557       17       577       41       3,754			5			10			10	528 1,380
ources & People Services         6,675         (23)         6,652         (193)         6,459         (315)         6,144           Additional Support for Learning         7,992         26         8,018         8,018         169         8,187         8,127         7,965           Schools - Primary         35,706         1,439         37,145         1,111         38,256         38,256         1,247         39,502           Schools - Secondary         38,114         1,210         39,324         39,324         998         40,322         40,322         1,242         41,566           Schools Support Services         2,185         (78)         2,107         2,107         (45)         2,062         2,062         26         2,088           Financial Services         1,808         45         1,653         1,653         36         1,689         45         1,734           Revenues & Benefits         1,8950         63         2,013         2,013         33         2,046         2,046         33         2,073           Legal & Procurement         520         20         540         17         557         557         17         577           Human Resources & Payroll         1,287         223		1,380	-	1,380	1,380	-	1,380	1,380	-	
Pre-school Education & Childcare         6,675         (23)         6,652         (193)         6,459         (315)         6,14           Additional Support for Learning         7,992         26         8,018         8,018         169         8,187         8,187         (227)         7,960           Schools - Primary         35,706         1,439         37,145         37,145         37,145         1,111         38,256         1,247         39,500           Schools - Secondary         38,114         1,210         39,324         998         40,322         40,322         40,322         40,322         40,322         41,565           Schools Support Services         2,185         (78)         2,107         2,107         (45)         2,062         2,062         2,062         2,082         1,242         41,565           Schools Support Services         1,893         84         1,977         (5)         1,972         1,972         59         2,033           IT Services         1,950         63         2,013         2,013         33         2,046         2,046         33         2,073           Legal & Procurement         520         20         540         17         557         557         17	Housing Benefit Loss/Discretionary Payments	1,380 24,230	(579)	1,380 23,651	1,380 23,651	(1,048)	1,380 22,603	1,380 22,603	(1,581)	1,380
Additional Support for Learning       7,992       26       8,018       169       8,187       8,187       (227)       7,960         Schools - Primary       35,706       1,439       37,145       37,145       1,111       38,256       38,256       1,247       39,500         Schools - Secondary       38,114       1,210       39,324       39,324       998       40,322       1,247       39,500         Schools Support Services       2,185       (78)       2,107       2,107       (45)       2,062       2,062       2,62       2,033       1,734       1,950       6,3       2,013       3,3       2,046       2,046       3,2,074       1,950       6,3       2,013       3,2,046 <t< td=""><td>Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE</td><td>1,380 24,230</td><td>(579)</td><td>1,380 23,651</td><td>1,380 23,651</td><td>(1,048)</td><td>1,380 22,603</td><td>1,380 22,603</td><td>(1,581)</td><td>1,380 21,022</td></t<>	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE	1,380 24,230	(579)	1,380 23,651	1,380 23,651	(1,048)	1,380 22,603	1,380 22,603	(1,581)	1,380 21,022
Schools - Secondary         38,114         1,210         39,324         39,324         998         40,322         40,322         1,242         41,560           Schools Support Services         2,185         (78)         2,107         (45)         2,062         2,063         45         1,73           Revenues & Benefits         1,808         45         1,653         36         1,689         45         1,73           IT Services         1,950         63         2,013         2,013         33         2,046         2,046         33         2,073           Legal & Procurement         520         20         540         17         557         17         57           Human Resources & Payroll         1,287         223         1,510         1,510         (261)         1,249         33         1,285           Licensing, Admin & Democratic Services         3,601         -         3,601         76         3,677         81         3,7	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services	1,380 24,230 (209,924)	(579) (5,120)	1,380 23,651 (215,044)	1,380 23,651 (215,044)	(1,048) (797)	1,380 22,603 (215,841)	1,380 22,603 (215,841)	(1,581) (2,993)	1,380 21,022 (218,834)
Schools Support Services         2,185         (78)         2,107         2,107         (45)         2,062         2,62         2,6         2,084           Financial Services         1,608         45         1,653         3,6         1,689         1,689         45         1,73           Revenues & Benefits         1,893         84         1,977         1,977         (5)         1,972         1,972         59         2,03           IT Services         1,950         63         2,013         33         2,046         2,064         33         2,073           Legal & Procurement         520         20         540         540         17         557         17         577           Human Resources & Payroll         1,287         223         1,510         1,510         (261)         1,249         33         1,283           Licensing, Admin & Democratic Services         3,601         -         3,601         76         3,677         3,677         81         3,754           Sub-total         101,531         3,009         104,540         1,936         106,476         2,241         108,71	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning	1,380 24,230 (209,924) 6,675 7,992	(579) (5,120) (23) 26	1,380 23,651 (215,044) 6,652 8,018	1,380 23,651 (215,044) 6,652 8,018	(1,048) (797) (193) 169	1,380 22,603 (215,841) 6,459 8,187	1,380 22,603 (215,841) 6,459 8,187	(1,581) (2,993) (315) (227)	1,380 21,022 (218,834) 6,144 7,960
Revenues & Benefits         1,893         84         1,977         1,977         (5)         1,972         59         2,033           IT Services         1,950         63         2,013         33         2,046         2,046         33         2,074           Legal & Procurement         520         20         540         17         557         557         17         574           Human Resources & Payroll         1,287         223         1,510         (261)         1,249         33         1,287           Licensing, Admin & Democratic Services         3,601         -         3,601         76         3,677         3,677         81         3,756           Sub-total         101,531         3,009         104,540         1,036         106,476         2,241         108,717	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary	1,380 24,230 (209,924) 6,675 7,992 35,706	(579) (5,120) (23) 26 1,439	1,380 23,651 (215,044) 6,652 8,018 37,145	1,380 23,651 (215,044) 6,652 8,018 37,145	(1,048) (797) (193) 169 1,111	1,380 22,603 (215,841) 6,459 8,187 38,256	1,380 22,603 (215,841) 6,459 8,187 38,256	(1,581) (2,993) (315) (227) 1,247	1,380 21,022 (218,834) 6,144 7,960 39,503
IT Services         1,950         63         2,013         33         2,046         2,046         33         2,075           Legal & Procurement         520         20         540         540         17         557         557         17         577           Human Resources & Payroll         1,287         223         1,510         1,510         (261)         1,249         33         1,285           Licensing, Admin & Democratic Services         3,601         -         3,601         3,601         76         3,677         81         3,751           Sub-total         101,531         3,009         104,540         1,936         106,476         2,241         108,713	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools Support Services	1,380 24,230 (209,924) 6,675 7,992 35,706 38,114 2,185	(579) (5,120) (23) 26 1,439 1,210 (78)	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107	(1,048) (797) (193) 169 1,111 998 (45)	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062	(315) (2,993) (315) (227) 1,247 1,242 26	1,380 21,022 (218,834) (21
Human Resources & Payroll         1,287         223         1,510         (261)         1,249         33         1,287           Licensing, Admin & Democratic Services         3,601         -         3,601         76         3,677         3,677         81         3,754           Sub-total         101,531         3,009         104,540         104,540         1,936         106,476         2,241         108,717	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools Support Services Financial Services	1,380 24,230 (209,924) 6,675 7,992 35,706 38,114 2,185 1,608	(579) (5,120) (23) 26 1,439 1,210 (78) 45	1,380 23,651 (215,044) (21	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653	(1,048) (797) (193) 169 1,111 998 (45) 36	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689	(315) (2,993) (315) (227) 1,247 1,242 26 45	1,380 21,022 (218,834) (21
Licensing, Admin & Democratic Services         3,601         -         3,601         3,601         76         3,677         3,677         81         3,758           Sub-total         101,531         3,009         104,540         104,540         1,936         106,476         2,241         108,717	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services	1,380 24,230 (209,924) (20	(579) (5,120) (5,120) (26) 1,439 1,210 (78) 45 84 63	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013	(1,048) (797) (193) 169 1,111 998 (45) 36 (5) 33	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046	(1,581) (2,993) (2,993) (227) 1,247 1,242 26 45 59 33	1,380 21,022 (218,834) (21
	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Pervices Financial Services Financial Services Revenues & Benefits IT Services Legal & Procurement	1,380 24,230 (209,924) 6,675 7,992 35,706 38,114 2,185 1,608 1,893 1,893 1,950 520	(579) (5,120) (5,120) (5,120) (73) (78) (78) (78) (78) (78) 45 84 63 20	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540	1,380 23,651 (215,044) (21	(193) (797) (193) 169 1,111 998 (45) 36 (5) 33 17	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557	(315) (2,993) (227) 1,247 1,242 26 45 59 33 31 17	1,380 21,022 (218,834) (21
alth & Social Care Darthamhin	Housing Benefit Loss/Discretionary Payments INDING FOR COUNCIL SERVICES ERVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services Legal & Procurement Human Resources & Payroll	1,380 24,230 (209,924) 6,675 7,992 35,706 38,114 2,185 1,608 1,893 1,950 520 1,287	(579) (5,120) (5,120) (5,120) (5,120) (2,30) (2,30) (2,30) (2,30) (2,30) (2,30) (2,30) (2,50)	1,380 23,651 (215,044) (21	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540 540 1,510	(193) (797) (193) 169 1,111 998 (45) 36 (5) 33 17 7 (261)	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249	(315) (2,993) (315) (227) 1,247 1,242 266 45 59 33 177 33	1,380 21,022 (218,834) (21
iun a Social Care Partnership	Housing Benefit Loss/Discretionary Payments IDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE ources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services Legal & Procurement Human Resources & Payroll Licensing, Admin & Democratic Services	1,380 24,230 (209,924) (20	(579) (5,120) (5,120) (5,120) (73) (78) (78) (78) (78) (78) (78) (78) (78	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540 1,510 3,601	1,380 23,651 (215,044) (21	(1,048) (797) (193) 169 1,111 998 (45) 36 (5) 33 17 (261) 76	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677	(315) (2,993) (315) (227) 1,247 1,247 1,247 26 45 59 33 3 17 33 81	1,380 21,022 (218,834) (21
Adult Wellbeing 49,632 1,743 51,375 51,375 (767) 50,608 50,608 (255) 50,353	Housing Benefit Loss/Discretionary Payments NDING FOR COUNCIL SERVICES RVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services Legal & Procurement Human Resources & Payroll Licensing, Admin & Democratic Services Sub-total	1,380 24,230 (209,924) (20	(579) (5,120) (5,120) (5,120) (73) (78) (78) (78) (78) (78) (78) (78) (78	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540 1,510 3,601	1,380 23,651 (215,044) (21	(1,048) (797) (193) 169 1,111 998 (45) 36 (5) 33 17 (261) 76	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677	(315) (2,993) (315) (227) 1,247 1,247 1,247 26 45 59 33 3 17 33 81	1,380 21,022 (218,834) (21
Children's vveilbeing 13,350 348 13,698 164 13,862 173 14,03	Housing Benefit Loss/Discretionary Payments INDING FOR COUNCIL SERVICES ERVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Secondary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services Legal & Procurement Human Resources & Payroll Licensing, Admin & Democratic Services Sub-total matth & Social Care Partnership Adult Wellbeing	1,380 24,230 (209,924) 6,675 7,992 35,706 38,114 2,185 1,608 1,893 1,950 520 1,287 3,601 101,531 49,632	(579) (5,120) (5,120) (26 1,439 1,210 (78) 45 84 63 20 223 - - - - - - - - - - - - - - - - - -	1,380 23,651 (215,044) (21	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540 1,510 3,601 104,540 51,375	(1,048) (193) (193) 169 1,111 998 (45) 36 (5) 33 177 (261) 76 1,936 (767)	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677 106,476 50,608	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677 106,476	(1,581) (2,993) (2,993) (227) 1,247 1,242 26 45 59 33 177 33 81 2,241 (255)	1,380 21,022 (218,834) (218,834) (39,503 41,564 2,088 1,734 2,031 2,079 574 1,282 3,758 108,717 50,353
Sub-total         62,982         2,091         65,073         (603)         64,470         (82)         64,380	Housing Benefit Loss/Discretionary Payments INDING FOR COUNCIL SERVICES ERVICE PLANNED EXPENDITURE sources & People Services Pre-school Education & Childcare Additional Support for Learning Schools - Primary Schools - Primary Schools - Secondary Schools Support Services Financial Services Revenues & Benefits IT Services Legal & Procurement Human Resources & Payroll Licensing, Admin & Democratic Services Sub-total watth & Social Care Partnership	1,380 24,230 (209,924) (20	(23) (5,120) (5,120) (5,120) (26) (1,439) (1,210) (78) (78) (78) (45) 84 63 20) 223 203 223 - 3,009	1,380 23,651 (215,044) 6,652 8,018 37,145 39,324 2,107 1,653 1,977 2,013 540 1,510 3,601 104,540	1,380 23,651 (215,044) (21	(1,048) (797) (193) 169 1,111 998 (45) 36 (5) 33 31 7 (261) 76 1,936	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677 106,476	1,380 22,603 (215,841) 6,459 8,187 38,256 40,322 2,062 1,689 1,972 2,046 557 1,249 3,677 106,476	(1,581) (2,993) (315) (227) 1,242 26 45 59 33 31 17 33 81 2,241	1,380 21,022 (218,834) (218,834) (218,834) (218,834) (39,503 39,503 31,564 2,088 1,734 2,079 574 1,282 3,758 108,717

Budge	ət 2018-2021	2017/18 Base	18/19 Budge	Total	2018/19 Base	;	Total	2019/20 Base	020/21 Bud	
Partne	erships & Community Services	Budget £'000	Changes £'000	Budget £'000	£'000	t Changes £'000	Budget £'000	£'000	Changes £'000	Total Budget £'000
	Planning Economic Development & Strategic Investment Asset Planning & Engineering Property Maintenance Trading Activity Facility Support Services Facility Trading Activity Landscape & Countryside Management Roads Network & Flood Protection Roads Trading Activity Transportation Waste Services Healthy Living Community Housing Compunity Housing Compunity & Area Partnerships Arts Development Customer Services Group Sub-total	1,149 3,129 2,229 (713) 3,467 (124) 4,938 4,466 (777) 1,353 7,440 3,621 2,078 939 8,419 677 3,120 	33 (43) 123 (50) (133) (30) (103) 343 14 (76) (98) (89) (95) 12 65 15 132 20	1,182 3,086 2,352 (763) 3,334 (154) 4,835 4,809 (763) 1,277 7,342 3,532 1,983 951 8,484 692 3,252 45,431	1,182 3,086 2,352 (763) 3,334 (154) 4,835 4,800 (763) 1,277 7,342 3,532 1,985 951 8,484 692 3,252 45,431	(316) (50) (50) (50) (50) (50) (50) (50) (50	1,193 2,770 2,457 (813) 3,426 (154) 4,836 4,842 (741) 1,251 7,497 3,419 1,999 924 8,148 702 3,139 44,895	1,193 2,770 2,457 (813) 3,426 (154) 4,836 4,842 (741) 1,251 7,497 3,419 1,999 924 8,148 702 3,139 44,895	45 (3) 1111 (50) 60 - 106 38 23 27 211 41 19 28 107 14 57 834	1,238 2,767 2,568 (863) 3,486 (154) 4,942 4,880 (718) 1,278 7,708 3,460 2,018 952 8,255 716 3,196 45,729
	TOTAL SERVICE EXPENDITURE	209,924	5,120	215,044	215,044	797	215,841	215,841	2,993	218,834
	Band D Council Tax % increase / (decrease) in Band D		-	- 3.0%		-	3.0%		-	3.0%
Band A B C D E F G H	Band D Multiplier 240/360 280/360 320/360 360/360 473/360 585/360 705/360 882/360	Impact of 3% Council Tax Increase 23.03 26.86 30.70 34.53 45.38 56.11 67.63 84.61		2018/19 Council Tax 790.46 922.20 1,053.94 1,185.68 1,9557.86 1,926.73 2,321.96 2,904.92						

BUDGET CHANGES	·	2018/19		r	2019/20			2020/21	
	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Chang £00
Description	2000	2000	2000	2000	2000	2000	2000	2000	200
CORPORATE INCOME Revenue Support Grant (RSG)/Non Domestic Rates (NDR)									
Assumed General Change in RSG/NDR	(2,201)	-	(2,201)	1,213	-	1,213	-	-	
Change in RSG awarded by Scottish Government									
	(2,201)	-	(2,201)	1,213	-	1,213	-	-	
Specific Grants Specific Grants received from Scottish Government									
Pupil Equity Fund	5	_	5	-	-	-	-	-	
Council Tax	5	-	5	-	-	-	-	-	
Total change in number of chargeable properties Incorporating additional properties and increase in Council Tax by 3% per annum	(2,372)	-	(2,372)	(2,905)	-	(2,905)	(3,103)	-	(3,103
	(2,372)	-	(2.372)	(2,905)	-	(2.905)	(3,103)	-	(3,103
Fransfer to/(from) Reserves General Fund Balances	(968)		(000)	1,943		1,943		1,691	1,69
Use of Planned Reserves	(300)	-	(968)	1,040		1,040		1,001	1,00
	(968)	-	(968)	1.943	-	1.943	-	1.691	1.69
Transfer to/(from) HRA Surpluses									
HRA Surplus Transfer Change in use of HRA balances	995	-	995	-	-	-	-	-	
Change in use of HRA balances	995	-	995	-	-	-	-	-	
CORPORATE COMMITMENTS /aluation Joint Board									
Expected reduction in requisition from Lothian Joint Board in line with RSG reductions	-	(11)	(11)	-	(13)	(13)	-	(6)	(6
	-	(11)	(11)	-	(13)	(13)	-	(6)	(6
Vacancy Management Efficiency generated through enhanced vacancy managment / review of staffing	-	(600)	(600)	-	(600)	(600)	-	(600)	(600
	-	(600)	(600) -	-	(600)	(600)	-	(600)	(600
Fransformational Change Efficiencies generated through a programme of transformational change / new ways									
of working & exploring further options for partnership working	-	(600)	(600)	-	(1,000)	(1,000)	-	(1,300)	(1,300
Income Generation / Commercialisation Exploring new opportunities for the Council to generate nrew income and maximise exisiting income and explore more opportunities for the Council to become more	-	-	-	-	-	-	-	(200)	(200
	-	(600)	(600)	-	(1,000)	(1.000)	-	(1,500)	(1,500
Debt Charges									
Interest and Principal repayments Reflecting the annual cost of historic and new capital projects	595	-	595	555	-	555	515	-	518
	-	-		-	-	-	-	-	
External Audit Change in payment matching indicative fee	32	_	32	-	_	-	-		
	32	-	32		-	-	-		
Apprenticeship Levy Increase linked to assumed pay increases	5	-	5	10	-	10	10	-	1
	5	_	5	10	_	10	10	_	10

BUDGET CHANGES		2018/19			2019/20			2020/21	
	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000
Description RESOURCES AND PEOPLE SERVICES									
Pre-School Education & Childcare									
Increases in Pay Costs	16	-	16	12	-	12	12	-	12
Effect of assumed pay increase.		(5)	(5)		(0)	(0)			
Buysmart Reviews Review of Framework spend across all areas	-	(5)	(5)	-	(6)	(6)	-	-	-
Increase in LGPS Contribution Rates Increase in LGPS Contribution Rates Increases in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	1	-	1	1	-	1	1	-	1
Review of Nursery Staffing Provision	-	-	-	-	(200)	(200)	-	(250)	(250
Review of wider nursery staffing provision									
Review of Early years partnership projects	-	-	-	-	-	-	-	(38)	(38)
Review of wider partnership funding Wrap Around Care								(40)	(40
Review of Wrap Around care in Dunbar and Tranent								(40)	(40
Review of Workforce Training Provision	-	(35)	(35)	-	-	-	-	-	
Review current provision of workforce training working with Partner Providers	17	(10)	(00)	13	(000)	(100)	10	(000)	(045
Additional Support for Learning	17	(40)	(23)	13	(206)	(193)	13	(328)	(315)
Increases in Pay Costs	29	-	29	22	-	22	23	-	23
Effect of assumed pay increase.	20		20						
Buysmart Reviews	-	(4)	(4)	-	(4)	(4)	-	-	
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates	1	-	1	1	-	1	1	-	1
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019									
and 21.9% from April 2020 Review of family support workers	-	_	_	_	_	_	_	(126)	(126)
Service review of family support workers								(120)	(120)
Therapeutic Services	-	-	-	-	-	-	-	(200)	(200)
Review of Therapeutic Services				450		150	75		
ASL Provision - Meadowpark Revenue costs associated with capital redurbishment at Meadownpark	-	-	-	150	-	150	75	-	75
Review of ASL Provision	-	-	_	_	-	-	-	-	
Review of ASL provision including transportation review									
	30	(4)	26	173	(4)	169	99	(326)	(227)
Schools - Primary	946		946	740		710	729		729
Increases in Pay Costs Effect of assumed pay increase.	940	-	940	710	-	710	129	-	728
Buysmart Reviews	_	(10)	(10)		(11)	(11)			
Review of Framework spend across all areas		(10)	(10)		(,	(,			
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	17	-	17	17	-	17	17	-	17
Increase in NDR charges	54	-	54	20	-	20	20	-	20
Increase in poundage rates from April 2018									
Instrumental Music	-	-	-	-	-	-	-	-	-
Introduce charging for instrumental music tuition Facility Services Charges	76		76	63		63	64		64
Increases in Facilities Charges in line with salary increases	70	-	70	03	-	03	04	-	04
Budget simplification	(16)	-	(16)	-	-	-	-	-	
Permanent budget transfer to remove annual Finance/Education internal recharge									
Primary pupil roll increase	191	-	191	191	-	191	299	-	299
Estimated financial effect of the expected increase in the Primary Roll up to 9315 by September 2020 in line with updated proiections									
Reduction in PEF	-	(9)	(9)	_	-	-	_	-	
Reduction in Pupil Equity Funding received from 17/18		(3)							
Additional IT Costs	90	-	90	-	-	-	-	-	
Installation of primary circuits to improve speeds			440			(00	100		
Expansion of School Estate Additional revenue costs of primary school extensions and new builds	112	-	112	133	-	133	130	-	130
School Meals	-	(12)	(12)	-	(12)	(12)	-	(12)	(12)
Increase in cost of school meals									
	1,470	(31)	1,439	1,134	(23)	1,111	1,259	(12)	1,24

BUDGET CHANGES		2018/19			2019/20			2020/21	1
Description	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Chang
Schools - Secondary									
Increases in Pav Costs Effect of assumed pay increase.	703	-	703	530	-	530	544	-	544
Buysmart Reviews Review of Framework spend across all areas	-	(10)	(10)	-	(11)	(11)	-	-	
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Increase in NDR charces	12	-	12	13	-	13	13		1:
Increase in poundage rates from April 2018 PPP Contract	234	-	234	270	-	270	279	-	279
Increase in PPP contract charges for Education facilities Winter Leavers Reduce the budget to reflect winter leavers	-	(38)	(38)	-	(17)	(17)	-	-	
Physical Education Review the provision of PE including the utilisation of specialist School Based Technicians Service Review of School Based Technician Services	-	-	-	-	-	-	-	-	
School Meals Increase cost of secondary school meals	-	(4)	(4)	-	(4)	(4)	-	(4)	(4
Secondary School Extensions Additional costs relating to planned extensions to Secondary schools	50	-	50	-	-	-	-	-	
Increase in PEF Increase in Pupil Equity Funding received from 17/18 Facility Services Charges Increases in Facilities Charges in line with salary increases	4	-	4 38	- 26	-	- 26	- 27	-	27
McLiceasts in / detailed of inner with sale y no deases Additional IT Costs Wide area links to support improving the Senior Phase Improving options in the Senior Phase across the Authority Use of IT to enhance/support delivery of curriculum in the senior phase (S4-S6). Subject to chances in Scottish Government policy releacher/oupil ratio	-	-	30 -	-	- (160)	- (160)	-	-	
Subject to chartes in Socials Government power te teacherpup ratio Increase in secondary school roll up to 6206 by September 2020 in line with updated projections	185	-	185	336	-	336	368	-	368
Schools Support Services	1,262	(52)	1,210	1,190	(192)	998	1,246	(4)	1,242
Increases in Pay Costs Effect of assumed pay increase.	28	-	28	22	-	22	23	-	23
Additional Support to Schools Review provision of additional support to schools	-	(80)	(80)	-	(40)	(40)	-	-	
Scholar Contract Review of contract	-	-	-	-	(12)	(12)	-	-	
Curriculum for Excellence Reduce Curriculum for Excellence	-	(26)	(26)	-	(14)	(14)	-	-	
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(4)	(4)	-	-	
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	3	-	3	3	-	3	3	-	:
	31	(109)	(78)	25	(70)	(45)	26	-	2

	BUDGET CHANGES		2018/19			2019/20			2020/21	
Increase I Par Cols         49         -         49         -         67         37         38         -           Delication processing in processing in processing in processing in processing in Construct ICOS         COS	Description	Change	Measures/Savings/In creased Income		Change	leasures/Savings/In creased Income		Change	Measures/Savings/In creased Income	Total Change £000
Effect assumed pay increase.         I        I         I         I<	Financial Services									
Brane Reverse         -         (3)         (3)         -         (3)         (3)         -         -           Provise of Framework spaced series of the state of state o	Increases in Pay Costs	49	-	49	37	-	37	38	-	38
Review of Pranework sparad cross at areas         Image: 10 state in USD (Contrubution Review Data) (Contrubution Review Dat										
Increase in LOPS Contribution Rates increase in LOPS Contribution Rate increase in LOPS Contribution Rate increase in LOPS Contribution Rate increase in LOPS Contribution Rate in Contribution Rates in LOPS Contribution Rate in Contribution Rates in LOPS Contribution Rate in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contribution Rates in LOPS Contrintibutin Rates Rates and interreat page in LOPS Contribution Ra		-	(3)	(3)	-	(3)	(3)	-	-	-
Increase in contribution rate, 20-4% to 20-5% from April 2018, 21-4% from April 2019, and 21.6% from April 2018, 21-4% from April 2019, 2					_		_			_
and 215% from Activitized binsterial methanic methan		6	-	6	7	-	7	7	-	7
Income Generation Review refues to Traits Departed functor to remove annual Fience/Education internal neckargor         -         (6)         (6)         -         (6)         (6)         -         (6)         (6)         -         (6)         (7)         (7)         (7)           Upgrade of Che naure Microsoft compatibility Upgrade of Che										
Review of names         1 <th1< th="">         1         1</th1<>			(5)	(5)		(5)	(5)			
Budget standiff.cation         Image: Standiff.cation<		-	(5)	(5)	-	(5)	(5)	-	-	-
Primarini tudget transfit to remove annal Finance-Education internal recharge         (18)         (13)		16	-	16	-	-	-	-	-	-
Upgrade to Gr ensure Microsoft compatibility Upgrade to Great Plans to ensure compatibility with upgraded MS Office         (18)         -         -         -         -           Moreau 6 Cleant Plans to ensure compatibility with upgraded MS Office         53         (6)         44         (6)         36         45         -										
Upgrade of Great Plains to ensure compatibility with upgraded MS Office         -	· · · · · · · · · · · · · · · · · · ·									
Upgrade of Great Plains to ensure compatibility with upgraded MS Office         -	Upgrade to GP to ensure Microsoft compatibility	(18)	-	(18)	-	-	-	-	-	-
Revenues & Benefits         53         (8)         44         (9)         36         445         -           Increases in Par Costs         65         65         65         49         -         48         50         -           Energia sessing daw increase.         63         65         65         49         -         48         50         -           Burnard Reviews         (3)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4)         (4) <td></td> <td>()</td> <td></td> <td>()</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		()		()						
Revenues & Sendite         Immeases in Parcosts         Immeases in		53	(8)	45	44	(8)	36	45	-	45
Increase in Pay Coats         65         -         66         49         -         64         50         -           Burnard Reviews         (3)	Revenues & Benefits	00	(0)	10		(0)	00	10		10
Burnant Reviews         Call		65	-	65	49	-	49	50	-	50
Review of Parawork send across all reases         9         1         9         1 <th1< th="">         1         1         1</th1<>	Effect of assumed pay increase.									
Increase in LOPS Contribution Rates         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         9         -         1         1           Bervice Review N Council Tax Team Deletion of vacant hours in Council Tax Team Deletion of vacant			(3)	(3)		(3)	(3)			
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019         -	Review of Framework spend across all areas									
and 21.9% from Adril 2020       -       -       (15)       (15)       -	Increase in LGPS Contribution Rates	9	-	9	9	-	9	9	-	9
Service Review In Council Tax Team         -         (15)         (15)         -	Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019									
Deletion of vacant hours in Council Tax Team         - <td></td>										
Printing costs secured via new procurement framework         -         (10)         (10)         -		-	(15)	(15)	-	-	-	-	-	-
Reduction in printing costs secured via new procurement framework     .										
Council Tax & spending leaflet       -       (4)       (4)       -		-	(10)	(10)	-	-	-	-	-	-
Stop printing leaflet       -			(4)	(4)						
Service Review Benefits & Assessments team         -		-	(4)	(4)	-	-	-	-	-	-
Service review within the Benefits & Assessments learn       -		_	_			_				
Verification Software         -         (10)         (10)         -<	Service review within the Benefits & Assessments team									
Council Tax e-billing of Council Tax         Image of Council Tax		-	(10)	(10)	-	-	-	-	-	-
Migration to e-billing of Council Tax	Termination of contract for Risk Based Verification Software									
Investment to mitigate the loss of DWP Admin Subsidy         60         -         600         -         (60)         (60)         -         -           Additional investment to mitigate the loss of DWP Admin Subsidy         134         (50)         84         58         (63)         (5)         59         -           Information Technology         134         (50)         84         58         (63)         (5)         59         -           Increases in Pav Costs         47         -         47         36         -         36         36         -           Effect of assumed pay increase         -         (40)         (40)         -		-	(8)	(8)	-	-	-	-	-	-
Additional investment to mitigate the loss of DWP Admin Subsidy         134         (50)         84         58         (63)         (5)         (6)         (7)         (7)         (7)         (10										
Information Technology         134         (50)         84         58         (63)         (5)         59         -           Increases in Pay Costs         47         -         47         -         47         -         36         -         36         -		60	-	60	-	(60)	(60)	-	-	-
Information Technology       47       47       47       36       56       5         Effect of assumed pay increase       -       (40)       (40)       -       -       36       36       -         Service Review       -       (40)       (40)       -	Additional investment to mitigate the loss of DWP Admin Subsidy	404	(50)		50	(02)	(5)	50		59
Increases in Pay Costs     47     -     47     36     -     36     36     -       Effect of assumed pay increase     -     -     -     -     -     -     -     -       Service Review     -     -     -     -     -     -     -     -       Service Review     -     -     -     -     -     -     -     -       Service Review     -     -     -     -     -     -     -     -       Sale of If equipment following IT refresh programme     -     -     -     -     -     -     -       Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019     6     -     6     7     -     7     7     -       and 21.9% from April 2020     -     50     -     -     -     -     -     -       New IT System Costs     -     50     -     -     -     -     -     -       Increases in Pay Costs     -     103     400     63     43     -     -       Increases in Pay Costs     -     -     -     -     -     -     -       Increases in LGPS Contribution Rates     2     -     2     3	Information Tachnology	134	(50)	04	56	(63)	(5)	59	-	59
Effect of assumed pay increase <th< th=""></th<>		47		47	36		36	36		36
Service Review Service review with IT Service Service review Service Service review Service review Service Service review Se		47		47	50		50	50		50
Sale of IT equipment       -       -       -       (10)       (10)       -       (10)         Sale of IT equipment following IT refresh programme       -       -       -       (10)       (10)       -       (10)         Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       6       -       66       7       -       7       7       -         New IT System Costs       50       -       50       - <t< td=""><td></td><td>-</td><td>(40)</td><td>(40)</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>		-	(40)	(40)	-	-	-	-	-	-
Sale of IT equipment following IT refresh programme       Increase in LGPS Contribution Rates       Increase in contribution rates, 20.4% to 20.9% from April 2019, 21.4% from April 2019       6       7       7       7       7       -         Increase in outribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       6       -       6       7       -       7       7       -         New IT System Costs       50       -       50       -	Service review within IT Service									
Increase in LGPS Contribution Rates       6       -       6       7       -       7       7       -         Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       6       -       50       -	Sale of IT equipment	-	-	-	-	(10)	(10)	-	(10)	(10)
Increase in LGPS Contribution Rates 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 50 - 50	Sale of IT equipment following IT refresh programme									
and 21.9% from April 2020     New IT System Costs     50     50   <	Increase in LGPS Contribution Rates	6	-	6	7	-	7	7	-	7
New IT System Costs Cost of implementing new Education Network and second internet pipe       50       50       -										
Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing new Education Network and second internet pipe         Image: Cost of implementing network and second internet pipe         Image: Cost of implementing network and second internet pipe         Image: Cost of implementing networ										
Legal & Procurement     103     (40)     63     43     (10)     33     43     (10)       Increases in Pay Costs Effect of assumed pay increase     18     -     18     14     -     14     14     -     -       Increase in LGPS Contribution Rates     2     -     2     3     -     3     3     -		50	-	50	-	-	-	-	-	-
Legal & Procurement     Increases in Pay Costs     Increases in Pay Costs     Increase in LGPS Contribution Rates     Image: Contribution Rates     Ima	Cost of implementing new Education Network and second internet pipe	400	(40)	<b>CO</b>	40	(40)	22	40	(40)	33
Increases in Pay Costs Effect of assumed pay increase Increase in LGPS Contribution Rates 2 - 2 3 - 3 3 - 3 3 -	Legal & Procurement	103	(40)	63	43	(10)	33	43	(10)	33
Effect of assumed pay increase         2         -         2         3         -         3         3         -		19		19	14		14	14		14
Increase in LGPS Contribution Rates 2 - 2 3 - 3 3 -		10		10	14		14	14		14
		-		-	_			-		
increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019		2	-	2	3	-	3	3	-	3
and 21.9% from April 2020 20 - 20 17 - 17 - 17 -	and 21.9% from April 2020	20		20	47		47	47		17

BUDGET CHANGES		2018/19			2019/20	1		2020/21	
	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Chang £00
Description									
uman Resources & Payroll Increases in Pay Costs	35	-	35	27		27	28	-	2
Effect of assumed pay increase.	55	-	55	21	-	21	20	-	2
E-recruitment charges	-	(10)	(10)	_	_	-		_	
Increase in e-recruitment charges from £100 to £125		(10)	(10)				_		
Review of discretionary budgets	-	(4)	(4)	-	-	-	-	-	
Review of discretionary operational budgets		(+)	(+)				_		
Service Review	_				(130)	(130)		_	
Service review in HR					(100)	(100)	_		
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	5	-	5	5	-	5	5	-	1
New IT System Costs	200	-	200	(160)	-	(160)	-	-	
Cost of implementing new HR and payroll system									
iconaina Admin & Domocratic Services	240	(17)	223	(128)	(133)	(261)	33	-	33
icensing, Admin & Democratic Services Increases in Pay Costs	103		103	79		79	81		8.
Effect of assumed pay increase.	100		100	10		15	01		0
Service Review	-	-	-	-	-	-	-	-	
Service Review within Governance & Compliance Service									
Introduction of Webcasting	20	-	20	-	-	-	-	-	
Introduction of webcasting across the Council meetings Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas		(0)	(0)		(0)	(0)			
Cost of Local Government Elections	(120)	-	(120)	-	-	-	-	-	
Cost of supporting Local Government elections in May 2017									
	3	(3)	-	79	(3)	76	81	-	8
IEALTH & SOCIAL CARE PARTNERSHIP									
Increases in Pav Costs	408	-	408	310	_	310	317	-	31
Effect of assumed pay increase.									
Buysmart Reviews	-	(4)	(4)	-	(4)	(4)	-	-	
Review of Framework spend across all areas Increase in LGPS Contribution Rates	58	_	58	59		59	60	-	60
Increase in contribution rates, 20.0% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Adult Community Services									
Review and redesign Adult community services including resource centres &	-	-	-	-	-	-	-	-	
community networks and support									
Reduction in operational supplies budgets	-	(45)	(45)	-	-	-	-	-	
Reduction in funding for all operational budgets Service Charges									
Introduction of new charging for Adult Services and increase to existing charges in Inter with inflation or benchmarkina Older People Services					(500)	(500)			
Redesign Older People Care Home services in line with strategy	-	-	-	-	(000)	(500)	-	-	
Additional investment - Health & Social Care	1,237	-	1,237	-	-	-	-	-	
To deliver a wide range of priorities including; Living Wage, Sleepovers and Carers									
Act obligations Facility Services Charges	23	-	23	18		18	18	-	18
Increases in Facilities Charges in line with salary increases	20		20	10		10	10		
National Care Home Contract	330	-	330	-	-	-	-	-	
Expected increase in NCHC	450		450						
Criminal Justice Additional Expenditure to match Offender Services funding	153	-	153	-	-	-	-	-	
Criminal Justice Social Work Funding	-	(153)	(153)	-	-	-	-	-	
CJA Funding through Offender Services Budget from April 2018	(*)								
Budget simplification Permanent budget transfer to remove annual Adult Wellbeing/Healthy Living internal	(9)	-	(9)	-	-	-	-	-	
recharge									
Budget simplification	70	-	70	-	-	-	-	-	
Permanent budget transfer to remove annual Adult Wellbeing/Community Housing internal recharge									
Day Centre Funding/Registration	25	-	25	-	_	-	-	-	
Strategic Development of the service									
		(350)	(350)		(650)	(650)		(650)	(650
Integration of Health and Social Care	-	(000)	(000)		(000)			(666)	
	-	(000)	(000)		(000)			(000)	

BUDGET CHANGES	<b></b>	2018/19			2019/20			2020/21	
Description	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000
Children's Wellbeing									
Increases in Pay Costs	186	-	186	142	-	142	146	-	146
Effect of assumed pay increase.									
Buysmart Reviews	-	(4)	(4)	-	(4)	(4)	-	-	-
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	26	-	26	26	-	26	27	-	27
Budget simplification Permanent budget transfer to remove annual Children's Wellbeing/Community Housing internal recharge	46	-	46	-	-	-	-	-	-
Residential Placement	-	(156)	(156)	-	-	-	-	-	
Sell one residential placement at Lothian Villa		(100)	(100)						
Additional Investment	250	-	250		-	-		-	-
Additional investment designed to support a range of pressures including existing demographic and services pressures and the delivery of new legislative requirements									
demographic and services pressures and the delivery of new registrative requirements									
	508	(160)	348	168	(4)	164	173	-	173
PARTNERSHIPS & COMMUNITY SERVICES									
Increases in Pay Costs	45	_	45	37	_	37	38	-	38
Effect of assumed pay increase.						0.			00
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	-
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates	7	-	7	7	-	7	7	-	7
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019									
and 21.9% from April 2020 Archaelogy Services		(10)	(10)		(10)	(10)			
Provision of pre-application engagement and commerical focus for promoting service	-	(10)	(10)	-	(10)	(10)	-	-	-
r remain of pie application engagement and commencer receip ion premoting connec									
Budget simplification	(6)	-	(6)	-	-	-	-	-	-
Permanent budget transfer to remove annual Landscape & Countryside/Planning									
internal recharge Planning Fees		_			(20)	(20)			
Increase in fees	_	-	-	_	(20)	(20)	-	_	
	46	(13)	33	44	(33)	11	45	-	45
Economic Development & Strategic Investment									
Increases in Pay Costs Effect of assumed pay increase.	51	-	51	39	-	39	40	-	40
Buysmart Reviews		(3)	(3)		(4)	(4)			
Review of Framework spend across all areas		(0)	(0)		(4)	(4)			
Tourism Events	-	(50)	(50)	-	(125)	(125)	-	-	-
Rationalisation of financial support provided for Tourism events									
Trade Show Participation	-	(5)	(5)	-	-	-	-	-	-
Cease Trade Show Participation		(0)	(0)						
HEEPS								(50)	(50)
Develop in-house capacity to deliver HEEPS								(00)	(00)
Service Review		(43)	(43)		(00)	(00)			
	-	(43)	(43)	-	(33)	(33)	-	-	-
Service review within East Lothian Works					(100)	(400)			
Business Support Grant	-	-	-	-	(100)	(100)	-	-	-
Reduce Business support grant									
Graduate Funding	-	-	-	-	(100)	(100)	-	-	-
Removal of funding provided to support Graduates									
Increase in LGPS Contribution Rates	7	-	7	7	-	7	7	-	7
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
anu z 1.3 /0 11 011 / hu/11 2020	58	(101)	(43)	46	(362)	(316)	47	(50)	(3)

BUDGET CHANGES		2018/19			2019/20		1	2020/21	
Description	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Chang £00
Asset Planning & Engineering									
Increases in Pay Costs	79	-	79	61	-	61	62	-	62
Effect of assumed pay increase.									
Schedule of Rates	25	-	25	21	-	21	21	-	2'
Impact of increased pay costs on Schedule of Rates for property									-
Buysmart Reviews	-	(3)	(3)	_	(4)	(4)	-	-	
Review of Framework spend across all areas		,							
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020 Increase in Building Warrant fees Increase in fees following increase in statutory charges	-	- (20)	11 (20)	-	-	-	- 12	-	12
Increase in NDR charges	24		24	10		10	10		
Increase in poundage rates from April 2018	31	-	31	16	-	16	16	-	16
norease in poundage rates norm April 2010	146	(23)	123	109	(4)	105	111		11
Property Maintenance Trading	140	(23)	123	109	(4)	105		-	
Efficient Workforce Management/Property Services Service Review Group savings target to be met from service redesign, strict management of vacancy staffine, agency costs and increased productivity	-	(30)	(30)	-	(30)	(30)	-	(30)	(30
Income Generation - new opportunities Explore new opportunities for income maximisation		(20)	(20)		(20)	(20)		(20)	(20
Facility Support Services	-	(30)	(30)		(50)	(50)		(50)	(50
Increases in Pay Costs	42	-	47	37	-	37	38	-	38
Effect of assumed pay increase.									
Buysmart Reviews	-	(3)	(3)	-	(4)	(4)	-	-	
Review of Framework spend across all areas Increase in NDR charges				22		22	22		2
Increase in poundage rates from April 2018	_	-	-	22	_	22	22	_	24
Rent Increase	37	-	37	37	-	37	-	-	
Increased annual rent for Randall House from October 2018									
Mailroom	-	(60)	(60)	-	-	-	-	-	
Review of mailroom provision Review of facilities support in schools		(28)	(28)						
Including the review of hours	_	(20)	(20)	-	_	-	-	_	
Public Conveniences	-	(126)	(126)	-	-	-	-	-	
Review of public convenience provision									
Tarilita Tardian	79	(217)	(133)	96	(4)	92	60	-	60
Facility Trading Void Cleaning		(10)	(10)						
Increase in void cleaning	_	(10)	(10)	-	_	-	-	_	
LETS	-	(20)	(20)	-	-	-	-	-	
Increasing current LET charges to ensure as a min full cost recovery and in line with									
national benchmarking		(30)	(30)						
Landscape & Countryside Management	-	(30)	(30)	-	-	-	-	-	
Increases in Pay Costs Effect of assumed pay increase.	137	-	137	104	-	104	107	-	107
Buysmart Reviews	-	(5)	(5)	-	(6)	(6)	-	-	
Review of Framework spend across all areas									
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	18	-	18	19	-	19	19	-	1:
Service Review Service review of Sports, Countryside, Leisure & Amenity Services Income Generation - new opportunities	-	(220)	(220)	-	(96)	(96)	-	- (20)	(20
Explore new opportunities for income maximisation		(20)	()		(20)	(20)		(20)	(20
Budget simplification Permanent budget transfer to remove annual Landscape & Countryside/Customer Services internal recharge	(19)	-	(19)	-	-	-	-	-	
			6	-		_	-	_	
Budaet simplification Permanent budget transfer to remove annual Landscape & Countryside/Planning internal recharce	6	_	0						

BUDGET CHANGES	-	2018/19	i	<u>г</u>	2019/20			2020/21	
Description	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget I Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000
Description Roads Network									
Increases in Pay Costs	41	-	41	31	-	31	32	_	32
Effect of assumed pay increase.									
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas									
Coastal Car Parking	300	-	300	-	-	-	-	-	
Remove coastal car parking charges Increase in LGPS Contribution Rates	5	-	5	5	-	5	6	-	f
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019	5		Ű	J	_	5	Ŭ		
and 21.9% from April 2020	-								
Roads Trading	346	(3)	343	36	(3)	33	38	-	38
Increases in Pav Costs	47	-	47	35	_	35	36	_	36
Effect of assumed pay increase.				00		55			00
Income Generation - new opportunities	-	(40)	(40)	-	(20)	(20)	-	(20)	(20
Explore new opportunities for income maximisation		(40)	(40)		(20)	(20)		(20)	(20
Increase in LGPS Contribution Rates	7	-	7	7	-	7	7	-	-
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019						-			-
and 21.9% from April 2020									
Transportation	54	(40)	14	42	(20)	22	43	(20)	23
Increases in Pav Costs	30	-	30	23	-	23	23	_	23
Effect of assumed pay increase.						20			_
Buysmart Reviews	-	(3)	(3)	-	(3)	(3)	-	-	
Review of Framework spend across all areas									
Concessionary Rail Travel	-	(72)	(72)	-	-	-	-	-	
Reduce the concessionary rail discount from 50% to 30%									
Council Fleet	-	-	-	-	(50)	(50)	-	-	
Review use of Council Fleet									
Fleet Management System	-	(15)	(15)	-	-	-	-	-	
Replace existing Fleet Management System									
Pool Cars	-	(20)	(20)	-	-	-	-	-	
Review the use of Council Pool Cars									
Increase in LGPS Contribution Rates	4	-	4	4	-	4	4	-	4
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020									
	34	(110)	(76)	27	(53)	(26)	27	-	27
Naste Services									-
Increases in Pay Costs	66	-	66	50	-	50	51	-	51
Effect of assumed pay increase.									
Waste Disposal	-	-	-	-	-	-	-	-	
Closure of Macmerry Civic Amenity Site		(10)	(10)						
Fleet Reduction	-	(18)	(18)	-	-	-	-	-	
Removal of one 26tn RTV									
Buysmart Reviews Review of Framework spend across all areas	-	(5)	(5)	-	(5)	(5)	-	-	
Review of Framework spend across all areas Increase in LGPS Contribution Rates	Q	_	9	10	-	10	10	_	10
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019	5		Ŭ	10		10	10		
and 21.9% from April 2020									
Waste Disposal Contract savings due to less waste to landfill	-	(150)	(150)	100	-	100	150	-	150
Contract savings due to less waste to landim	75	(173)	(98)	160	(5)	155	211	-	211
Healthy Living		(110)	(00)		(0)				
Increases in Pay Costs	31	-	31	23	-	23	24	-	24
Effect of assumed pay increase.									
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	
Increase in LGPS Contribution Rates	4	_	4	4		4	4		
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019	-		-	-		-	-		-
and 21.9% from April 2020							1		
Increase in NDR charges	6	-	6	2	-	2	2	-	2
Increase in poundage rates from April 2017 PPP Contract	14	_	14	11	_	11	11		11
Increase in PPP contract charges for Mercait Gait above assessed inflation rate	14	-	14	''	-		1	-	'
Budget simplification	9	-	9	_	-	-		_	
Permanent budget transfer to remove annual Adult Wellbeing/Healthy Living internal	Ĵ		Ŭ				1		
recharge									
Enjoy Contract Payments	-	(150)	(150)	-	(150)	(150)	-	-	
Reduction in contract payment to Enjoy	1	(153)	(89)	40	(153)	(113)	41	1 1	

Budget         Measures/Savings/in creased income           Durber Sunding	19/20 2020/21	2019/20			2018/19		BUDGET CHANGES
Increases in Pay Costs         21         16         -         16         16           Burnant Revew         -         (3)         (3)         -	Savings/ln Budget Measures/Savings/ln ed Income Total Change Change creased Income Total Change	t Measures/Savings/In creased Income	Change		Measures/Savings/In creased Income	Change	
Effect of assumed pay interesse.         Image: Control of assumed pay interesse.         I							
Review of Framework spend across all areas Increase in Contribution rates, 20.4% to 20.9% tran April 2018, 21.4% from April 2019 and 21.9% from April 2018, 21.4% from April 2019, 21.4% from April 2019 and 21.9% from April 2018, 21.4% from April 2019, 21.4% from April 2019         3         -         3         3         -         3         3         -         3         3         -         3         3         -         3         3         -         3         3         3         3         3 <td></td> <td></td> <td>16</td> <td></td> <td>-</td> <td>21</td> <td>Effect of assumed pay increase.</td>			16		-	21	Effect of assumed pay increase.
Primarini budget transfer to remove annual Adult Wellbeing/Community Internal recharge         (46)         (47)<		(3)	3	3	(3)	Ū	Review of Framework spend across all areas Increase in LCPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020
Permanent budget ransfer to remove annual Children's WeilbeingCommunity Housing internal recharge         (92)         (3)         (95)         19         (3)         (16)           Corporate Policy & Improvement Increases in Pay Costs         30         -         30         23         -         23         24           Effect of assumed pay increase.         11         -         11         -		-	-		-		Permanent budget transfer to remove annual Adult Wellbeing/Community Housing internal recharge
Corporate Policy & Improvement       Improvement <t< td=""><td>(3) 16 19 - 19</td><td>- (3)</td><td>- 10</td><td></td><td>(3)</td><td></td><td>Permanent budget transfer to remove annual Children's Wellbeing/Community</td></t<>	(3) 16 19 - 19	- (3)	- 10		(3)		Permanent budget transfer to remove annual Children's Wellbeing/Community
Increases in Pav Costs       30       -       30       23       -       23       24         New Funding British Sign Language       11       -       11       -       11       -       <		(3)	19	(95)	(3)	(92)	Corporate Policy & Improvement
British Sign Language       In       In <t< td=""><td>- 23 24 - 24</td><td>-</td><td>23</td><td>30</td><td>-</td><td>30</td><td>Increases in Pay Costs</td></t<>	- 23 24 - 24	-	23	30	-	30	Increases in Pay Costs
Service review of corporate policy & development staff		-	-	11	-	11	
Buysmart Reviews       -       (3)       (3)       -       (4)       (4)       -         Review of Framework spend across all areas       -       (30)       (30)       - <td>(50) (50)</td> <td>. (50)</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>Service Review</td>	(50) (50)	. (50)	-	-	-	-	Service Review
Review of Framework spend across all areas							Service review of corporate policy & development staff
Removal of publication of Living Newspaper - with all news now delivered on-line       Image: Constribution Rates       Image: Constribution Rates <thimage: constribution="" rates<="" td="" th<=""><td>(4) (4)</td><td>(4)</td><td>-</td><td></td><td></td><td>-</td><td>Review of Framework spend across all areas</td></thimage:>	(4) (4)	(4)	-			-	Review of Framework spend across all areas
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       45       (33)       12       27       (54)       (27)       28         Community & Area Partnerships       45       (33)       12       27       (54)       (27)       28         Increases in Pav Costs       96       96       96       73       -       73       74         Buysmart Reviews       96       -       96       5       5       (5)       (5)       5       -         Increases in LOPS Contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       14       -       14       -       14       -       14       -       14       -       14       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40				(30)	(30)		
Community & Area Partnerships       96       -       96       -       96       73       -       73       74         Increases in Pav Costs       96       -       96       -       96       73       -       73       74         Buysmart Reviews       -       (5)       (5)       -       (5)       (5)       -       74         Buysmart Reviews       -       (5)       (5)       -       (5)       (5)       -       74         Buysmart Reviews       -       (5)       (5)       -       (5)       (5)       -       74         Buysmart Reviews       -       (5)       (5)       -       (5)       (5)       -       74         Increase in LOPS Contribution Rates       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       14       -       14       -       8       9       -       -       2       12       11       -       -       14       12       -       12 </td <td>- 4 4 - 4</td> <td></td> <td></td> <td></td> <td>-</td> <td>4</td> <td>Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019</td>	- 4 4 - 4				-	4	Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019
Increases in Pav Costs       96       -       96       73       -       73       74         Effect of assumed pay increase.       Effect of assumed pay increase.       -       (5)       (5)       -       (73)       74         Bursmart Reviews       Framework spend across all areas       -       (5)       (5)       -       (5)       (5)       -       (5)       (5)       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       13       13       -       14       -       14       -       14       -       14       -       12       11       -       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40       -       40	(54) (27) 28 - 28	(54)	27	12	(33)	45	
Burgmark Reviews       -       (6)       (5)       -       (6)       (5)       -         Review of Framework spend across all areas       1       (5)       (5)       (5)       (5)       -         Increase in LCPS Contribution Rates       13       -       13       13       -       13       13         Increase in Contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       13       -       13       13       -       13       13         and 21.9% from Anril 2020       7       -       7       8       -       8       9         PPP Contract       7       -       7       8       -       12       11         Facility Services Charges in PPP contract charges for Community Learning Centre/Musselburgh East       7       -       7       8       -       8       9         Increases in PEO contract charges for Community Association.       -       14       12       -       12       11         Facility Services Charges       -       -       -       40       -       40       -         New Whitecraic Community Centre       -       -       -       -       40       -       40       -         Village Halts	- 73 74 - 74	-	73	96	-	96	Increases in Pav Costs
Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019       7       -       7       8       -       8       9         PPP Contract       7       -       7       8       -       8       9         Increase in PPP contract charges for Community Learning Centre/Musselburgh East       7       -       7       8       -       8       9         Facility Services Charges       14       -       14       12       -       12       11         New Whitecrait Community Centre       -       -       40       -       40       -         Additional revenue costs relating to new Community Centre       -       -       -       10       -	(5) (5)	. (5)	-	(5)	(5)	-	Buysmart Reviews
PPP Contract       7       -       7       8       -       8       9         Increase in PPP contract charges for Community Learning Centre/Musselburgh East       14       11       12       11         Facility Services Charges       14       -       14       12       11         Increases in Facilities Charges in line with salary increases       -       -       40       -         New Whitecraic Community Centre       -       -       40       -       40       -         Village Halls       -       -       -       -       (140)       (140)       -	- 13 13 - 13	-	13	13	-	13	Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019
Increases in Facilities Charges in line with salary increases           New Whitecraid Community Centre     -     -     40     -     40       Additional revenue costs relating to new Community Centre     -     -     40     -       Village Halls     -     -     (140)     (140)     -	- 8 9 - 9	-	8	7	-	7	PPP Contract Increase in PPP contract charges for Community Learning Centre/Musselburgh East
Additional revenue costs relating to new Community Centre Village Halls (140) (140) -				14	-	14	Facility Services Charges Increases in Facilities Charges in line with salary increases
Transfer ownership of Village Halls to Community			40	-	-	-	Additional revenue costs relating to new Community Centre Village Halls
Transfer to Halls (35) (35) -	(35) (35)	(35)	-	-	-	-	Transfer to Halls
Transfer of Halls to Management Committees         -         (60)         (200)         (200)         -	(200) (200) -	(200)		(60)	(60)		
Service review of Community Learning & Development Partnership Funding (102) (102)			-	(80)	(60)	-	Service review of Community Learning & Development Partnership Funding
Review and reduction of partnership funding grants         130         (65)         65         146         (482)         (336)         107	(482) (336) 107 - 107						Review and reduction of partnership funding grants

BUDGET CHANGES		2018/19			2019/20	1		2020/21	
Description	Budget Change £000	Efficiency Measures/Savings/In creased Income £000	Total Change £000	Budget Change £000		Total Change £000	Budget Change £000		Total Change £000
Arts Development									
Increases in Pay Costs Effect of assumed pay increase.	16	-	16	12	-	12	12	-	12
Brunton Theatre Trust Reduce contract payment by 15%	-	-	-	-	-	-	-	-	-
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(4)	(4)	-	-	-
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	2	-	2	2	-	2	2	-	2
	18	(3)	15	14	(4)	10	14	-	14
Customer Services Increases in Pay Costs Effect of assumed pay increase.	97	-	97	72	-	72	74	-	74
Buysmart Reviews Review of Framework spend across all areas	-	(3)	(3)	-	(3)	(3)	-	-	-
Increase in income Increase in charges for Community Alarms by £1 in year 2 and a further 50p in year 3	-	-	-	-	(69)	(69)	-	(35)	(35)
Increase in LGPS Contribution Rates Increase in contribution rates, 20.4% to 20.9% from April 2018, 21.4% from April 2019 and 21.9% from April 2020	14	-	14	14	-	14	14	-	14
Library Books Reduce purchase of Library Books	-	-	-	-	(50)	(50)	-	-	
Review of Customer Services Explore options for shared services	-	-	-	-	(80)	(80)	-	-	-
Facility Services Charges Increases in Facilities Charges in line with salary increases	5	-	5	3	-	3	4	-	4
Budget simplification Permanent budget transfer to remove annual Landscape & Countryside/Customer Services internal recharge	19	-	19	-	-	-	-	-	-
	135	(3)	132	89	(202)	(113)	92	(35)	57

amenument	2018/19					5 year spend
Capital Budget 2018/19 to 2022/23	incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	total £000
Residential Care Homes Provision, subject to Older People Review	0	0	1,000	0	0	1,000
Replacement Pathways Centre	0	925	0	0	0	925
Herdman Flat	200	0	0	0	0	200
Property Renewals	1,000	1,000	1,000	1,000	1,000	5,000
Capital Plan Fees	1,604	1,604	1,604	1,604	1,604	8,020
Prestongrange Museum	7	0	0	0	485	492
Port Seton Community Centre	684	312	17	0	0	1,013
Whitecraig Community Centre	5	1,429	30	0	0	1,464
Community intervention	0	0	0	0	0	0
Musselburgh Windsor FC	0	0	750	0	0	750
Support for Business / Town Centre Regeneration	890	502	482	385	780	3,039
Dunbar Grammar	5,607	140	0	0	0	5,747
Dunbar Primary - Lochend Campus LDP	0	0	100	1,779	927	2,806
Dunbar Primary - John Muir Campus	0	0	90	439	922	1,451
East Linton Primary	60	900	13	0	0	973
North Berwick High School	50	3,400	3,188	1,150	92	7,880
Aberlady Primary	0	435	354	11	0	800
Gullane Primary	100	1,506	865	34	0	2,505
Law Primary	471	37	0	0	0	508
Haddington Infant School	264	6	0	0	0	270
Meadowpark Communications Provision	300	0	0	0	0	300
Kings Meadow Primary - temp prov'n Letham Primary	3	0	0	0	0	3

amenument						
Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	5 year spend total £000
Letham Primary - New Build	230	6,684	1,709	147	0	8,770
Ross High School	150	4,321	4,226	133	0	8,830
Ormiston Primary	1	0	0	0	0	1
Elphinstone Primary	0	20	439	11	0	470
Macmerry Primary	0	0	0	50	750	800
Pencaitland Primary	0	10	709	10	0	729
East Saltoun Primary/Community Hall	0	400	0	0	0	400
Prestonpans Infant School	25	448	414	13	0	900
Prestonpans Early Learning and Childcare Centre	10	0	0	0	0	10
Prestonpans Primary	0	2	60	123	5	190
Longniddry Primary	0	0	0	0	30	30
Cockenzie Primary	0	0	30	0	0	30
Preston Lodge High School (phase 1)	0	0	0	150	1,759	1,909
Preston Lodge High School (phase 2)	0	0	0	0	100	100
New Blindwells Primary	0	0	100	720	7,769	8,589
St Gabriels Primary	0	5	117	3	0	125
New Wallyford Primary	14,156	300	0	0	0	14,456
Pinkie St Peter's Primary - nursery and classrooms	0	30	794	1,400	1,076	3,300
Extension - Whitecraig Primary	0	240	3,700	1,270	70	5,280
New Craighall Primary	0	240	3,360	7,453	2,017	13,071
New Musselburgh Additional Secondary Education Provision	3,703	500	1,200	10,900	17,500	33,803
Musselburgh Grammar - Facilities upgrade	25	450	25	0	0	500
Vehicles	1,350	1,350	1,350	1,350	1,350	6,750
Synthetic pitches	150	50	0	0	0	200

amenument						
Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	5 year spend total £000
Ormiston Pavillion	10	0	0	0	0	10
Sports Centres	200	200	200	200	200	1,000
Mains Farm Sports Pitch & Pavilion	702	0	0	0	0	702
IT Program	2,000	2,000	2,000	2,000	2,000	10,000
Investment in webcasting	20	0	0	0	0	20
Core Path Plan	50	50	50	50	0	200
Polson Park	0	138	0	0	0	138
Amenties - Machinery & Equipment - replacement	100	100	100	0	0	300
Waste - Machinery & Equipment - replacement	40	40	40	40	40	200
Cemeteries	340	287	200	0	0	827
Coastal Car Parks/Toilets	11	150	0	0	0	161
Coastal / Flood Protection	1,250	3,470	4,870	7,639	100	17,329
Cycling Walking Safer Streets	142	142	142	142	142	710
East Linton Rail Stop / Infrastructure	0	0	0	1,068	500	1,568
Roads	5,500	5,500	5,500	5,500	5,500	27,500
Roads - externally funded projects	297	267	0	783	1,009	2,356
Parking Improvements	400	250	250	392	0	1,292
Waste - New Bins	90	100	100	100	100	490
Brunton Hall - Improved Community Access	230	1,200	20	0	0	1,450
Replacement - CRM Project (Customer Services)	225	0	0	0	0	225
Replacement - Corporate booking system	32	0	0	0	0	32
Court Accommodation	200	1,230	30	0	0	1,460
New ways of working Programme	200	200	200	200	200	1,000
Meadowmill Depot	935	15	0	0	0	950

Capital Budget 2018/19 to 2022/23	2018/19 incl c/f £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	5 year spend total £000
Accelerating Growth - Enabling Infrastructure	350	3,200	11,323	11,098	11,741	37,712
Haddington Corn Exchange	300	537	13	0	0	850
Inveresk Mills	150	0	0	0	0	150
Gross Expenditure	44,819	46,322	52,764	59,347	59,768	263,022
Total Income	(24,127)	(37,144)	(35,141)	(38,843)	(47,985)	(183,239)
Net Expenditure	20,692	9,178	17,624	20,505	11,784	79,782



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#### RENT PROPOSALS 2018/19 – 2022/23 ADMINISTRATION PROPOSALS

#### ADMINISTRATION - HRA BUDGET PROPOSALS 2018/19-2022/23

	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget
Rent Increase	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
BUDGET						
808061	£000	£000	£000	£000	£000	£000
Income	2000	2000	2000	2000	2000	2000
House Rents	(27,517)	(28,384)	(30,660)	(33,344)	(36,164)	(38,642)
Garage Rents	(537)	(20,004)	(634)	(664)	(695)	(728)
Services/Service Charges	(549)	(577)	(606)	(636)	(666)	(698)
Other Income	(136)	(137)	(138)	(141)	(144)	(147)
Interest	(130)	(137)	(138)	(25)	(144)	(147)
Total Income	(28,790)	(29,729)	(32,064)	(34,810)	(37,693)	(40,240)
rotal income	(20,790)	(29,729)	(32,064)	(34,010)	(37,093)	(40,240
Expenditure						
Employee Costs	3,099	3,196	3.271	3.347	3,412	3,479
Repair Costs	8,738	8,996	9,168	9,351	9,534	9,721
Void Rents (Incl Garage Void)	673	711	756	810	864	920
Bad Debt Provision	767	810	873	947	1,021	1,098
Operating Payments	1,228	1,078	1.078	1,078	1.078	1,078
Transfer Payments	584	584	584	584	584	585
Internal Recharges	2,564	2,590	2,616	2,642	2,668	2,694
Debt Charges	9,515	10,045	11,044	12,389	13,686	15,190
Total Expenditure	27,168	28,010	29,390	31,148	32,847	34,765
Management of Dalamasa						
Management of Balances	(0.000)	(1.000)	(4,400)	(1.100)	(1.0.10)	(1
Opening (Surplus) / Deficit	(2,962)	(1,090)	(1,109)	(1,183)	(1,346)	(1,792)
Capital from current revenue	2,500	1,700	2,600	3,500	4,400	4,900
(Surplus)/ Deficit for Year	(1,622)	(1,719)	(2,674)	(3,662)	(4,846)	(5,475)
Transfer to General Services	995	-	-	-	-	(0.007)
Closing (Surplus) / Deficit	(1,090)	(1,109)	(1,183)	(1,346)	(1,792)	(2,367)
Capital Expenditure						
Modernisation/Extensions	11,297	11,297	11,998	12,118	12,239	12,239
New Affordable and Council Housing	10,120	11,010	23,575	19,470	22,490	16,320
Housing Opportunities Fund	0	0	0	0	1,000	3,000
Fees	1,254	1,288	1,322	1,358	1,395	1,410
Mortgage to Rent	750	769	788	808	828	849
Total	23,421	24,364	37,683	33,754	37,952	33,818

	-					
Debt to Income	-33.0%	-33.8%	-34.4%	-35.6%	-36.3%	-37.7%

Cumulative spend 2018/19 to 2022/23 59,891 92,865 4,000 6,773 4,041 167,570

£000	£000	£000	£000	£00
(867)	(2,276)	(2,684)	(2,820)	(2,478
(60)	(20)	(20)	(21)	(22
(09)	(20)	(30)	(31)	(33
(28)	(29)	(30)	(30)	(32
	( - )	()	()	( -
(1)	(1)	(3)	(3)	(3
26	(1)	1	1	(*
(000)	(0.005)	(0.740)	(0,000)	(0.5.4
(939)	(2,335)	(2,746)	(2,883)	(2,547
86	64	65	65	6
11	11	11	-	
97	75	76	65	6
258	172	183	183	18
259	170	102	102	18
230	172	105	105	10
20	1E	EA	EA	5
30	40	54	54	0
38	45	54	54	5
	(867) (69) (28) (1) 26 (939) 86 11 86 11 11 97 258 258 258	(867) $(2,276)$ $(69)$ $(28)$ $(29)$ $(1)$ $(1)$ $(1)$ $(1)$ $(2)$ $(1)$ $(1)$ $(1)$ $(2,335)$ $(2,35)$ $(2,335)$	(867) $(2,276)$ $(2,684)$ $(69)$ $(28)$ $(29)$ $(30)$ $(1)$ $(1)$ $(1)$ $(1)$ $(3)$ $26$ $(1)$ $1$ $(939)$ $(2,335)$ $(2,746)$ $(2,746)$ $(2,335)$ $(2,335)$ $(2,746)$ $(2,335)$ $(2,33$	(867) $(2,276)$ $(2,684)$ $(2,820)$ $(69)$ $(28)$ $(29)$ $(30)$ $(30)$ $(1)$ $(1)$ $(1)$ $(1)$ $(3)$ $(3)$ $(3)$ $(2)$ $(2,335)$ $(2,746)$ $(2,883)$ $(2)$ $(3)$ $(2)$

ADMINISTRATION - HRA BUDGET PROPOSALS 2018-2023	2018/19	2019/20	2020/21	2021/22	2022/23
	£000	£000	£000	£000	£000
Bad Debts					
Rent adjustments relating to RTB sales and rent increases Changes as result of RTB sales and rent inceases	43	63	74	74	77
	43	63	74	74	77
Operating Expenses					
Low cost home ownership Consultant cost to explore new models to support low cost home ownership	(150)	-	-	-	
	(150)	-	-	-	-
Transfer payments General Inflation Increase Increase in line with assessed inflation rate	-	-	-	-	1
	-	-	-	-	1
Internal Recharges General Inflation Increase Increase in line with assessed inflation rate	26	26	26	26	26
Increase in staffing levels to mitigate impact of rent arrears	-	-	-	-	
	26	26	26	26	26
Debt Charges Debt Charges In year changes in debt repayments	530	999	1,345	1,297	1,504
	530	999	1,345	1,297	1,504
Transfer to General Services Change in transfer to General Services	(995)	-	-	-	-
TOTAL	(1,092)	(955)	(988)	(1,184)	(629)