

East Lothian
Integration Joint Board



**MINUTES OF THE MEETING OF THE
EAST LOTHIAN INTEGRATION JOINT BOARD**

**THURSDAY 13 DECEMBER 2018
COUNCIL CHAMBER, TOWN HOUSE, HADDINGTON**

Voting Members Present:

Mr P Murray (Chair)
Councillor S Akhtar
Councillor N Gilbert
Councillor J Henderson (*substitute)
Mr A Joyce
Councillor F O'Donnell (Items 1 – 9)

Non-voting Members Present:

Mr D Binnie
Ms F Duncan
Ms P Dutton
Ms C Flanagan
Ms E Johnston
Ms M McNeill
Mr T Miller
Ms A MacDonald
Ms J Tait

Officers Present from NHS Lothian/East Lothian Council:

Ms L Cowan
Mr P Currie

Visitors Present:

Ms K Harrison, East Lothian Council
Ms O Hodge, NHS Lothian
Ms M McLelland, NHS Lothian
Ms M Morris, East Lothian Council

Clerk:

Ms F Currie

Apologies:

Ms F Ireland
Councillor S Kempson*
Ms J Trench
Prof. M Whyte

Declarations of Interest:

None

1. PRESENTATION ON THE WELLWYND HUB

Mairi Morris, Katie Harrison, Morven McLelland and Abby Hodge gave a presentation to members on the Wellwynd Hub. (This service links to ongoing Directions D11 - Reducing Use of Acute Services and Increasing Community Provision and D12 - Review Community Services for Adults with Complex Needs to Develop a Transformation Programme.)

Mr Morris and Ms Harrison outlined the background to the project including the national and local drivers for change, the definition of telecare and SMART Home systems and the purpose of setting up the project Hub. Ms McLelland and Ms Hodge explained to members the role of the Active and Independent Living Clinic and how this type of early intervention had already helped to reduce waiting times for referrals to related services.

Ms Harrison, Ms McLelland and Ms Morris responded to questions from members on the connectivity issues associated with using internet-based or mobile devices, risk assessment and contingency arrangements. They also outlined the scope for development of the project and how it might be adapted for other age-groups and users with more complex needs.

Ms McLelland suggested that members of the IJB might like to visit the project on one of its future Open Days. She said that these would be likely to take place in January 2019 and she agreed to confirm the dates in due course.

Fiona Duncan advised members that the Transition Group was already looking at the Wellwynd Hub and its potential for use with children and younger adults in a range of circumstances.

2. MEMBERSHIP OF THE INTEGRATION JOINT BOARD

The Interim Chief Officer had submitted a report inviting the Board to note a change to the voting and non-voting membership of the East Lothian Integration Joint Board.

The Chair reminded members that the changes to the membership were for noting and he formally welcomed Councillor Gilbert to the meeting.

Decision

The IJB agreed to:

- (i) Note that Councillor Gilbert had replaced Councillor Stuart Currie as one of the four voting members appointed by East Lothian Council; and
- (ii) Note that Dr Gourab Choudhury had replaced Dr Andrew Flapan as a non-voting member appointed by NHS Lothian.

3. MINUTES OF THE EAST Lothian INTEGRATION JOINT BOARD MEETING OF 25 OCTOBER 2018 (FOR APPROVAL)

The minutes of the East Lothian Integration Joint Board meeting of 25 October 2018 were approved.

4. MATTERS ARISING FROM THE MINUTES OF THE MEETING ON 25 OCTOBER

There were no matters arising.

5. CHAIR'S REPORT

The Chair reported on his recent meetings with Councillor Gilbert, Paul Whyte of ELCAP and the Chair of the SSSC, all of which he found very helpful. He also informed members that he had attended and spoken at the recent Third Sector conference and at a Health and Social Care collaboration event.

6. NHS HEALTHCARE GOVERNANCE COMMITTEE (VERBAL)

Alison MacDonald advised members that all 4 Lothian Health & Social Care Partnerships had provided updates to the last meeting of the Committee, all of which gave moderate assurance that appropriate systems were in place to manage risks associated with healthcare facilities. The Committee also accepted the East Lothian IJB's proposals for clinical and care governance. Ms MacDonald added that the Clinical and Care Governance Committee had met twice and there had been a very positive level of discussion which was already providing benefits to clinicians. She said that plans were continuing for a staff event to be held in February or March of next year.

7. DELAYED DISCHARGES (VERBAL)

Ms MacDonald reported that the number of delayed discharges at the time of the latest census was 7 and had risen to 9, as of the date of the meeting. She said that this put services in a very good position going into the festive period but this level of progress needed to be maintained as the system could become very blocked at this time of year. She advised members that the continued positive progress reflected the integrated approach of the team who held weekly meetings with health and social care services and fortnightly meetings with independent care providers.

The Chair thanked the staff for their continued efforts in reducing delayed discharges.

8. REPROVISION OF BELHAVEN AND EDINGTON COMMUNITY HOSPITALS, ESKGREEN AND ABBEY CARE HOMES

The Interim Chief Officer had submitted a report providing the IJB with the outputs and recommendations following the consultation and engagement process on the reprovion of Belhaven and Edington Community Hospitals, Eskgreen and Abbey Care Homes.

The Chair reported to members on the recent development day at which community representatives had presented their thoughts and concerns. He said that while they were not able to meet all of the concerns, he hoped they had assured people that no final decision had yet been taken and that extra care housing was not the only option being considered. The Chair also referred to a letter received from Dunbar and East Linton Area Partnership seeking similar assurances.

Ms MacDonald presented the report outlining the background and the recommendations that the IJB was being asked to consider. She explained that while extra care housing was seen as a key element, the details of the service model and design would be developed to take account of a range of requirements including higher levels of need, end of life care and respite services. She stressed that further engagement would take place and communities and groups would have the opportunity

to help shape the three projects. A dedicated project board would also be created to manage the development and delivery of the three sites.

The Chair reiterated the commitment to co-production of the new service models with community groups. He also advised members that NHS Lothian had given agreement in principle to the use of capital from the facilities they own – either by the redevelopment of existing structures or by using the receipts from their sale.

Thomas Miller asked if the existing sites would include Edenhall Hospital in Musselburgh. Ms MacDonald advised that the site had already been sold. Claire Flanagan added that the site was not part of this re-provision project.

Marilyn McNeil said that the North Berwick Group were pleased with the report and were looking forward to working with the project board.

Councillor Fiona O'Donnell welcomed the opportunity to bring care closer to home but emphasised the need for equity of services across the county.

Ms MacDonald acknowledged these points and confirmed that these would be looked at as part of the project and other service development across the county. Lorraine Cowan outlined some of the services which would be available at the new community hospital in Haddington and said that they intended to maximise the opportunities for out-patient and acute services.

In response to a question from Councillor Jane Henderson on the timing of the three projects, Ms MacDonald indicated that there would be a prioritisation process and that while there may be delays in one area there may also be opportunities to progress the projects in other areas.

David Binnie said that he had received a copy of the letter from the Dunbar and East Linton Area Partnership and that it reflected some of the concerns expressed following meetings in North Berwick. He asked whether it would be possible to map out the service and benefits provided by the current arrangements and how these would be delivered under the new service provision. He said that this might help to allay concerns and provide greater transparency.

The Chair agreed that such a process would make sense. He was also mindful of the concerns and the need to share the details of the process as and when they became clear.

Councillor Gilbert asked if the preferred housing option would be 'tenancy for life'. Ms MacDonald indicated that no decision had been taken as yet and all options would be considered as part of the modelling process.

Ms MacDonald also responded to members questions on the make-up and expertise of the project board and confirmed that they would be looking to include as broad a range of advice as possible.

Councillor O'Donnell emphasised the need for a mix of housing options as part of the project to ensure that people would not be pressurised into accepting an option they did not want.

Councillor Shamin Akhtar welcomed the level of engagement to date and the commitment to continuing a two-way dialogue throughout the process. She also reminded members of the assurance provided by Ms MacDonald at the last meeting that no services would be withdrawn until new arrangements were in place.

The Chair thanked members for their contributions and agreed to take on board the feedback provided. Before moving to the vote, the Chair proposed an amendment to recommendation (ii) – the addition of *or equivalent alternatives* after ‘...extra care housing.’ This amendment was seconded by Councillor O’Donnell and agreed by the members.

Decision

The IJB agreed:

- (i) To note the outputs from the consultation and engagement process;
- (ii) To approve the model of care principles and strategic direction to reprovide Belhaven and Edington Community Hospitals, Eskgreen and Abbey Care Homes through the development of extra care housing or equivalent alternatives;
- (iii) That the Council and NHS Board are asked to support this direction and respond as the owners of facilities and holders of capital budgets. The IJB also agreed to approve the establishment of a Project Board supported by three project teams to reprovide these services for Dunbar, North Berwick and Musselburgh which will report to the newly established Strategic Change Board (previously Strategic Planning Programme Board);
- (iv) To request that NHS Lothian and East Lothian Council provide dedicated Project Resource, to draw up a single Initial Agreement as the next stage of the process; and
- (v) To note the governance timeline.

9. FINANCIAL POSITION 2018/19

The Chief Finance Officer had submitted a report further updating the IJB on its current financial position in 2018/19, reporting the projected year end out-turn from the quarter two financial reviews and updating on the dialogue with the Partners to balance the financial position in-year.

Ms Flanagan presented the report outlining the current budgetary position and the forecast out-turn based on the quarter two figures. She indicated that the prescribing budget continued to be underspent but that this would be closely monitored as it could change significantly before the year end. In the meantime, work was continuing to reduce the projected overspend in the social care budget through recovery actions. She advised that discussions were underway with NHS Lothian to use any underspend to balance the IJB’s position at the year end and that they were also working to agree a timetable for implementation of NHS Lothian’s new budget-setting model.

Responding to a question from Councillor Gilbert, Ms Flanagan said that it was not yet possible to confirm a direct correlation between the reduction in the delayed discharge figures and the overspend in the social care budget. The data gathering exercise was still ongoing. Ms MacDonald added that officers had a much greater understanding of where the pressures were in the adult wellbeing budget but more work needed to be done on identifying exactly where the shift in the balance of care was happening and to see a corresponding shift in resources.

Councillor O’Donnell raised the issue of additional costs related to younger people with complex needs and free personal care for under 65s, both of which would become factors in the budgets from next year. Ms Flanagan acknowledged that these costs would need to be quantified and that further clarification was required on how the IJB would access the additional funding to be made available by the Scottish Government.

The Chair said that he would seek clarification from the Scottish Government on these points.

Responding to a question from Elaine Johnston, Ms MacDonald referred to proposals for a change to the way budget offers are made to the IJB but emphasised that it would be for the IJB to determine whether any offer was fair and adequate. The Chair added that a broader dialogue would be required if the IJB considered that the offer was not fair or adequate.

Councillor O'Donnell observed that there would be difficult decisions ahead for the IJB not just on the adequacy of budgets but on how services would be delivered in East Lothian.

Judith Tait said that her service had gathered much more accurate information about the key drivers for spending in the adult wellbeing budget. She acknowledged that overspends in recent years had been challenging but that it was important for the IJB to understand the reasons for this and the implications for future service delivery.

Decision

The IJB agreed to:

- (i) Note the current financial position;
- (ii) Note the Quarter two financial reviews of 2018/19; and
- (iii) Support the continued dialogue with the Partners to balance the IJB financial position in year 2018/19.

Sederunt: Councillor O'Donnell left the meeting.

10. CHIEF SOCIAL WORK OFFICER ANNUAL REPORT 2017/18

The Chief Social Work Officer (CSWO) had submitted the CSWO Annual Report 2017/18 on the statutory work undertaken on the Council's behalf. The report also provided an overview of regulation and inspection, and significant social policy themes over the past year.

Ms Duncan presented the report which she said was a statutory requirement and had been prepared in line with national guidance. Reports from all local authority CSWOs would be pulled together to provide a national picture of pressures on services and examples of good practice. She explained that although child services were not a delegated function of the IJB, children placed on the Register had an impact on the services provided to adults caring for those children, e.g. substance misuse, mental health or domestic abuse. She said bringing this report to the IJB demonstrated the work of social work and social care services within the Partnership and showed how the IJB's Directions were being implemented.

Ms Duncan informed members that all local authorities and health boards were 'corporate parents' with responsibilities in relation to looked after children. She said that around 30% of these children would be affected by homelessness and around 50% by mental health issues which reflected the need for connectivity of services.

The Chair thanked Ms Duncan for her report. He hoped that greater connectivity would allow for further improvements to the outcomes highlighted in this report.

Ms Duncan responded to questions from members providing clarification of efficiency figures quoted in the report, outlining progress with the Recovery Hub and providing further details on third sector involvement and unallocated care hours.

Councillor Akhtar commented that the report findings demonstrated that the IJB had been right to ensure that the MELDAP reserve was protected.

Councillor Henderson thanked Ms Duncan for her report and for the very helpful and informative presentation she gave to Elected Members following its publication. She viewed it as one of the most important presentations she had attended as a Councillor.

Decision

The IJB agreed to note the contents of the report.

Signed

Mr Peter Murray
Chair of the East Lothian Integration Joint Board