













# MINUTES OF THE MEETING OF THE EAST LOTHIAN INTEGRATION JOINT BOARD

# THURSDAY 25 APRIL 2019 COUNCIL CHAMBER, TOWN HOUSE, HADDINGTON

# **Voting Members Present:**

Councillor F O'Donnell (Chair)
Councillor S Akhtar
Councillor N Gilbert
Ms F Ireland
Mr A Joyce
Councillor S Kempson
Mr P Murray
Prof M Whyte

# **Non-voting Members Present:**

Mr D Binnie

Ms P Dutton

Ms C Flanagan

Ms E Johnston

Ms A Macdonald

Ms M McNeill

Ms J Tait

Dr J Turvill (late)

## **Officers Present:**

Mr P Currie

Ms D Gray

Ms A Hardy

Ms J Holland

Ms L Kerr

Ms J Ogden-Smith

## Clerk:

Ms B Renton

# **Apologies:**

Dr G Choudhury

Ms L Cowan

Mr B Davies

Ms F Duncan

Mr T Miller

Ms J Trench

### **Declarations of Interest:**

Mr D Binnie and Ms E Johnston declared an interest in Item 7 and indicated they would leave the Chamber during consideration of this item.

# 1. MINUTES OF THE MEETING OF THE EAST LOTHIAN INTEGRATION JOINT BOARD OF 28 FEBRUARY AND 28 MARCH 2019 (FOR APPROVAL)

The minutes of the East Lothian Integration Joint Board meetings of 28 February and 28 March 2019 were approved.

# 2. MATTERS ARISING FROM THE MINUTES OF 28 FEBRUARY AND 28 MARCH 2019

There were no matters arising.

## 3. APPOINTMENT OF THE CHIEF OFFICER (FOR APPROVAL)

The Chair advised members that Ms Alison Macdonald had been appointed permanently as Chief Officer (as set out in the accompanying paper) and asked for their formal approval.

#### Decision

The IJB agreed to:

(i) Approve the recommendation made by the Appointment Committee as to the appointment of a Chief Officer.

The Chair said she welcomed Alison Macdonald's appointment as Chief Officer and looked forward to working with her on a permanent basis.

### 4. COMMISSIONED COMMUNITY SUPPORT

Ms Laura Kerr, Planning and Performance Manager, talked to a report updating the IJB on the 2019/20 budget for commissioned community support and associated transformation work. A previous paper had been discussed at the IJB on 22 March 2018.

Ms E Johnston commented she was delighted to see a clear picture however she was concerned that the transformation work was mainly within the complex needs group and change boards. She requested the process for review and how it will take place.

Ms L Kerr explained that the Carers of East Lothian are taken care of via the Carers Reference Group. Lunch Clubs equate to a small amount of funding however they work closely with One Partnership Council funding to see how best we can provide this type of service. Grant process is required to be improved in respect of smaller groups.

Ms E Johnston enquired as to how this will feed into the planning structure.

Ms J Holland replied that a plan has to be drawn in respect of the forthcoming year indicating which services we will procure which will demonstrate best value however the timing for this arrangement is a bit late in respect of this year. Grants will be processed by applications with the intention there will be a breakdown of how these grants are spent which will be more open and equal.

Ms L Kerr replied in answer to queries from Ms E Johnston and Councillor F O'Donnell that the transformation project covers many services including mobility however these will look different now and that a strategic overview would take place.

Councillor S Akhtar asked if benefit to locals would be taken into account.

In reply Ms J Holland commented that the criteria is set at the outset and at the point of going through process, directions will be given to the procurement team which carries more weight. This will then be scored and weighed accordingly. Noted this will occur whether a grant or service.

The Chair commented that she has been involved in the procurement exercise at Musselburgh Racecourse therefore wondering in terms of preparing the tender document and scoring are there plans to have external organisations and advocacy?

In reply Ms J Holland commented that this will be fed through the client team.

Ms A Macdonald noted the benefit of the services we wish to procure will be prepared outside this process and indicated that the role of IJB is to involve people and to be clear and concise of items that we wish to procure.

Ms L Kerr reported that Appendix B related to housing support services with £708,052.36 being allocated from the Health and Social Care budget, however there is only one more year left to run. This is joint contract between East Lothian and Midlothian.

Ms E Johnston enquired as to where the housing support review will take place and where will strategic discussions take place i.e. within the Older Peoples Change Board? Where will discussions be?

In reply Ms A Macdonald commented that in process of re-establishing the Housing Health and Social Care Board to ensure a collective understanding of the housing needs now and in future.

The Chair noted a huge process had taken place within the housing forum which she attends in her capacity as a health role. Currently developing policies and strategies and continually looking at holistic approach.

The Chair drew attention to The Hollies, Musselburgh who had taken the decision to no longer continue to be registered to provide care to older people with dementia. This is within the budget as Musselburgh has the biggest population in EL so looking to develop an alternative. Noted this is an opportunity.

The Chair thanked Ms L Kerr for her comprehensive report.

Note budget for 2019-20 etc, - members are happy to note.

### **Decision**

The IJB agreed to:

- (i) Note the budget for 2019/20 for Commissioned Community Support.
- (ii) Note the continued work of the Community Transformation Project, determining the future model of community support within East Lothian. And therefore the need to extend the contracts for all community supports for one year until March 2020.

## 5. FINANCE UPDATE (VERBAL)

The Chief Finance Officer reported the indicative position from health is a £776,000 projected under spend with some slippage in programme funding. The intention is to carry forward money from Primary Care Improvement Fund and Action 15 funding which equates to circa £695,000.

Indicative position of social care is £1.1m overspend, which leaves the IJB with circa £375,000 overspend. This figure has been discussed with Council however meeting on 23 April 2019 was cancelled so work is still underway between officers to arrive at the final position.

The Chair reported facing real challenges this year in respect of the budget however currently encouraging organisations to look at funding from external organisations which will provide a safe service for people.

Ms A Macdonald noted that it is planned to have a development session at the May 23rd IJB meeting to discuss financial challenges. Appropriate officers will be in attendance to provide any required information to inform discussion.

Members noted the financial update.

### 6. EAST LOTHIAN PRIMARY CARE IMPROVEMENT PLAN

In her welcome the Chair noted the Primary Care Improvement Plan was a large piece of work, which provided good news in terms of progress.

Mr Paul Currie presented a paper describing the process in developing and contents of an update report on the Primary Care Improvement Plan.

Mr P Currie reported the initial three year PCIP was approved by the IJB and the GP Sub Committee in June 2018. This approval process was in line with the requirements of the Scottish Government to set out actions and planned improvements to deliver the new Scottish General Medical Services (GP) contract (as agreed by COSLA, the BMA and Scottish Government) and to modernise primary care. The Plan was produced in consultation with partners across primary care.

Mr P Currie reminded members that the focus of much primary care development work, such as the testing of the Musselburgh Model of same day service delivery, was focused in the west of the county where demand and needs are higher. The needs of communities and practices in the east of the county are different but they too will benefit from the roll-out of new services as described in the PCIP update.

The Links workers service currently available on 4 west of East Lothian practices is under review and is planned to be made available to all other practices across the county.

Mr P Currie asked members to accept the update plan and to note the plans within and the challenges there were ahead be in ensuring enough resources were available to deliver locally agreed and GMS-related priorities.

The Chair thanked Mr P Currie and Dr J Turvill for their hard work and reflected on the opportunities provided by the Musselburgh model, including its impact in reducing the prescribing, budget

Mr P Murray noted that a discussion regarding links workers and the benefits they offered to patients took place at the Strategic Planning Group on 24 April 2019. He recommended to members that that examine a recent Kings Fund a report on social prescribing.

Ms F Ireland noted positive developments in primary care, however she raised a concern that if the report recommendation 2.4 is agreed then the IJB would be agreeing to accept a resource shortfall. As a discussion has already taken place in respect of the tight budget within which the IJB has to operate we need to be explicit regarding what we can afford.

Ms Macdonald commented this item was discussed at the recent Strategic Planning Group, where discussion identified as an example of financial pressures that if we were to put in place all the pharmacist posts suggested to meet the aspirations of pharmacy colleagues there would be no money left for any other developments. Prioritisation was therefore essential. East Lothian is trying to utilise the funding to meet all demands, however all aspirations will not be met in the early stages of the 2018 Primary Care Improvement Plan and the update reflects what we can afford. The Chair agreed the need to be explicit as this is not clear.

Ms A Macdonald indicated no items will be taken forward that were not achievable within budget. Mr P Currie noted that current work underway across primary care is intended to deliver savings and efficiencies. As noted CWIC is showing a reduction in prescribing costs.

The chair asked if the paper therefore requires to be amended.

Ms F Ireland indicated that if we are agreeing a plan it should be explicit within the plan items that are affordable or not affordable.

Ms A Macdonald noted that the IJB have previously invested in the care home team which comes out of core funding therefore in essence we are supplementing the PCIF funding.

Chief Finance Officer noted that the feedback to Scottish Government did not include funding for posts.

The Chair noted the need to give reassurance that we are confident we can deliver a service.

The Chair requested the case to be made to the Scottish Government that East Lothian is underfunded due to population.

Councillor N Gilbert asked about progress in the work to improve the Harbours Medical Practice.

Ms A Macdonald replied that a Project Board is in place in respect of the Harbours Medical Practice, with work in this year's capital plan.

Councillor S Kempson enquired as to how much could the GPs in the east of East Lothian benefit from being more open minded.

The Chair reported that conversations are taking place with other practices regarding their use of parts of the Musselburgh model to meet the needs of their practice and patients.

Ms A Macdonald stated that discussion has taken place on how to meet needs as the access to GP service is different from west to east. She noted that two years ago Eskbridge Practice in Musselburgh became unviable. The Musselburgh Model was started in part in response to this. In the east of the county plans are focusing on GPs desires to increase patient access to mental health nurses, physiotherapists and home visiting arrangements.

Mr D Binnie asked about Mr Currie's suggestion of disparities between the east and west of the county.

Mr P Currie commented that it could be argued there is more community resilience is in the east than west as a result of more community assets and individuals having more resources at their disposal. In Primary care terms the east of the county starts in Haddington.

Mr Currie went on to say that East Lothian HSCP's support to practices was giving them confidence to deal with demand. The interest four practices are showing in extending their boundaries to cover the Blindwells development is a good example of this. There is some confidence that practice growth through boundary expansion is a means of making practices more viable. When the Musselburgh model is extended to include further west of east Lothian practices it will cover just over half of East Lothian's population.

### **Decision**

The IJB agreed to accept the recommendations, with amendments to 2.3 to replace 'Accept' with 'Agree' and to 2.4 to indicate plans for 2019-2020 are affordable and plans will be developed to work within the primary care budget in coming years. Corresponding changes should also be made to the PCIP update report.

- 2.1 Note that the original Primary Care Improvement Plan was agreed by the IJB on the 28th June 2018, having already been agreed by the local GP Subcommittee of the Area Medical Committee on the 11th June 2018.
- 2.2 Note that the attached April 2019 Primary Care Improvement Plan update report (appendix 1) which reflects on progress in delivering on the commitments of the original PCIP, including the new GP contract and in introducing innovative approaches to primary care service delivery, was accepted by the local GP Subcommittee of the Area Medical Committee on 15th April.
- 2.3 Agree the Primary Care Improvement Plan update report and agree to receive further update reports as these are produced, in line with Ministerial Strategic Group requirements and/or each year of the plan.

- 2.4 Note that the amount of Scottish Government and NHS Lothian investment allocated to primary care has necessitated EL HSCP investment in key primary care support services. Further local investment may be required over the next two years of the contract implementation to deliver all GMS requirements. Primary Care service planning and prioritisation will take any budget limitations into account.
- 2.5 Note that in the development of the 2018 Primary Care Improvement Plan some GP practices, primarily in the east of the county, did not support the initial prioritisation of primary care work on the west of the county and focussed on the 'Musselburgh Model' (designed to respond to same day demand). All these opinions are being considered in the development of our new support services to primary care.
- 2.6 Note that to fully understand and to act on the needs of all of our practices the Primary Care Team plans a series of monthly meetings with GPs to work with them in further PCIP implementation in the next two years.

| Signed |  |
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|        | Councillor Fiona O'Donnell Chair of the East Lothian Integration Joint Board |