

REPORT TO:	Cabinet	C
MEETING DATE:	21 January 2020	
BY:	Head of Council Resources	
SUBJECT:	Budget Development 2020	

1. PURPOSE

1.1 To present Cabinet with an update on matters affecting development of budgets including the draft budget proposals prepared on behalf of the Administration.

2. **RECOMMENDATIONS**

- 2.1 To note the current position relating to the national Local Government Finance Settlement and the implications for East Lothian Council.
- 2.2 To approve the draft budget proposals as contained within the report appendices noting the intention of the Council Leader to invite further discussion with other political groups via Group Leaders between now and the formal budget setting meeting.
- 2.3 To request that any formal amendments to the draft proposals be submitted in accordance with the timeline set out in para 3.12 of this report.

3. BACKGROUND

- 3.1 At meetings of the Council held on 29 October 2019 and 17 December 2019, information was provided in relation to the future financial prospects for the Council and the 5 year Financial Strategy incorporating the Capital Strategy was formally approved.
- 3.2 The framework governing development of budgets was also approved that would require the Administration to bring forward to Cabinet a balanced draft budget proposal reflecting the most up to date information available.
- 3.3 In December, the Council launched a public budget consultation process for General Services and this formally closed on Wednesday 15 January 2020. In addition the Council's Winter 2019 Citizen's Panel survey included a similar

set of questions as were asked in the on-line survey. Given this timescale, an initial analysis of the results are set out in **Appendix 1** of this report. Further analysis is being undertaken on some of the more generic responses, and this will be shared through party Group Leaders to support subsequent stages of budget development work.

3.4 In accordance with normal practice, a statutory consultation with rent payers has recently been undertaken by the Head of Development. The views of more than 900 respondents have been secured. The summary findings from the consultation process are contained within **Appendix 2** and as with the General Fund consultation, further details will be made available within the full report to be lodged in the Members Library Service.

Local Government Settlement

- 3.5 Typically by mid-December, the Council would have received notification of the draft Local Government Finance settlement from the Scottish Government as part of their draft Budget proposals. This year, the UK Government spending plans were put on hold pending the outcome of the UK Parliamentary Election on 12 December 2019, with the UK Budget now scheduled to take place on 11 March 2020.
- 3.6 Despite this delay in the wider UK budgets, the Cabinet Secretary for Finance, Economy and Fair Work has now formally written to the Finance Committee advising that their budget plans will be announced in advance of the formal UK Government Spending Plans, with the key dates set out below:
 - DRAFT Scottish Government Budget 6 February 2020
 - Scottish Government Parliamentary Process
 - Stage 1 week commencing 24 February 2020
 - Stage 2 and 3 week commencing 2 March 2020
- 3.7 It is anticipated that a Finance Circular will be issued on 6 February which will set out the <u>draft</u> individual local authority grant allocations, and when received, details will quickly be shared with all political Group Leaders.

DRAFT Administration Budget Proposals – Key Assumptions

- 3.8 Given draft Scottish Government allocations are not yet available, the Administration budget proposals have provided for Scottish Government Grant in the 2020/21 based upon the following assumptions:
- That the final level of Scottish Government funding provided in 2019-20 will be recurring with the following additional increases:
 - That an additional £1.3m will be provided in line with the previously agreed Scottish Government commitment to offset an element of the anticipated cost increases relating to Teachers Pay, Teachers Pensions and School Counselling;

- That a further £1.8m will be provided to offset a wide range of additional inflationary costs within the Adult Wellbeing service, including contractual commitments relating to National Care Home Contract, Non National Care Home Contract and Care at Home, and this remains consistent with the condition set within the 2019/20 budget settlement.
- That a further £3.6m of additional Revenue Support Grant is assumed to be received from the Scottish Government to cover core pressures relating to provision of full funding for Pay and Pensions costs across the Council.
- Despite the commitment given as part of last year's settlement and taking into account more recent developments at a UK level, it now seems unlikely that a multi-year settlement will be declared and that consistent with previous years, the Scottish Government will provide a one year financial settlement. As such, the Administration proposals retain the future years working assumption in relation to Revenue Support Grant funding to reflect 'flat cash' for years 2 and 3 based upon Year 1.
- Pay negotiations have already been settled for 2020/21, and as such, related increases has been reflected within the budget. Thereafter a 2% annual increase has been provided for all pay bargaining groups from 2021/22 onwards.
- The full implications arising from the on-going review of the Council's Loans Fund has been reflected within the 3 year revenue budget.
- In terms of capital, the overall capital grant is estimated to remain broadly in line with planning assumptions although some external funding has been reprofiled to reflect expenditure plans relating to Flooding programmes.
- 3.9 Draft revenue and capital budget proposals for both General Services and the Housing Revenue Account have been prepared on behalf of the Administration and are attached within **Appendix 3** (General Services Revenue), **Appendix 4** (General Services Capital) and **Appendix 5** (Housing Revenue Account Revenue and Capital).
- 3.10 Given the unusual circumstances described earlier whereby these proposals have been formulated without the benefit of a draft settlement circular/allocation, it is important to note that both they and any related underlying assumptions will require to be updated once confirmation of the draft settlement offer made to Local Government is announced. Even then, this draft Scottish Government position remains subject to possible change as the Scottish Budget goes through the wider Parliamentary process.

Next Steps – Budget Amendment Process

3.11 Taking into account the somewhat unique circumstances surrounding the UK, Scottish and Local Government budgets, the Council budget timetable has been amended to reflect the changing circumstances. In keeping with the Council approved budget framework, every effort will be made to ensure that the formal budget will now be considered on 25 February 2020, which will allow the formal declaration and notification of Rent and Council Tax levels in line with statutory requirements.

- 3.12 Subject to approval of the draft Administration budget proposals within this report by Cabinet, the framework to manage any budget amendments which may arise between approval and Council budget setting meeting on 25 February is set out below, and remains consistent with the position which was agreed by Council in December.
- An amendment must be presented to Council in the form of an alternative budget proposal. The amendment must be deemed competent, both in its ability to be delivered as well as ensuring that it can still deliver a balanced budget.
- Political Group Leaders should during this period work with Finance around any suggested budget changes which may be reflected within any final proposed amendments, with any final amendments to be considered by Council to be submitted through Group Leaders to the Chief Operating Officer for Finance no later than <u>Friday 14 February 2020</u>.

4. POLICY IMPLICATIONS

- 4.1 The Draft proposals have been prepared in accordance with the new Financial Strategy approved by Council on 17 December 2019.
- 4.2 There are no direct policy implications associated with approval of these draft budget proposals but clearly should they be supported by Council in February, individual elements within the proposals may lead to policy changes.

5. INTEGRATED IMPACT ASSESSMENT

5.1 The subjects contained within this report are currently being progressed through the Integrated Impact Assessment process.

6. **RESOURCE IMPLICATIONS**

- 6.1 Financial the proposals contained within this report have been prepared within the context of the Council's approved Financial Strategy. Although potentially the proposals will have significant financial implications, given this report simply seeks to secure approval of a set of draft budget proposals on behalf of the Administration, there are currently no direct financial implications arising.
- 6.2 Personnel none at this stage
- 6.3 Other none at this stage

7. BACKGROUND PAPERS

- 7.1 Financial Prospects 2020 and beyond Report to Council 20 October 2019
- 7.2 Council Financial Strategy 2020-25 Report to Council 17 December 2019
- 7.3 Public Budget Consultation Rent and General Services Consultation Members Library Service

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DATE	14 January 2020

Appendix 1 - Summary of Analysis of General Services Budget Consultation - 2020

1. Background

- 1.1 The Council ran an online budget consultation on the 2020/21 budget from 15 December 2019 to 15 January 2020, and we received a total of 120 responses. A number of additional responses have since been received in paper form, and due to the timing of preparing this report, these are still being analysed. Any change to the key messages contained within this summary will be presented at the Cabinet meeting.
- 1.2 At the same time the Council's Winter 2019 Citizen's Panel survey included a similar set of questions as were asked in the on-line survey. Just under 480 members of the Citizen's Panel completed the on-line panel survey.
- 1.3 <u>Appendix 1</u> sets out an analysis of the results received from the wider online consultation and the on-line Citizen's Panel survey, with both surveys indicating support for inflationary increases in charges, and for rationalising assets even if this means closing some council offices, with a summary of the key questions and results set out below:

To what extent do you agree that existing fees and charges for council services should increase in line with inflation?

	On-line Survey	Citizen's Panel
Agree	68.5%	65.1%
Disagree	26.3%	28.0%

To what extent do you agree that the council should rationalise its assets even if this means closing some council offices?

	On-line Survey	Citizen's Panel
Agree	82.2%	62.8%
Disagree	16.9%	26.5%

To what extent do you agree the council should introduce charges for discretionary services, rather than stop them completely?

	On-line Survey	Citizen's Panel
Agree	55.1%	56.1%
Disagree	38.1%	30.9%

To what extent do you agree the council should stop providing discretionary services?

	On-line Survey	Citizen's Panel
Agree	24.5%	18.7%
Disagree	63.6%	66.8%

1.4 The one area where there were diverging view between the two surveys was in relation to whether the Council should reduce the frequency of discretionary services rather than stopping them completely. The general on-line survey had a majority on favour of this option whereas the Citizen's Panel was evenly split as set out below:

To what extent do you agree the council should reduce the frequency of discretionary services, rather than stop them completely?

	On-line Survey	Citizen's Panel
Agree	53.5%	40.4%
Disagree	32.2%	39.9%

- 1.5 Both surveys included a question about the public's willingness to pay higher Council Tax giving four options increases of 2%, 4%, 6% and 8%. The on-line survey and the Citizen's Panel asked this question in a slightly different format so they are not directly comparable.
- 1.6 The on-line survey showed that two fifths (42%) of respondents would support a 2% rise and just over a fifth (22%) would be happy with a 4% rise. 10% would support either a 6% or 8% rise. If you assume that those willing to pay an extra 6% or 8% would be happy with a 4% rise we get over two fifths (44%) happy with a 4% rise.
- 1.7 Just under 70% of the Citizen's Panel said they would be prepared to support a 2% rise in Council Tax, 30% a 4% rise, and 25% either a 6% or 8% rise. If we assume those that would be prepared to support a 6% or 7% rise would be prepared to support a 4% rise then 55% of respondents would support a 4% rise.

To what extent would you support an increase in Council Tax?

	On-line Survey	Citizen's Panel
2% rise	42%	69.5%
4% or above	44%	55%

1.8 Finally, the on-line survey asked respondents to comment on the top priorities identified in previous consultations and suggest any other areas that should be a council priority, and also asked for comments about how the council could do things differently, to increase income or save money. These responses are still being analysed to ascertain if there is any key

messages included within the general responses, and more detail will be provided to Cabinet.

Paolo Vestri Service Manager – Corporate Policy & Improvement Appendix 1: Comparison of full results from the On-line Survey and the Citizen Panel

	On-line Survey (120) %	Citizens Panel (476) %
Strongly Agree	27.1	16.6
Tend to Agree	41.5	48.5
Tend to Disagree	10.2	18.5
Strongly Disagree	16.1	9.5
Don't Know/ blank	5.1	6.9
Agree	68.5	65.1
Disagree	26.3	28.0

Q1. To what extent do you agree that existing fees and charges for council services should increase in line with inflation?

Q2. To what extent do you agree the council should stop providing discretionary services?

	On-line Survey (120) %	Citizens Panel (476) %
Strongly Agree	7.6	2.9
Tend to Agree	16.9	15.8
Tend to Disagree	32.2	37.0
Strongly Disagree	31.4	29.8
Don't Know/ blank	11.9	14.5
Agree	24.5	18.7
Disagree	63.6	66.8

Q3. To what extent do you agree the council should introduce charges for discretionary services, rather than stop them completely?

	On-line Survey (120) %	Citizens Panel (476) %
Strongly Agree	9.3	5.3
Tend to Agree	45.8	50.8
Tend to Disagree	18.6	18.7
Strongly Disagree	19.5	12.2
Don't Know/ blank	6.8	13.0
Agree	55.1	56.1
Disagree	38.1	30.9

Q4. To what extent do you agree the council should reduce the frequency of discretionary services, rather than stop them completely?

	On-line Survey (120) %	Citizens Panel (476) %
Strongly Agree	9.3	3.2
Tend to Agree	44.1	37.2
Tend to Disagree	17.8	25.0
Strongly Disagree	14.4	14.9
Don't Know/ blank	14.4	19.8
Agree	53.5	40.4
Disagree	32.2	39.9

Q5. To what extent do you agree that the council should rationalise its
assets even if this means closing some council offices?

	On-line Survey (120) %	Citizens Panel (476) %
Strongly Agree	28.0	16.4
Tend to Agree	54.2	46.4
Tend to Disagree	12.7	18.9
Strongly Disagree	4.2	7.7
Don't Know/ blank	0.8	10.7
Agree	82.2	62.8
Disagree	16.9	26.5

	On-line Survey (120) %	Citize	Citizens Panel %					
	Yes	Yes	No	D/K				
2%	42%	69.5	19.7	10.7				
4%	22%	30.3	50.2	19.5				
6%	11%	12.8	64.1	23.1				
8%	11%	12.2	67.4	20.4				
Don't Know/ blank	14%							

Appendix 2 – Summary of HRA Rent Budget Consultation

1 BACKGROUND

- 1.1 The Council has a statutory obligation under the Housing (Scotland) Act 2001 to consult with all tenants when making any proposals to increase rents. In doing so the Council must:
 - Consult all tenants and registered tenant organisations affected by the proposal, and
 - Have regard to the views expressed during the consultation exercise.

Consultation Approach

- 1.2 With the continued aim of improving on the approach to consulting on rent proposals adopted in previous years, the Council undertook to continue to work with and agree a robust approach in conjunction with East Lothian Tenants & Residents Panel (ELTRP).
- 1.3 The longstanding Project Group comprising of Council staff from Community Housing, Revenues and Finance, the Cabinet Spokesperson for Housing, as well as members of ELTRP reconvened in May 2019 to discuss and agree the approach for the consultation on the 2020/21 proposed increase.

1.4 **The Project Group:**

- designed, agreed and implemented the consultation approach for the rent proposals, which gave tenants the opportunity to complete a consultation questionnaire to give their views on the rent consultation and proposed rent increase. It was agreed that tenants would also have the opportunity to complete their questionnaire online. They could comment in other ways too i.e. via free phone, email or by writing in.
- designed a customer friendly consultation letter, which included key information to tenants on what their rent pays for and also on a proposal to consider a potential rent increase of 5% and:
- agreed the timeline for the consultation.
- 1.5 All of the above measures continue to build upon similar successful exercises over the last few years.

Consultation Outcome

1.6 The vast majority of the feedback was received through the questionnaire, seven of which were completed online, a slight increase from the previous year's five online returns.

- 1.7 A total of 908 completed questionnaires (including three responses from local Tenants and Residents Associations) were received. This represents a return rate of 10.5% of all questionnaires issued, which although a comparatively high return rate for this type of consultation is lower than last year's 14.74 % return rate.
- 1.8 The results of all the feedback received from tenants who completed the consultation questionnaire are shown below.
 - 91% of those who responded were happy with the level of consultation and information they get about the annual rent increase (95% in previous year)
 - 88% said that they think the rent they pay is good value for money (92% in previous year)
 - 78% said they think the Council are proposing a fair increase of 5% (78% in previous year)
 - 92% agree with the Council's commitment to build new houses to help address the housing shortage in East Lothian (95% in previous year)
 - 97% agree that the Council should continue to modernise its existing stock (e.g. new kitchens/bathrooms/rewiring/improving energy efficiency/major structural work) (98% in previous year)
 - 96% agree that rent should be used to pay for delivering the housing service to tenants (98% in previous year).
- 1.9 We also gave tenants the opportunity to tell us how they think we can improve the service. Over 300 comments were received which consisted of positive comments about the service, with other most common comments around repairs, modernisation, rent issues and allocations.
- 1.10 East Lothian Tenants and Residents Panel also held information stalls in Musselburgh Medical Centre (31/10/19) and Prestonpans Lidl (8/11/19) to promote the consultation and encourage responses.
- 1.11 A summary of all the responses received from tenants who completed the questionnaire has been lodged in Members Library for members to access.

Douglas Proudfoot - Head of Development

James Coutts – Service Manager Community Housing & Homelessness

ADMINISTRATION DRAFT PROPOSALS - CABINET JANUARY 2020

Budget 2020-2023	20)20/21 Budge	20)21/22 Budg	et	20	022/23 Budge	ət	
	2019/20 Base Budget £'000	Changes £'000	Total Budget £'000	2020/21 Base Budget £'000	Changes £'000	Total Budget £'000	2021/22 Base Budget £'000	Changes £'000	Total Budget £'000
CORPORATE INCOME									
Revenue Support Grant	(474 474)	(0,000)	(400.000)	(400.000)		(400.000)	(400.000)		(400.000
National Non-domestic Rates Grant	(174,174)	(6,629)	(180,803)	(180,803)	-	(180,803)	(180,803)	-	(180,803
Specific Grants	(9,403)	(4,117)	(13,520)	(13,520)	260	(13,260)	(13,260)	-	(13,260
Council Tax	(60,315)	(4,534)	(64,849)	(64,849)	(5,156)	(70,005)	(70,005)	(5,510)	(75,515
Social Care Fund	(6,240)	-	(6,240)	(6,240)	-	(6,240)	(6,240)	-	(6,240
Renewable Energy/Loan Interest	(71)	(19)	(90)	(90)	-	(90)	(90)	-	(90
Transfer to/(from) Reserves	(3,000)	3,000	-	-	-	-	-	-	
EXPENDITURE LIMIT	(253,203)	(12,299)	(265,502)	(265,502)	(4,896)	(270,398)	(270,398)	(5,510)	(275,908
LESS CORPORATE COMMITMENTS							1		
Valuation Board Requisition	642	-	642	642	-	642	642	-	642
Council Tax Reduction Scheme	5,100	100	5,200	5,200	-	5,200	5,200	-	5,200
Asset Management	(4,343)	-	(4,343)	(4,343)	-	(4,343)	(4,343)	-	(4,343
Debt Charges	19,806	(3,806)	16,000	16,000	-	16,000	16,000	-	16,000
						-	1		
Staffing / Vacancy Management / Senior Management Review	(914)	914	-	-	-			-	
Pension Deficit	503	-	503	503	-	503	503	-	503
External Audit	327	(15)	312	312	-	312	312	-	312
Criminal Justice Social Work Funding	1,129	(40)	1,089	1,089	-	1,089	1,089	-	1,089
Apprenticeship Levy	531	60	591	591	12	603	603	12	615
Housing Benefit Loss/Discretionary Payments	1,380	-	1,380	1,380	-	1,380	1,380	-	1,380
	24,161	(2,787)	21,374	21,374	12	21,386	21,386	12	21,398
FUNDING FOR COUNCIL SERVICES	(229,042)	(15,086)	(244,128)	(244,128)	(4,884)	(249,012)	(249,012)	(5,498)	(254,510
SERVICE PLANNED EXPENDITURE									
Resources & People Services									
Education									
Children's Wellbeing	14,443	1,259	15,702	15,702	355	16,057	16,057	536	16,593
Additional Support for Learning	8,707	584	9,291	9,291	319	9,610	9,610	415	10,02
Pre-school Education & Childcare	11,856	4,647	16,503	16,503	1,334	17,837	17,837	33	17,87
Schools - Primary	40,432	2,794	43,226	43,226	708	43,934	43,934	1,804	45,738
Schools - Secondary	42,275	2,646	44,921	44,921	1,406	46,327	46,327	1,383	47,710
Schools Support Services	3,597	193	3,790	3,790	70	3,860	3,860	71	3,931
Education total	121,310	12,123	133,433	133,433	4,192	137,625	137,625	4,242	141,867
							1		
Council Resources									
Financial Services	1,388	80	1,468	1,468	46	1,514	1,514	49	1,563
Revenues & Benefits	1,996	97	2,093	2,093	66	2,159	2,159	68	2,227
IT Services	2,152	152	2,304	2,304	41	2,345	2,345	44	2,389
Legal & Procurement	551	(9)	542	542	18	560	560	19	579
People & Governance	4,706	204	4,910	4,910	125	5,035	5,035	127	5,162
Council Resources total	10,793	524	11,317	11,317	296	11,613	11,613	307	11, 92 0
	100 100	12,647	144,750	144,750	4,488	149,238	149,238	4,549	153,787
Resources & People Services total	132,103	12,047	144,730	144,730	4,400	143,230	149,230	4,549	100,707
Resources & People Services total Health & Social Care Partnership	132,103	12,047	144,730	144,750	4,400	143,230	149,230	4,549	100,101

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Sub-total	52,746	1,519	54,265	54,265	(250)	54,015		54,015	-	54,015
Partnerships & Community Services Development										
Planning	983	60	1,043	1.043	51	1,094		1.094	52	1,146
Economic Development & Strategic Investment	1,561	(6)	1,555	1,043	(71)	1,094		1,484	31	1,140
Community Housing	2.297	(6)	2,334	2,334	(71)	2,356		2.356	22	2,378
Property Maintenance Trading Activity	(813)	(50)	(863)	2,334 (863)	22	(863)		2,356 (863)	22	(863)
Development total	4,028	(50) 41	(863) 4,069	4,069	2	(863) 4,071		(863) 4,071	105	(863) 4,176
Development total	4,020	41	4,009	4,009	2	4,071		4,071	105	4,170
Infrastructure										
Facility Support Services	3,538	85	3,623	3,623	89	3,712		3,712	77	3,789
Facility Trading Activity	(276)	-	(276)	(276)	-	(276)		(276)	-	(276)
Landscape & Countryside Management	5,099	188	5,287	5,287	38	5,325		5,325	150	5,475
Asset Planning & Engineering	2,510	154	2,664	2,664	104	2,768		2,768	105	2,873
Roads Network & Flood Protection	4,584	151	4,735	4,735	28	4,763		4,763	50	4,813
Roads Trading Activity	(728)	45	(683)	(683)	59	(624)		(624)	61	(563)
Transportation	1,119	73	1,192	1,192	33	1,225		1,225	34	1,259
Waste Services	7,550	543	8,093	8,093	60	8,153		8,153	61	8,214
Active Business Unit	3,600	3	3,603	3,603	36	3,639		3,639	35	3,674
Infrastructure total	26,996	1,242	28,238	28,238	447	28,685		28,685	573	29,258
Communities & Partnerships										
Corporate Policy & Improvement	1,185	33	1,218	1,218	23	1,241		1,241	25	1,266
Connected Communities	6,722	(633)	6,089	6,089	23	6,113		6.113	23 91	6,204
Protective Services	1,745	(033)	1,821	1,821	49	1,870		1,870	52	1,922
Customer Services Group	3,517	161	3,678	3,678	101	3,779		3,779	103	3,882
Communities & Partnerships total	13.169	(363)	12,806	12.806	197	13,003		13,003	271	13,274
Communities & Partnerships total	13,109	(303)	12,000	12,000	191	13,003		13,003	2/1	13,214
Partnerships & Community Services total	44,193	920	45,113	45,113	646	45,759		45,759	949	46,708
TOTAL SERVICE EXPENDITURE	229,042	15,086	244,128	244,128	4,884	249,012		249,012	5,498	254,510
	229,042	15,000	244,120	244,120	4,004	249,012		249,012	5,490	254,510
Budget Deficit/(Surplus)	-	-	-	_	-	-		-	-	-
Funding (Surplus) / Shortfall			-			-				-
Band D Council Tax		_			_				_	
% increase / (decrease) in Band D		_	5.00%		_	5.00%			_	5.00%

East Lothian Council General Services - ADMINISTRATION DRAFT BUDGET PROPOSALS - CABINET JANUARY 2020

BUDGET CHANGES

		2020/21			2021/22			2022/23	
	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Description									
CORPORATE INCOME									
Revenue Support Grant (RSG)/Non Domestic Rates (NDR)									
Assumed General Change in RSG/NDR Change in RSG awarded by Scottish Government to reflect in full costs relating to uplift in Pav & Pensions	(3,599)	-	(3,599)	-	-	-	-	-	
Assumed Funding for Teachers Pension Increase 2.5% increase in Teachers pension expected SG funding Additional investment from SG Settlement	(905)	-	(905)	-	-	-	-	-	
Assumed Funding for Teachers Pay Increase Assumed SG funding for teacher pay award settlement	(281)	-	(281)	-	-	-	-	-	
Assumed additional funding for School Counsellors Assumed SG funding for School Counsellors	(75)	-	(75)	-	-	-	-	-	
Assumed additional investment in Social Care Assumed additional investment by Scottish Government to meet a wide range of pressures in Adult Wellbeina	(1,769)	-	(1,769)	-	-	-	-	-	
Revenue Support Grant (RSG)/Non Domestic Rates (NDR) total	(6,629)	-	(6,629)	-	-	-	-	-	
Specific Grants									
Specific Grants received from Scottish Government 1140 Hours	(4,058)	-	(4,058)	(1,300)	-	(1,300)			
Pupil Equity Fund increase in 19/20 and Reduction in Specific Grant from 2021/22 in line with Existing SG commitment	(59)	-	(59)	1,560		1,560		-	
Specific Grants total	(4,117)	-	(4,117)	260	-	260	-	-	
Council Tax									
Total change in number of chargeable properties Incorporating additional properties and increase in Council Tax by 5% per annum and 1.100 properties per annum	(4,534)	-	(4,534)	(5,156)	-	(5,156)	(5,510)	-	(5,510
Council Tax total	(4,534)	-	(4,534)	(5,156)	-	(5,156)	(5,510)	-	(5,510
Renewable Energy/Loan Interest PV installations - energy costs avoided	(19)	-	(19)	-	-	-	-	-	
Reduction in electricity purchased	(19)	_	(19)	-	_		-	_	
Transfer to/(from) Reserves	(19)	-	(19)		-			-	
General Fund Balances Use of Planned Reserves	3,000	-	3,000	-	-	-		-	
Transfer to/(from) Reserves total	3,000	-	3,000	· · ·	-			-	
CORPORATE INCOME TOTAL	(12,299)	-	(12,299)	(4,896)	-	(4,896)	(5,510)	-	(5,510
CORPORATE COMMITMENTS Council Tax Reduction Scheme									
Total scheme funding Ongoing Costs	100	-	100	-	-	-	-	-	
	100	-	100	-	-	-	-	-	
				1					

		2020/21			2021/22			2022/23	
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Staffing / Vacancy Management / Senior Management Review Efficiency generated through enhanced vacancy managment / review of staffing cost	914		914						
base Staffing / Vacancy Management / Senior Management Review total	914		914 914	-	-	-	-	-	-
Debt Charges Interest and Principal repayments Reflecting the annual cost of historic and new capital projects Debt Charges total	(3,806)	-	(3,806)	-	-	-	-	-	-
External Audit Change in external audit requirements	(15)	-	(15)	-	-	-	-	-	-
External Audit total	(15)	-	(15)	-	-	-	-	-	-
Criminal Justice Social Work Funding Specific grant previously funded by CJA's to be passed to Adult Wellbeing Income from Scatish Government	(40)		(40)	-	-	-	-	-	-
	(40)	-	(40)	-	-	-	-	-	-
Apprenticeship Levy Increase linked to assumed pay increases based on 0.5% of annual paybill	60	-	60	12	-	12	12	-	12
Apprenticeship Levy total	60	-	60	12	-	12	12	-	12
CORPORATE COMMITMENTS TOTAL	(2,787)	-	(2,787)	12	-	12	12	-	12
EXPENDITURE LIMIT	(15,086)	-	(15,086)	(4,884)	-	(4,884)	(5,498)	-	(5,498)
SERVICE PLANNED EXPENDITURE RESOURCES AND PEOPLE SERVICES									
Children's Wellbeing Increases in Pay Costs Effect of assumed pay increase.	221	-	221	157	-	157	163	-	163
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022	29	-	29	30	-	30	30	-	30
Increase in Utility Charges Increase in Utility Charges	2	-	2	3	-	3	1	-	1
Increase in Waste Charges Increase in Waste Charges	2	-	2	-	-	-	-	-	-
Facility Services Charges Increases in Facilities Charges in line with salary increases	5	-	5	-	-	-	-	-	-
Additional Investment Additional investment designed to support a range of pressures including existing demographic, service pressures, investment in operational staff and the delivery of non leaislative requirements.	1,000	-	1,000	165	-	165	342	-	342
Children's Wellbeing total	1,259	-	1,259	355	-	355	536	-	536
Additional Support for Learning Increases in Pay Costs Effect of assumed pay increase.	74	-	74	19	-	19	21	-	21
Increase in LGPS Contribution Rates Increase in teachers pension	17	-	17	-	-	-	-	-	-
Increase in ASL requirements aligned to increase in Pupil School Roll Increased costs aligned to Pupil School Roll growth	14		14	60		60	51	-	51
Increase in ASL support Increased in ASL support from August 2020	150	-	150	75	-	75	-	-	-
ASL Provision - Meadowpark Revenue costs associated with capital redurbishment at Meadownpark	75	-	75	-	-	-	-	-	-
Additional Investment	227		227	165		165	343	-	343

	2020/21				2021/22		2022/23			
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	
Additional investment to support a range of pressures within ASL Facility Services Charges Increases in Facilities Charges in line with salary increases	27	-	27	-	-	-	-	-	-	
Additional Support for Learning total	584	-	584	319	-	319	415	-	415	
Pre-School Education & Childcare Increases in Pay Costs Effect of assumed pay increase. Increase in LGPS Contribution Rates	59		59	30	-	30	30	-	30	
Increase in teachers pension Increase in Utility Charges Increase in Utility Charges	1	-	1	1	-	1	-	-	-	
1140 Hours 1140 Hours additional funding	4,574	-	4,574	1,300	-	1,300	-	-	-	
Pre-School Education & Childcare total	4,647	-	4,647	1,334	-	1,334	33	-	33	
Schools - Primary Increases in Pay Costs Effect of assumed pay increase. Increase in LGPS Contribution Rates	1,097 560	-	1,097 560	794		794 40	809	-	809 41	
Increase in teachers pension Increase in Utility Charges Increase in Utility Charges	27	-	27	52	-	52	26	-	26	
Increase in Waste Charges Increase in Waste Charges	33		33	10		10	10	-	10	
Pupil School Roll increase Estimated increase in Primary School Rolls	67	-	67	295	-	295	251	-	251	
Expansion of School Estate Additional revenue costs of primary school extensions and new builds Increase in NDR charges	620 173		620 173	556		556 55	430	-	430 57	
Assumed increase in poundage rates from April 2020 Facility Services Charges Increases in Facilities Charges in line with salary increases	271	-	271	175		175	180	-	180	
Increase in cost of school meals in year with future years subject to an annual inflationary increase or uprating in line with relevant benchmarking	-	(7)	(7)	-	-	-	-	-	-	
Reduction in PEF Reduction in PEF Reduction in Pupil Equity Funding in line with existing Scottish Government commitment	-	-	-	(1,245)	-	(1,245)	-	-	-	
School Merger Merger of school with separate Primary & Infants school subject to consultation	-	(47)	(47)	-	(24)	(24)	-	-	-	
Schools - Primary total	2,848	(54)	2,794	732	(24)	708	1,804	-	1,804	
Schools - Secondary Increases in Pay Costs Effect of assumed pay increase.	853	-	853	622	-	622	635	-	635	
Increase in LGPS Contribution Rates Increase in teachers pension	492	-	492	14	-	14	14	-	14	
Increase in Utility Charges Increase in Utility Charges	28		28	46	-	46	25	-	25	
Increase in Waste Charges	(3)		(3)	4	-	4	4	-	4	
Pupil School Roll increase Increase in Secondary School Rolls Expansion of School Estate	652 277		652 277	503 238		503 238	504 44	-	504 44	
Additional revenue costs of secondary school extensions and new builds Increase in NDR charges Assumed increase in poundage rates from April 2020	7	-	7	39		39	40		40	

	2020/21				2021/22		2022/23			
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	
School Meals	-	(9)	(9)	-	-	-	-	-	-	
Increase in cost of school meals in year with future years subject to an annual inflationarv increase or uoratina in line with relevant benchmarkina Facility Services Charges	7	-	7	7	-	7	7	-	7	
Increases in Facilities Charges in line with salary increases										
Reduction in PEF Reduction in Pupil Equity Funding in line with existing Scottish Government commitment	-	-	-	(315)	-	(315)	-	-	-	
PPP Contract Increase in PPP contract charges for Education facilities	342	-	342	308	-	308	310	-	310	
Improving options in the Senior Phase across the Authority Use of IT to enhance/support delivery of curriculum in the senior phase (S4-S6). Subject to changes in Scottish Government policy re teacher/pupil ratio	-	-	-	-	-	-	-	(160)	(160)	
CAT Centre provision Review of planned phase to Wallyford High School	-	-	-	-	(60)	(60)	-	(40)	(40)	
Schools - Secondary total	2,655	(9)	2,646	1,466	(60)	1,406	1,583	(200)	1,383	
Schools Support Services										
Increases in Pay Costs	83	-	83	56	-	56	55	-	55	
Effect of assumed pay increase. Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	16	-	16	8	-	8	8	-	8	
2021 and 22.9% from April 2022 SEEMIS	6	-	6	5	-	5	7	-	7	
Increase in SEEMIS costs Increase in NDR charges	2	-	2	1	-	1	1	-	1	
Assumed increase in poundage rates from April 2020										
Additional funding for School Counsellors SG funding for School Counsellors	75	-	75	-	-	-	-	-	-	
School Lunch Club Additonal investment to extend the School Lunch Club Provision	10	-	10	-	-	-	-	-	-	
Facility Services Charges Increases in Facilities Charges in line with salary increases	1	-	1	-	-	-	-	-	-	
Schools Support Services total	193	-	193	70	-	70	71	-	71	
EDUCATION TOTAL	12,186	(63)	12,123	4,276	(84)	4,192	4,442	(200)	4,242	
Financial Services										
Increases in Pay Costs Effect of assumed pay increase.	73	-	73	38	-	38	41	-	41	
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022	7	-	7	8	-	8	8	-	8	
Financial Services total	80	-	80	46	-	46	49	-	49	
Revenues & Benefits Increases in Pay Costs	87	-	87	55	-	55	57	-	57	
Effect of assumed pay increase. Increase in LGPS Contribution Rates	10	-	10	11	-	11	11	-	11	
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022										
Revenues & Benefits total	97	-	97	66	-	66	68	-	68	
Information Technology Increases in Pay Costs	55	-	55	34	-	34	37	-	37	
Effect of assumed pay increase.	_		-	_		-	_		-	
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022		-	/		-	/		-	/	

	2020/21				2021/22		2022/23		
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Sale of IT equipment	-	(10)	(10)	-	-	-	-	-	-
Sale of IT equipment following IT refresh programme									
New IT System Costs / Support for Digital Investment in IT infrastructure- Wide Area Network	100	-	100	-	-	-	-	-	-
Information Technology total	162	(10)	152	41	-	41	44	-	44
Legal & Procurement									
Increases in Pay Costs	22	-	22	15	-	15	16	-	16
Effect of assumed pay increase.									
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	3	-	3	3	-	3	3	-	3
2021 and 22.9% from April 2022									
Performance Factor	-	(34)	(34)	-	-	-		-	-
To be achieved through a range of actions including management of vacancy and / or service redesign etc									
Legal & Procurement total	25	(34)	(9)	18	-	18	19	-	19
People & Governance									
Increases in Pay Costs	163	-	163	102	-	102	103	-	103
Effect of assumed pay increase.									
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	19	-	19	19	-	19	20	-	20
2021 and 22.9% from April 2022									
Income	-	(9)	(9)	-	(10)	(10)	-	(10)	(10)
3% uplift on existing income Additional Investment - Public Entertainment Licence									
Additional investment to support Community Group costs relating to Public	13	-	13	-	-	-	-	-	-
Entertainment Licence									
Councillors Remuneration	18	-	18	14	-	14	14	-	14
Assumed annual increase in Councillors remuneration in line with national agreement									
Develo & Ocurrence (stal		(1)			(10)	105		(10)	
People & Governance total	213	(9)	204	135	(10)	125	137	(10)	127
COUNCIL RESOURCES TOTAL	577	(53)	524	306	(10)	296	317	(10)	307
HEALTH & SOCIAL CARE PARTNERSHIP									
Adult Wellbeing									
Additional Investment - Health & Social Care	1,769	-	1,769	-	-	-	-	-	-
To deliver a wide range of priorities including: Pay award, Living Wage, Sleepovers, NCHC, NonNCHC and Care at home Increase. This is matched by expected									
additional Scottish Government Funding									
Integration of Health and Social Care Including: review and redesign models of care; savings and efficiencies generated	-	(250)	(250)	-	(250)	(250)	-	-	-
unough joint working, shifting the balance of and uplift in fees and charges									
through joint working, shifting the balance of and uplift in fees and charges									
through joint working, shifting the balance of and uplift in fees and charges HEALTH & SOCIAL CARE PARTNERSHIP TOTAL	1,769	(250)	1,519	-	(250)	(250)	-	-	-
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL	1,769	(250)	1,519	-	(250)	(250)	-	-	-
	1,769	(250)	1,519	-	(250)	(250)	-		
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs	1,769 52		1,519 52	- 43	(250)	(250) 43	- 44		- 44
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase.	52		52		(250)			<u> </u>	
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase. Increase in LGPS Contribution Rates				43	(250)		44	- - -	- 44 8
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase.	52		52		(250) - -			-	
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase. Increase in Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	52	-	52		(250) - - -			-	
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase. Increase in Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022 Planning total	52	-	52 8	8	(250) - - -	43 8	8	-	8
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase. Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022 Planning total Economic Development & Strategic Investment	52 8 60	-	52 8 60	51	(250) - - -	43 8 51	8 52	-	8 52
HEALTH & SOCIAL CARE PARTNERSHIP TOTAL PARTNERSHIPS & COMMUNITY SERVICES Planning Increases in Pay Costs Effect of assumed pay increase. Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022 Planning total	52	-	52 8	8	(250) - - -	43 8	8	-	8

		2020/21			2021/22			2022/23	
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022 Tourism Events		(15)	(15)						
Rationalisation of financial support provided for Tourism events	-	(15)	(15)	-	-	-	-	-	-
HEEPS Develop in-house capacity to deliver HEEPS	-	-	-	-	(50)	(50)	-	-	-
Scottish Open	-	-	-	(50)	-	(50)	-	-	-
Hosting Scottish Open City Deal	5	-	5	-	-	-		-	-
Project Office Costs Reduction in Business Support		(25)	(25)						
Reduction in ERDF supported consultancy / business support and Social Enterprise	-	(23)	(23)	-	-	-	-	-	-
subport Golf Alliance	-	(13)	(13)	-	-	-		-	-
Reduction in financial support to Golf Alliance									
Economic Development & Strategic Investment total	47	(53)	(6)	(21)	(50)	(71)	31	-	31
Property Maintenance Trading Efficient Workforce Management/Property Services Service Review	-	(30)	(30)	-	-	-		_	-
Group savings target to be met from service redesign, strict management of vacancy staffing. agency costs and increased productivity									
Income Generation - new opportunities Explore new opportunities for income maximisation	-	(20)	(20)	-	-	-	-	-	-
		(70)	(70)						
Property Maintenance Trading total	-	(50)	(50)	-	-	-		-	-
Community Housing Increases in Pay Costs	33	-	33	18	-	18	19	-	19
Effect of assumed pay increase.			55			10			
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	3	-	3	3	-	3	3	-	3
2021 and 22.9% from April 2022 Increase in Utility Charges	1	-	1	1	-	1		-	-
Increase in Utility Charges									
Community Housing total	37	-	37	22	-	22	22	-	22
DEVELOPMENT TOTAL	144	(103)	41	52	(50)	2	105	-	105
Asset Planning & Engineering									
Increases in Pay Costs	98	-	98	68	-	68	69	-	69
Effect of assumed pay increase. Increase in LGPS Contribution Rates	12	-	12	12	-	12	13	-	13
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022									
Increase in Utility Charges Increase in Utility Charges	1	-	1	1	-	1	-	-	-
Property Maintenance Costs	21	-	21	21	-	21	21	-	21
Impact of increase in property maintenance costs Increase in NDR charges	22	-	22	2	-	2	2	-	2
Assumed increase in poundage rates from April 2020									_
Asset Planning & Engineering total	154	-	154	104	-	104	105	-	105
Facility Support Services									
Increases in Pay Costs	11	-	11	9	-	9	10	-	10
Effect of assumed pay increase. Increase in LGPS Contribution Rates	2	-	2	2	-	2	2	-	2
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022									
Increase in Utility Charges	32		32	36		36	21	-	21

	2020/21			2021/22			2022/23		
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Increase in Utility Charges									
Increase in Waste Charges	1	-	1	2	-	2	2	-	2
Increase in Waste Charges									
Facility Services Charges Increases in Facilities Charges in line with salary increases	14	-	14	14	-	14	15	-	15
Increases in NDR charges	25	_	25	26		26	27		27
Assumed increase in poundage rates from April 2020	20	-	20	20	-	20	21	-	21
Facility Support Services total	85	-	85	89	-	89	77	_	77
					-				
Facility Trading	-	-	-		· -	-	-	-	-
Facility Trading total	-	-	-		-	-	-	-	-
Landscano & Countrusido Managoment									
Landscape & Countryside Management Increases in Pay Costs	173	_	173	103	_	103	117	_	117
Effect of assumed pay increase.	175	-	175	100	-	103	117	-	
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	20	-	20	21	-	21	21	-	21
2021 and 22.9% from Aoril 2022 Increase in Utility Charges Increase in Utility Charges	2	-	2	3	-	3	1	-	1
Increase in Waste Charges	15	-	15	1	-	1	1	-	1
Increase in Waste Charges Facility Services Charges	(3)	-	(3)			-		-	-
Increases in Facilities Charges in line with salary increases									
Increase in NDR charges Assumed increase in poundage rates from April 2020	2	-	2	2	-	2	2	-	2
Depot Replacement	-	-	-	24	-	24	g	-	9
Additional revenue costs relating to Depot Replacement									
Increase in Skips Charges Increase in Skip Charges	10	-	10			-	-	-	-
Increase in Vehicle Fuel	6					0	6		c
Increase in Vehicle Fuel	6	-	6	6	-	6	6	-	6
Income Generation - new opportunities	-	(20)	(20)			-			-
Explore new opportunities for income maximisation		(20)	(20)						
Sale of burial lairs	-	(10)	(10)		(5)	(5)	-	-	-
Increased income from advanced sale of burial lairs									
Commercial Income Explore opportunities for landscape construction in private developments	-	-	-	-	(30)	(30)		-	-
Plant Nursery	-	-	-		. (80)	(80)		-	-
Review of plant nursery provision									
Income 3% uplift on existing income	-	(7)	(7)		. (7)	(7)	-	(7)	(7)
Landscape & Countryside Management total	225	(37)	188	160	(122)	38	157	(7)	150
Roads Network									
Increases in Pay Costs	58	-	58	36	; -	36	36	-	36
Effect of assumed pay increase.									
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	6	-	6	e	-	6	7	-	7
2021 and 22.9% from April 2022									
Increase in Utility Charges	66	-	66	20	-	20	21	-	21
Increase in Utility Charges									
Additional Investment - Temporary Traffic Regulation Orders (TTRO) Additional investment to support Community Groups to meet the costs of TTROs	25	-	25		-	-		-	-
Increase in NDR charges	1	-	1	2	-	2	2	-	2
Assumed increase in poundage rates from April 2020	I	I			l				

	2020/21				2021/22				
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Income	-	(5)	(5)	-	(6)	(6)	-	(6)	(6)
3% uplift on existing income Electric Vehicles Introduce charging for electric vehicles in line with national benchmarking and	-	-	-		(30)	(30)	-	(10)	(10)
guidance Roads Network total	156	(5)	151	64	(36)	28	66	(16)	50
Roads Trading									
Increases in Pay Costs Effect of assumed pay increase.	50	-	50	42	-	42	44	-	44
Increase in LGPS Contribution Rates	8	-	8	8	-	8	8	-	8
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022									
Increase in Utility Charges Increase in Utility Charges	1	-	1	1	-	1	1	-	1
Increase in Durity Charges	-	-	-	2	-	2	2	-	2
Assumed increase in poundage rates from April 2020 Increase in Vehicle Fuel	0		6			c	6		0
Increase in Vehicle Fuel	0	-	-	0	-	0	0	-	0
Income Generation - new opportunities Explore new opportunities for income maximisation	-	(20)	(20)	-	-	-	-	-	-
Roads Trading total	65	(20)	45	59	-	59	61	-	61
Transportation									
Increases in Pay Costs Effect of assumed pay increase.	34	-	34	23	-	23	24	-	24
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	4	-	4	5	-	5	5	-	5
Increase in NDR charges	1	-	1	1	-	1	1	-	1
Assumed increase in poundage rates from April 2020 Increase in Vehicle Fuel	3	-	3	3	-	3	3	-	3
Increase in Vehicle Fuel			-			_			
Increase in Utility Charges Increase in Utility Charges	1	-	1	1	-	1	1	-	1
SEEMIS Transport Replacement New system for school transport management	30	-	30	-	-	-	-	-	-
Transportation total	73	_	73	33	_	33	34	-	34
Waste Services									
Increases in Pay Costs Effect of assumed pay increase.	77	-	77	55	-	55	55	-	55
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	10	-	10	10	-	10	11	-	11
Increase in Utility Charges Increase in Utility Charges	1	-	1	2	-	2	1	-	1
Increase in Waste Charges Increase in Waste Charges	(32)	-	(32)	(19)	-	(19)	(19)	-	(19)
Facility Services Charges Increases in Facilities Charges in line with salary increases	2	-	2	-	-	-	-	-	-
Increase in NDR charges Assumed increase in poundage rates from April 2020	3	-	3	3	-	3	3	-	3
Increase in Vehicle Fuel	9	-	9	9	-	9	10	-	10
Increase in Vehicle Fuel Waste Disposal	473	-	473	-	-	-	-	-	-
Increase in tonnage and indexation costs Waste Services total	543		543	60		60	61		61
	543	-	543	00	-	00	61		01
Active Business Unit Increases in Pay Costs	36	-	36	21	-	21	24	-	24
Effect of assumed pay increase.						- '	24		24
Increase in LGPS Contribution Rates	8	-	8	4	-	4	4		4

	2020/21			-	2021/22	1	2022/23		
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000
Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April									
Increase in Utility Charges Increase in Utility Charges Increase in NDR charges	6	-	6 3	8		8	3	-	4
Assumed increase in poundage rates from April 2020									
Enjoy Contract Payments Reduction in contract payment to Enjoy	-	(50)	(50)	-	-	-	-	-	-
Active Business Unit total	53	(50)	3	36	-	36	35	-	35
INFRASTRUCTURE TOTAL	1,354	(112)	1,242	605	(158)	447	596	(23)	573
Corporate Policy & Improvement Increases in Pay Costs Effect of assumed pay increase.	30	-	30	19	-	19	21	-	21
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	3	-	3	4	-	4	4	-	4
Corporate Policy & Improvement total	33	-	33	23	-	23	25	-	25
Connected Communities Increases in Pay Costs Effect of assumed pay increase.	79	-	79	55	-	55	55	-	55
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	10	-	10	10	-	10	11	-	11
Increase in Utility Charges Increase in Utility Charges	6	-	6	10	-	10	5	-	5
Increase in Waste Charges Increase in Waste Charges	-	-	-	1	-	1	1	-	1
Facility Services Charges Increases in Facilities Charges in line with salary increases Increase in NDR charges	24	-	24	31		31	32	-	32
Assumed increase in poundage rates from April 2020	0		0			(70)			
Village Halls Transfer ownership of Village Halls to Community Area Partnerships	-	(600)	(600)		(70)	(70)		-	-
Removal of Educational Attainment funding to Area Partnerships Partnership Funding	(158)	-	(158)	(18)	-	(18)	(18)	-	(18)
East Lothian Advice Services new contract cost saving Community & Area Partnerships total	(33)	(600)	(633)	94	(70)	24	91	-	91
Protective Services Increases in Pay Costs Effect of assumed pay increase.	68	-	68	41	-	41	44	-	44
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022	8	-	8	8	-	8	8	-	8
Protective Services Total	76	-	76	49	-	49	52	-	52
Customer Services	128	-	128	83	-	83	86	-	86
Effect of assumed pay increase. Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April	15	-	15	16	-	16	16	-	16
nooduse in consideration factor (Carlos Carlos Carl	2	-	2	2	-	2	1	-	1
Increase in Waste Charges Increase in Waste Charges	-	-	-	-	-	-	-	-	-
Facility Services Charges	18		18	2		2	2	-	2

		2020/21			2021/22		2022/23			
Description	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	Budget Change £000	Efficiency Measures/Savings/I ncreased Income £000	Total Change £000	
Increases in Facilities Charges in line with salary increases										
Increase in NDR charges	1	-	1	1	-	1	1	-	1	
Assumed increase in poundage rates from April 2020										
Income	-	(3)	(3)	-	(3)	(3)	-	(3)	(3)	
3% uplift on existing income										
Customer Services total	164	(3)	161	104	(3)	101	106	(3)	103	
COMMUNITIES TOTAL	240	(603)	(363)	270	(73)	197	274	(3)	271	
SERVICES TOTAL	16,270	(1,184)	15,086	5,509	(625)	4,884	5,734	(236)	5,498	
TOTAL	1,184	(1,184)	-	625	(625)	-	236	(236)	-	

ADMINISTRATION - DRAFT BUDGET PROPOSALS - CABINET JANUARY 2020 East Lothian Council Capital Budget 2020/21 to 2024/25

Appendix 4

	Existing/							
Expenditure	New bid	Outturn 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24	Year 5 2024/25	5 Year Total
Community Projects								
Assets in the Community - Investment	Existing	-	250	250	250	250	250	1,250
Community Intervention	Existing	600	600	600	600	600	600	3,000
Dunbar Conservation Area Regeneration Scheme (CARS)	New	-	430	430	430	430	430	2,150
East Saltoun Community Hall	Existing	-	-	-	-	400	-	400
Support for Business - Gateside West	Existing	50	2,021	200	34	-	-	2,255
Town Centre Regeneration	Existing	1,375	-	-	-	-	-	0
Total Community Projects		2,025	3,301	1,480	1,314	1,680	1,280	9,055
ICT								
IT Programme	Existing	2,110	2,100	2,100	2,100	2,200	2,200	10,700
Total ICT	Existing	2,110	2,100	2,100	2,100	2,200	2,200	10,700
Fleet Amenties - Machinery & Equipment - replacement	Existing	190	237	213	230	193	250	1,122
Vehicles	Existing	1,882	1,850	1,850	1,350	1,350	1,350	7,750
Total Fleet		2,072	2,087	2,063	1,580	1,543	1,600	8,872
Onen Shaaa								
Open Space 3G Pitch Carpet Replacement Programme	New	-		-	500	500	500	1,500
Cemeteries (Burial Grounds)	Existing	120	250	250	227	-	-	727
Coastal / Flood Protection schemes - Haddington	Existing	100	250	1,500	4,500	2,000	78	8,328
	Existin	500	000	075	3,000	3.400	1.025	0.405
Coastal / Flood Protection schemes - Musselburgh	Existing	568	800	975	2,890	3,196	1,625	9,486
Coastal Car Park Toilets	Existing	60	443	7	-	-	-	450
Core Path Plan	Existing	48	50	50	-	-	-	100
Mains Farm Town Park & Pavilion Polson Park	Existing	32	540 138	10	-	-	-	550 138
	Existing	-	130	-	-	-	-	136
Sports and Recreation LDP	Existing	-	292	1,460	1,712	993	489	4,946
Waste - New Bins	Existing	144	160	155	140	120	-	575
Waste - Machinery & Equipment - replacement Total Open Space	Existing	46 1,118	40 2,963	40 4,447	40 10,009	6,809	2,692	120 26,920
		-/		<i></i>		5,555	_/	
Roads, Lighting and related assets								
Cycling Walking Safer Streets	Existing	171	142	142	142	142	142	710
East Linton Rail Stop / Infrastructure	Existing	-	-	-	-	1,068	1,472	2,540
Parking Improvements	Existing	306	250	392	-	-	-	642
Roads Roads - externally funded projects	Existing Existing	7,500 1,713	7,500 1,655	7,500 1,620	7,500 675	7,500 13,025	5,500 1,524	35,500 18,499
Total Roads, Lighting and related assets	Existing	9,690	9,547	9,654	8,317	21,735	8,638	57,891
Property - Education	4							
Aberlady Primary - extension	Existing	-	-	1,092	550	-	-	1,641
Blindwells Primary - new school	Existing	-	135	970	9,432	8,478		19,016
Cockenzie Primary - hosting	Existing	-	30	-	-	-	-	30
East Linton Primary - extension including Early Learning and 1140 Elphinstone Primary	Existing Existing	87	189	-	-	- 29	- 538	189 567
Gullane Primary - extension including Early Learning and 1140	Existing	486	5,120	-	-	-	-	5,120
Law Primary - extension including Early Learning and 1140	Existing	147	1,948	1,038	-	-	-	2,986
Letham Primary - New School	Existing	6,759	2,566	27	27	-	-	2,620
Longniddry Primary - extension	Existing	-	-	-	218	2,032	1,504	3,754
Macmerry Primary - extension	Existing	-	-	-	60	922	-	983
Musselburgh Grammar - upgrades	Existing	30	817	-	-	-	-	817
New Craighall Primary - Phase 1	Existing	-	107	538	6,551	3,676	-	10,872
New Musselburgh Additional Secondary Education Provision	Existing	4,353	14,116	21,407	10,307	-	-	45,830
North Berwick High School - Extension	Existing	453	5,683	-	-	-	5,146	10,829
Ormiston Primary - extension Pinkie St Peter's Primary - extension including Early Learning and 1140	Existing	50 160	1,097	688 1.445	26	-		1,811
	Existing	100	2,188	1,445				3,633
Pinkie St Peter's Primary - sports hall extension	Existing	-	-	-	1,020	1,000	-	2,020
Preston Lodge High School (phase 1)	Existing	-	-	181	2,245	1,129	-	3,555
Preston Lodge High School (phase 2) Prestonpans Primary - upgrades	Existing Existing	-	-	-	- 2	- 74	121 151	121 227
Ross High School - extension	Existing	- 1,319	- 8,988	-	- 2	- 74	- 151	8,988
School Estate - Curriculum Upgrades	Existing	330	330	330	330	330	-	1,320
St Gabriel's Primary - extension including Early Learning and 1140	Existing	58	960	54	-	-	-	1,014
Windygoul Primary - 1140	New	30	2,095	25	-	-	-	2,120
West Barns Primary - extension including Early Learning and 1140	Existing	60	1,505	2	-	-	-	1,507
Whitecraig Primary - new school including Early Learning and 1140	Existing	1	2,231	11,853	2,889	-	-	16,973
Windygoul Primary	Existing	-	-	-	-	-	1,270	1,270
Total Property - Education		14,324	50,106	39,649	33,657	17,670	8,729	149,811

Property - Other								
Accelerating Growth	Existing	609	15,325	21,167	17,372	-	-	53,864
Brunton Hall - Improved Community Access	Existing	-	278	1,451	-	-	-	1,730
Court Accommodation - incl. SPOC	Existing	366	2,008	-	-	-	-	2,008
Haddington Corn Exchange - Upgrades	Exisiting	530	301	-	-	-	-	301
Haddington Town House - Refurbishment and Rewire	Existing	8	226	392	-	-	-	618
Lighting Retrofit at Longniddry Community Centre/Library	New	-	12	-	-	-	-	12
Lighting Retrofit at Port Seton Community Centre	New	-	26	-	-	-	-	26
Meadowmill - New Depot	Existing	235	1,148	-	-	-	-	1,148
Meadowmill Sports Centre Car Park Resurfacing	New	-	260	-	-	-	-	260
New ways of working Programme	Existing	-	750	750	750	750	750	3,750
Port Seton - Community Centre Extension	Existing	664	471	-	-	-	-	471
Prestongrange Museum	Existing	-	1,268	215	36	-	-	1,519
Property Renewals	Existing	951	2,000	2,000	2,000	2,000	2,000	10,000
Replacement Of Movable Pool Floors To Sports Centres	New	-	580	-	-	-	-	580
Replacement Pathways Centre	Existing	-	1,504	-	-	-	-	1,504
Residential Care Homes Provision, subject to Older People Review	Existing	-	-	-	-	1,000	-	1,000
Sports Centres	Existing	208	200	200	200	200	200	1,000
Water meter size reduction	New	-	14	-	-	-	-	14
Total Property - Other		3,571	26,371	26,175	20,358	3,950	2,950	79,805
Capital Plan Fees	Existing	1,728	1,322	1,471	1,657	1,800	1,841	8,090
Total Gross Expenditure		36,638	97,796	87,039	78,992	57,386	29,930	351,143
Income								
Developer Contributions		(10,247)	(16,728)	(5,193)	(12,489)	(7,908)	(6,571)	(48,889)
Third Party Grants		(4,141)	(24,200)	(23,738)	(24,441)	(19,986)	(5,680)	(98,045)
General Capital Grant		(9,465)	(9,356)	(9,356)	(9,356)	(9,356)	(9,356)	(46,780)
Total Income		(23,853)	(50,283)	(38,287)	(46,286)	(37,250)	(21,608)	(193,714)
Net Borrowing Requirement		12,785	47,513	48,752	32,706	20,136	8,322	157,429

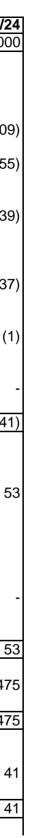
Appendix 5

HRA BUDGET PROPOSALS 2020/21-2024/25

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
	Budget	Budget	Budget	Budget	Budget	Budget	
Rent Increase	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	
BUDGET							
	£000	£000	£000	£000	£000	£000	
ncome							
House Rents (Incl External Rent)	(30,341)	(32,688)	(34,722)	(37,010)	(39,073)	(40,982)	
Garage Rents	(636)	(668)	(701)	(736)	(773)	(812)	
Services/Service Charges	(642)	(674)	(706)	(739)	(775)	(812)	
Other Income	(188)	(171)	(172)	(173)	(175)	(176)	
Interest	(55)	(50)	` (18)	(14)	(13)	(13)	
Total Income	(31,862)	(34,251)	(36,319)	(38,673)	(40,809)	(42,795)	
Expenditure							
Employee Costs	3,257	2,604	2,689	2,701	2,630	2,683	
Repair Costs	9,176	10,552	10,974	11,413	11,870	12,345	
Void Rents (Incl Garage Void)	749	792	835	876	921	962	
Bad Debt Provision	585	585	585	585	585	585	
Operating Payments	1,116	1,280	1,280	1,282	1,282	1,282	
Transfer Payments	500	500	500	500	500	500	
Internal Recharges	3,020	3,792	3,906	3,984	4,064	4,145	
Debt Charges	10,859	11,034	12,347	13,832	15,338	16,389	
Total Expenditure	29,262	31,139	33,116	35,173	37,190	38,891	
Management of Balances							
Opening (Surplus) / Deficit	(6,068)	(1,968)	(1,580)	(1,284)	(1,284)	(1,403)	
Capital from current revenue	6,700	3,500	3,500	3,500	3,500	3,500	
(Surplus)/ Deficit for Year	(2,600)		(3,203)	(3,500)		(3,904)	
Closing (Surplus) / Deficit	(2,800)	(3,112) (1,580)	(3,203)	(3,500) (1,284)	(3,619) (1,403)	(3,904) (1,808)	
Closing (Surplus) / Dencit	(1,900)	(1,500)	(1,204)	(1,204)	(1,403)	(1,000)	Cumulativa
							Cumulative
							spend 2020/2
Capital Expenditure	44.000	45.050	10,100	10.454	40.45.4	40.001	to 2024/25
Modernisation/Extensions	11,998	15,652	12,189	12,454	12,154	12,264	64,7
New Council Housing	18,657	16,094	23,302	22,603	18,880	19,790	100,6
Fees	1,395	1,514	1,477	1,410	1,438	1,467	7,3
Mortgage to Rent	840	280	280	280	280	280	1,4
Total	32,890	33,540	37,248	36,747	32,752	33,801	174,0

Debt to Income	-34.1%	-32.2%	-34.0%	-35.8%	-37.6%	-38.3%

HRA BUDGET PROPOSALS 2020-25	2019/20	2020/21	2021/22	2022/23	2023/24	2023/24
	£000	£000	£000	£000	£000	£000
HRA Income House Rents Rent income adjustments relating to rent increases and new						
house building	4,146	(2,347)	(2,034)	(2,288)	(2,063)	(1,909)
Rent income from External Customers	(55)	(55)	(55)	(55)	(55)	(55)
Garage Rents Rent income adjustments relating to rent increases Changes as result of rent inceases Service Charges	(30)	(32)	(33)	(35)	(37)	(39)
Income adjustments relating to service charge adjustments Changes as result of recharge adjustments Other Income	(30)	(32)	(32)	(33)	(35)	(37)
Homeless Rents	(51)	(1)	(1)	(1)	(1)	(1)
Interest Interest on accumulated balances Internal interest received	(30)	5	32	4	1	-
TOTAL	3,950	(2,462)	(2,123)	(2,409)	(2,190)	(2,041)
HRA Expenditure Staffing						
General Inflation Increase Increase in line with assessed inflation rate	91	76	78	54	54	53
Increase in LGPS Contribution Rates Increase in contribution rates, 21.4% to 21.9% from April 2020, 22.4% from April 2021 and 22.9% from April 2022	11	8	7	-	-	
Orchard System Project Team Orchard System Review project team, incl pay award,superann and increments	73	-	-	(42)	(125)	-
	225	84	85	12	(71)	53
Repairs General Inflation Increase Increase in line with assessed inflation rate	180	1,376	422	439	457	475
Void Rents	180	1,376	422	439	457	475
Rent adjustments relating to RTB sales and rent increases Changes as result of RTB sales and rent increases	(83)	43	43	41	45	41
Changes as result of ICID sales and rent inceases	(83)	43	43	41	45	41



HRA BUDGET PROPOSALS 2020-25	2019/20	2020/21	2021/22	2022/23	2023/24	2023/
	£000	£000	£000	£000	£000	£0
Operating Expenses	-					
Low cost home ownership Consultant cost to explore new models to support low cost home ownership	-	18	-	-	-	
nome ownership	-	18	-	2	-	
Internal Recharges						
General Inflation Increase	81	111	114	78	80	
Increase in line with assessed inflation rate Service Review Additional staffing costs relating to service review	223	(12)	-	-	-	
	304	99	114	78	80	
Debt Charges						
Debt Charges In year changes in debt repayments	1,103	818	1,313	1,485	1,506	1,0
	1,103	818	1,313	1,485	1,506	1,0
TOTAL	5,333	(24)	(146)	(352)	(173)	(34

