











REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 27 February 2020

BY: Chief Officer

SUBJECT: NHS Lothian Annual Operational Plan/System

Transformation Plan

1 **Purpose**

1.1 To inform the Integration Joint Board (IJB) of work underway by NHS Lothian to produce a two year Annual Operational Plan (AOP) as part of the System Transformation Plan (STP) which are documents required by the Scottish Government as part of governance of the Health Board.

2 Recommendations

The IJB is asked to:

- 2.1 Note that colleagues in the Strategic Planning Department of NHS Lothian are leading the preparation of the Annual Operational Plan/ System Transformation Plan, working to guidance from Scottish Government on the plan's structure and content. The AOP/STP is still in development with a final draft scheduled for consideration by NHS Lothian's Strategic Planning Committee in mid-March (see appendix 1) and final sign off by Lothian NHS Board on the 8th April.
- 2.2 Note that the plan includes a section describing in summary the strategic priorities of the Lothian IJBs. The Strategic Planning Leads of the HSCPs contributed these sections and are supporting the preparation of the AOP/STP.
- Agree to consider the final version of the AOP/STP at the 26th March 2.3 IJB meeting with a view to supporting the commitments within.

3 BACKGROUND

- 3.1 NHS Lothian's Annual Operational Plan for 2020-2022 is an integral part of the Lothian System Transformation Plan. The AOP states both documents form part of the 'contract' between NHS Lothian and its stakeholders the Scottish Government, Integration Joint Boards, its staff, and patients and families who use NHS Lothian's services.
- 3.2 The current draft AOP acknowledges that although the plan is the responsibility of NHS Lothian, the aspirations within require a whole system approach and the support of partners in the delivery of improvements to meet performance targets in health and social care and to improve patient/client outcomes.
- 3.3 The final plan will, amongst other things, set out actions to:
 - Improve the quality of care through improved attainment of and continuing adherence to national standards for access to healthcare, including the 4-hour emergency access standard, elective waiting times standards, child and adolescent mental health services and psychological therapies, and by making NHS Lothian services safer, more patient-centred, and of the highest possible quality;
 - Improve the health of the population by reducing inequalities across the area;
 - Make the NHS Lothian 'system' sustainable through supporting the workforce to give their best and to develop and maintain the skills to make a difference to patient/client care and outcomes;
 - Deliver financial sustainability, improve buildings to bring these up to modern standards and maximise the opportunities offered by changing technology and new ways of working;
 - Develop and maintain Primary Care as a central part of the health and social care journey for citizens.
- 3.4 The actions in the AOP will contribute to the delivery of the vision within the NHS Lothian strategic plan 'Our Health, Our Care, Our Future' which applies until 2024.

4. ENGAGEMENT

4.1 Any required engagement will be carried out by NHS Lothian colleagues.

5. POLICY IMPLICATIONS

5.1 There are no policy implications for East Lothian IJB or for the local health and social care services.

6. INTEGRATED IMPACT ASSESSMENT

6.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or the economy.

7. RESOURCE IMPLICATIONS

7.1 There are no resource implications concerning the input to the Annual Operational Plan, apart from the HSCP officer time required to prepare narrative for inclusion.

8. BACKGROUND PAPERS

8.1 None

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DATE	20 th February 2020

Appendix 1 – Annual Operational Plan Development and Approval Timetable

Date	What will happen?	Notes
24 th January	Feedback from Scottish	Some feedback provided
	Government	already (see below)
31 st January	Scottish Government	Pete coordinating for
	expects trajectories for	Recovery Plan meeting
	USC/DDs, SC/CWT, and MH	(23/1/20)
	to be submitted	
10 th February	CMT meeting	Paper would likely focus on
		feedback and work being
		undertaken to complete 2 nd
		draft (deadline for papers
		31 st Jan)
14 th February	Submission of second draft	
	to SGHSCD	
26 th February	F&R	Focus on financial aspects
28 th February	Feedback from SGHSCD on	
	2 nd draft	
c.19 th March	Strategic Planning	SPC is charged with signing
	Committee (being	off "AOP" on behalf of Board
	rearranged)	normally
25 th March	F&R	
31 st March		Papers for Board and CMT
		would be out in advance of
		this date
6 th April	CMT	For sign-off/homologation
8 th April	Board	For sign-off/homologation