

SBAR – East Lothian IJB Strategic Plan 2022-2025

Date: 24th February 2022 Completed by: Paul Currie Area: Strategic Integration

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Situation	At its meeting of 9 June 2021, East Lothian Integration Joint Board (IJB) agreed to extend the 2019-2022 Strategic Plan by 6 months to September 2022. This was agreed due to increased COVID-19 related demand on HSCP officers and in the expectation that the extra time would allow incorporation of any early Scottish Government guidance and policy arising from the recommendations of the Independent Review of Adult Social Care (IRASC) and the development of a National Care Service (NCS). Also of relevance were possible changed priorities associated with the review of all Integration Schemes for IJBs in Lothian. No firm policy changes associated with IRASC/NCS have yet transpired and the review of the Integration Schemes has not resulted in any changes to the East Lothian IJB duties.
Background	IJBs were established across Scotland as a requirement of the Public Bodies (Joint Working) (Scotland) Act 2014 (the Act) as a means for health boards and local authorities to integrate adult health and social care services and budgets, through delegation to a locally accountable body.
	In July 2015, following its formal establishment, East Lothian IJB took on duties in the East Lothian Council area for development of integrated planning and delivery of health and social care services and criminal justice social work, as well as certain acute hospital services managed by NHS Lothian.
	Under the Act, East Lothian IJB is responsible for the strategic planning and delivery of all functions delegated to it, as well as a duty to issue 'Directions' (binding instructions) to partners (East Lothian Council and NHS Lothian) for them to deliver agreed strategic and operational priorities.
	The IJB Strategic Plan is essential in setting out local priority areas of action, service modernisation and development, the priorities for partner-delivered services and the principles under which services operate, so is critical in informing the Directions to the partners.
	In 2016, East Lothian IJB published its first Strategic Plan for the period 2016 to 2019. Its second Strategic Plan was intended to apply from 1st April 2019 to 31st March 2022, but as noted above, has had its validity extended by 6 months to September 2022. This means a new Plan must be approved by the IJB, in place by October 2022 and effective until April 2025.
	As previously noted, there remains the possibility that in view of the lack of clarity on the impacts of IRASC/NCS associated policy changes, elements of the planned 2022-2025 East Lothian Strategic Plan may require revision during the life of the Plan.
Assessment	Early planning is now underway for the development of the Strategic Plan and all necessary engagement and consultation.
	Within the HSCP, consultation with HSCP General Managers and Team Leads will launch with a development session on 22 nd February to review progress against the 2019-2022 priorities and to discuss operational service, policy and transformation drivers that need to be reflected in the draft Strategic Plan.



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	A further development session on the 14 th March for IJB and SPG members will consider the outputs of the General Manager session and discuss priorities for inclusion in the new draft Plan. Also at this meeting, attendees will have the opportunity to reflect on how the East Lothian IJB Strategic Plan will interface with the Lothian Strategic Development Framework (LSDF).
	One priority which will need to be included in the draft plan is recovery from the strictures of COVID and remobilisation of services to bring them back to previous activity levels. Some service changes initiated by responses to COVID, such as increased use of telephone, and video consultations are likely to feature within remobilised services.
	Over coming months, a range of consultation and engagement events (likely to be mainly online) will be organised to gather the opinions of East Lothian communities, representative groups and partners. Where possible, these will be jointly run with community and third sector groups.
	The IJB will be regularly updated on progress with the Strategic Plan consultation and will receive the final Plan for approval at its meeting in September 2022.
Recommendation	 The IJB is asked to: Note the plans for initial consultation with HSCP Officer and IJB and SPG members to inform the development of priorities for inclusion in the draft Strategic Plan. Note the intention to launch a consultation and engagement programme to seek community and other views on the draft Strategic Plan. Agree to receive updates on the Plan's progress and the outcomes of associated consultation and engagement work. Agree to receive the final Plan for approval in September 2022
Further Information	IJB Strategic Plan 2019-22 (https://www.eastlothian.gov.uk/ijbstrategicplan)