

# MINUTES OF THE MEETING OF THE POLICY AND PERFORMANCE REVIEW COMMITTEE

# THURSDAY 9 JUNE 2022 VIA A DIGITAL MEETING FACILITY

#### **Committee Members Present:**

Councillor L Jardine, Convener

Councillor N Gilbert, Depute Convener (from item 2)

Councillor R Bennet

Councillor D Collins

Councillor S McIntosh

Councillor L Menzies

Councillor C Yorkston

## **Other Councillors Present:**

None

### **Council Officials Present:**

Ms L Brown, Executive Director for Education and Children's Services

Ms S Fortune, Executive Director for Council Resources

Mr T Reid, Head of Infrastructure

Ms M Sullivan, Head of Development

Ms W McGuire, Head of Housing

Ms N McDowell, Head of Education

Ms J Tait, Head of Children's Services

Mr C Grilli, Service Manager - Legal and Procurement

Mr P Vestri, Service Manager - Policy, Improvement and Partnerships

Mr G Stewart, Policy Officer

Mr Alan Stubbs, Service Manager - Roads

Mr Keith Dingwall, Planning Service Manager, Development Management

Mr Marek Mackowiak, Planner

## Clerk:

Ms S Birrell

## **Apologies:**

Councillor J Findlay

#### **Declarations of Interest:**

Councillor Menzies declared an interest as a Board Member of enjoy leisure.

## 1. CONFIRMATION OF CONVENER (AS DELEGATED BY COUNCIL)

Jill Totney, Team Manager, Democratic and Licensing, reported that the decision on the election of a convener of the PPRC had been delegated to the opposition groups at the meeting of East Lothian Council on 24 May 2022. The SNP group had nominated Cllr Lyn Jardine, there had been no nomination received from the Conservative group. Accordingly, the Convener of the PPRC would be Cllr Lyn Jardine.

#### Decision

The Committee agreed to note the confirmation of Lyn Jardine as Convener, as delegated by East Lothian Council to Opposition Groups.

### 2. ELECTION OF DEPUTE CONVENER

Stella Birrell, Committees Officer (temp), invited proposals for a Depute Convener.

Cllr Neil Gilbert was proposed by Cllr Lyn Jardine and seconded by Cllr Lee-Anne Menzies. There were no other proposals for Depute Convener.

### **Decision**

The Committee agreed that the Depute Convener for the PPRC would be Cllr Neil Gilbert.

#### 3. GUIDE TO SCRUTINY AND REVIEW

A report was submitted by the Executive Director for Place to provide the Committee with a guide to scrutiny and review.

Paolo Vestri, Service Manager for Policy, Improvement and Partnerships, presented the report, which had been designed to help Committee members with their work for the PPRC.

In response to a question from Councillor Yorkston, Mr Vestri confirmed that printed copies of the document were available, or could be printed on any Council printer.

### **Decision**

The Committee agreed to note the guide.

### 4. LEGACY REPORT

A report was submitted by the Executive Director for Place to provide Committee with a report on Committee 'legacy' matters and the Standards of Performance Direction issues by the Accounts Commission.

Paolo Vestri, Service Manager for Policy, Improvement and Partnerships, spoke in detail to the report, highlighting Statutory Performance Indicator 1 (SP1) of Improving local services and local outcomes; and Statutory Performance Indicator 2 (SP2) of Demonstrating Best Value, both of which were issued by the Accounts Commission.

Councillor Lyn Jardine thanked staff for this and the preceding report, which would provide a useful foundation for the work the Committee would carry out during the next five years.

## **Decision**

The Committee agreed:

- to note the key performance indicators reported to Committee were being revised and would be presented for approval to Committee in the autumn; and
- to note the performance management framework, Improvement to Excellence, was being revised and would be presented to the Committee in the autumn.

## 5. Q4 2021/22 PERFORMANCE INDICATORS

A report was submitted by the Executive Director for Place to provide elected members with information regarding the performance of Council services during Q4 2021/22 (January-March 2022).

Gary Stewart, Policy Officer, introduced the report, drawing the Committee's attention to indicators for homelessness; waste recycling/fly tipping; out of work allowance; sport and pool attendance; Housing benefit process times; Council Tax and Business Rates Collection; and Rent Arrears.

In response to questions from Councillor Gilbert, Wendy McGuire, Head of Housing, agreed to provide figures relating to the number of temporary homelessness accommodations which were provided outside the East Lothian area, and Gary Stewart agreed to ask enjoy leisure for a more detailed breakdown pertaining to group and individual bookings at sport and pool facilities.

In response to questions from Councillor Menzies, Wendy McGuire confirmed that a small proportion of temporary housing accommodations lasted up to four years, but that once rehoused, homeless individuals would be given suitable and permanent housing. She agreed to share details of the total cost of temporary housing.

In response to further questions from Councillor Menzies and Councillor McIntosh, Tom Reid, Head of Infrastructure, spoke briefly on East Lothian's waste and recycling centres, clarifying that targets aimed to increase the numbers of vehicles visiting centres, although people were welcome to attend the centres by bus, bike or as pedestrians. East Lothian Council's uplift service was based around a balance between the environmental impact of sending out large vehicles and the size of items requiring pick up, but he agreed that for those without transport, perhaps alternative methods of collection could be examined. The waste and recycling centres worked closely with second hand reuse services and were required to provide a breakdown of waste per kilogram on arrival and departure from waste and recycling sites.

Judith Tait, Head of Children's Services, responded to a question from Councillor Jardine, emphasising that the level of need and the demand for Children's services was increasing month on month. There had not been a particular increase in reporting during the COVID period, but the complexity of existing cases had been impacted by enforced lock downs and home schooling, which in turn had led to a need to take more time in order to stablise families and provide help for as long as it was required, in order to decrease risk. The Transforming Services for Children programme was looking at ways to provide support to children with emerging vulnerability to decrease the need for further targeted intervention.

The drop in percentage of completion of food hygiene high risk assessments was explained by Gary Stewart, who confirmed that no assessments had been booked in this quarter.

Councillor Jardine asked about the percentage of invoices paid on time. Sarah Fortune reported that there had been a number of staffing and recruitment issues within the Business Finance team, and that this would be kept under review.

Councillor McIntosh pointed out that 'The Promise' had indicated a preference for the word 'home,' rather than 'placement' as stated on the report. Lesley Brown thanked her for this point, and agreed it important to ensure language used, where possible, took account of the Council's commitment to The Promise.

#### Decision

The Committee agreed to note the report.

## 6. COVID-19 PERFORMANCE INDICATORS

A report was submitted by the Executive Director for Place to update Committee on the COVID-19 performance indicators that reflect on the Council's performance in respect of COVID-19.

Paolo Vestri, Service Manager for Policy, Improvement and Partnerships, presented the report, outlining that the Scottish Government had asked Local Authorities for information relating to various COVID-19 measures since March 2020, and drawing the Committee's attention to the list of indicators at paragraph 3.3, and highlighting indicators where East Lothian were performing at, above or below the national average.

In response to questions from Councillor Menzies and Councillor Gilbert on the Discretional Housing Payment, Sarah Fortune advised that the business continuity revenue section were trying to prioritise these payments, and appropriate information was provided to individuals in order to maximise take up assisted by the financial inclusion and hardship service, despite staffing issues. Paolo Vestri confirmed that the payment was lower because East Lothian Council's rents were comparatively low, and that individuals in rent arrears would be directed to, and supported through the application process for the payment. Wendy McGuire added that tenancy support officers assisted the most vulnerable tenants, linking to third sector organisations and the Citizens Advice Bureau as appropriate. Paolo Vestri pointed to the reduction in Rent Arrears over the period of the pandemic. Further information on the rise in the number of Discretionary Housing Payments could be provided to the Committee at a later date, as the situation of increases to the cost of living would require to be closely monitored.

Councillor Jardine thanked officers for the report, which had provided essential information to the Scottish Government on the impact of COVID-19 at a local level.

## **Decision**

The Committee agreed to note the summary of the Council's performance across the 25 indicators included in the Improvement Service's COVID-19 Dashboard.

## 7. REVIEW OF PERFORMANCE OF THE PLANNING SERVICE

A report was submitted by the Head of Development to update the Committee on the performance of the Planning Service.

Keith Dingwall, Planning Service Manager, spoke to the report in detail, highlighting that information on annual performance was requested by the Planning Performance Framework (PPF) from all Scottish Councils. He outlined the number of planning applications registered and how many had been determined over the year 2020-2021, explaining how applications were categorised as local, major or national, mentioning the decrease in the decision-making times for applications, drawing the Committee's attention to the infographic presented on pages 61 and 62 of the Committee's papers, and briefing the Committee on the traffic light system used by the PPF.

Councillor Jardine thanked Mr Dingwall for the report.

## **Decision**

The Committee agreed to note the continuing strong performance of the Planning Service.

## 8. CUSTOMER FEEDBACK REPORTING 2021/2022

A report was submitted by the Executive Director for Place to report on the use of the Council's Complaints Handling Procedure for 2021/2022 (1 April 2021-31 March 2022) and to raise awareness of implemented and planned improved processes as a result of trends seen in the reporting.

Carlo Grilli, the Service Manager for Legal and Procurement, gave a full outline of the report, illustrating the Scottish Public Service Ombudsman (SPSO) complaints handling procedure, which separated complaints into Stage 1 (resolved within five working days) and Stage 2 (acknowledged within three working days, investigated and resolved within 20 working days). He informed the Committee of staffing changes and skillsets, a recent customer satisfaction survey, the importance of accurate recording, and the new Online Customer Portal where complaints could be registered directly by residents. He drew the Committee's attention to Appendix 2, which evidenced attempts to improve the five day turnaround for Stage 1 complaints, and the percentages of complaint response times within the SPSO guidelines.

In response to questions from Councillor Menzies, Carlo Grilli advised that complaints made to the Education service were often highly technical, Lesley Brown agreed, providing an example that complaints regarding children who had additional support needs would often require consideration of the relevant legislation. The central education team worked closely with Head Teachers to ensure as many complaints as possible were resolved at Stage 1. Over the course of the last two years, there had also been a number of complaints received regarding the COVID mitigations introduced by the Scottish Government. Carlo Grilli agreed to look at whether it would be possible to provide a further breakdown on the nature of complaints regarding Education services.

In response to a question from Councillor McIntosh, Carlo Grilli and Lesley Brown explained that messages were categorised as 'complaint' 'comment' or 'compliment' using information on the tone of the message, and where required, by contacting the complainant directly for further information. Tom Reid pointed out that the number of complaints regarding waste services was a very small percentage of the 5-6 million collections carried out by the team, but they were all considered carefully in order to improve services. In response to a further question from Councillor Menzies, Tom Reid added that the service aimed to not receive repeat complaints and would investigate these thoroughly with a view to making changes to the service. Carlo Grilli asserted that complaints were also cross-referenced within the team.

In response to a final question from Councillor Jardine, Carlo Grilli commented that the service had not yet summarised and shared best practice and lessons learned from the

recent vast changes in recycling processes across East Lothian to inform other changes of this nature Council-wide, although updates would have been shared through regular Corporate Management Team (CMT) meetings.

## **Decision**

The Committee agreed to note the report.

## 9. WORK PROGRAMME

A report was submitted by the Executive Director for Place to bring the Committee's work plan for the next four meetings. The clerk advised that information requested earlier in this meeting could be brought forward as part of the future work plan.

Paolo Vestri, Service Manager for Policy, Improvement and Partnerships, spoke to the plan, advising at the Policy team were hoping to hold a briefing session for Members in order to give officers sufficient time to bring further information to Committee as required. Councillor Jardine thanked him for the opportunity to gain more insight into the work of the Council.

In response to a request from Councillor Menzies, Lesley Brown asked that Douglas Proudfoot should be included in discussions regarding the work plan.

## **Decision**

The Committee	agreed t	o note th	ne prograr	nme.

Signed	
	Councillor Lyn Jardine Convener of the Policy and Performance Review Committee



**REPORT TO:** Policy and Performance Review Committee

MEETING DATE: 8 September 2022

**BY:** Executive Director for Place

**SUBJECT:** 2022/23 Q1 Performance Indicator Report

## 1 PURPOSE

1.1 To provide elected members with information regarding the performance of Council services during Q1 2022/23 (April – June 2022)

#### 2 RECOMMENDATIONS

2.1 Members are asked to note the report and otherwise use the information provided in this report to consider whether any aspect of the Council's performance is in need of further analysis.

## 3 BACKGROUND

- 3.1 The Council has an established set of Key Performance Indicators to help monitor progress towards the outcomes contained in the Council Plan and East Lothian Plan. The indicators are updated on a quarterly basis and the results are reported to the Policy & Performance Review Committee. Appendix 1 provides the results of the Key Performance Indicators for Q1 2022/23.
- 3.2 The following Q1 indicators may be of particular interest to members:
  - Homelessness (CH01, CH02 & CH03) The number of new cases has fluctuated throughout the last 2 years within a range between 141 175. Figures have decreased in Q1 when compared to last from 175 to 154. Average number of days to re-housing from temporary accommodation has increased from 466 (Q4) to 480 (Q1). This increase is due to several longer complex cases being rehoused. Homelessness assessments completed in under 28 days has decreased slightly to 86% but is still above the target of 80%.

- Recycling & Fly-tipping (SCL-AS03 & T&WS11) The number of vehicles accessing recycling centres are higher and above target in Q1 at 137,043 compared to 127,308 in Q4. Flytipping incidents decreased in the latest quarter to 79.
- Sports & Pools Attendance (SCL\_SD01 & SCL\_SD02) The number of attendances at indoor facilities has decreased from 131,287 in Q4 to 113,440 in Q1. Indoor figures remain below pre-pandemic levels of attendance. Pool attendance have increased slightly from 106,731 to 108,436. Pools figures are now closer to target (110,000) and within pre-pandemic levels of attendance. The following table provides a breakdown of dry and wet activities across the sport and leisure facilities operated by Enjoy Leisure.

Centre	<b>Dry Activities</b>	<b>Wet Activities</b>	<b>Grand Total</b>
Meadowmill Sports Centre	10,024		10,024
Mercat Gait	5,524	8,262	13,786
North Berwick S C	16,861	12,580	29,441
Loch Centre	22,919	8,485	31,404
Aubigny Sports Centre	20,532	19,916	40,448
Dunbar Leisure Pool	8,709	38,364	47,073
Musselburgh Sports Centre	28,871	20,829	49,700
Grand Total	113,440	108,436	221,876

- Housing Benefit Process Times (BEN01 & BEN02) Average time
  (days) to process new Housing Benefit claims has increased from 20.9 in
  the previous quarter to 30.7 in Q1 against a target of 26 days. Processing
  times for changes in circumstances also increased from 2.56 days in Q4 to
  8.72 days in Q1. The increases are due to additional pressures in
  processing Scottish Government grants and a higher volume of Self
  Isolation Support Grants and Scottish Welfare Fund applications.
- Council Tax Collection / Business Rates (Rev06 & Rev07) Business Rates collection for Q1 is 15.5% and above target. However, the recovery phase of the pandemic continues to impact financially on local businesses and households. The removal of Retail, Hospitality & Leisure relief at end Q1 will impact greatly on many businesses in this sector. Cost of living increases have the potential to impact on all collections and debt recovery work. Also, the review of Small Business Bonus awards this year could result in a reduced number of awards, all of which could adversely affect collection rates this year. Earlier issue of recovery notices should impact positively and encourage non-payers to get in touch for advice or support.

The Council Tax collection rate is also above target at 29.8%. Just under 200 new properties have been added to our property base already in 2022/23 and this, combined with a high volume of banding changes coming through from Lothian Valuation Joint Board (LVJB), has created significant additional work for the team.

• **Tenant Rent Arrears** (Rev08) – For the first time in many years, rent arrears are below the £1m threshold. Current rent arrears stands at

£0.937M compared to £1.07M in Q4 and £1.117M in the previous year. There is potential for further significant pressures on Council income streams in the coming weeks and months and work continues to promote the help available to support council tenants through these most challenging of times.

## 4 POLICY IMPLICATIONS

- 4.1 Reporting performance helps the Council demonstrate that it is achieving Best Value in regard to 'Commitment and Leadership', 'Sound Governance at a strategic, financial and operational level' and 'Accountability'.
- 4.2 The scrutiny of performance by Elected Members is part of 'Commitment and Leadership'. The Best Value Guidance explains that the scrutiny of performance means 'That members are involved in setting the strategic direction for Best Value and there is a mechanism for internal scrutiny by members of performance and service outcomes.' Reporting the performance indicators for each service every quarter is intended to aid this process.

## 5 INTEGRATED IMPACT ASSESSMENT

5.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

## 6 RESOURCE IMPLICATIONS

- 6.1 Financial none.
- 6.2 Personnel none.
- 6.3 Other none.

## 7 BACKGROUND PAPERS

7.1 Appendix 1: 2022/23 Q1 Performance Indicators

AUTHOR'S NAME	Paolo Vestri / Gary Stewart
DESIGNATION	Service Manager / Policy Officer
CONTACT INFO	pvestri@eastlothian.gov.uk / gstewart1@eastlothian.gov.uk
DATE	29/08/2022

## Appendix 1 - Council Plan Quarter Performance Report - Quarter 1



## **Growing Our Communities**

### No slicers

Measure	Objective	Previous Year	Previous Qrt	Actual	Target	RAG	Trend	Comments
CH01 Number of new homelessness cases	Increase community and individual resilience	175	175	154	200	*	*	This figure is in line with previous quarters (notwithstanding fluctuations during the pandemic) and although a slight decrease on the previous quarter is in general keeping with preceding quarters.
CH02 Average number of days to re-housing from temporary (homeless) to permanent accommodation	community and	432	466	480	300	<b>A</b>	*x	This figure shows a slight increase from previous quarter, largely attributable to the re-housing of three longstanding cases.
CH03 % homelessness assessments completed in under 28 days	Increase community and individual resilience	92.0	92.0	86.0	80.0	*	*x	Performance has reduced slightly, largely due to staffing pressures, which are being addressed.
EH01 % Food Hygiene high risk Inspections achieved	Increase community and individual resilience		0.0					

Measure	Objective	Previous Year	Previous Qrt	Actual	Target	RAG	Trend	Comments
EH02 % of Food Standards high risk Inspections achieved	Increase community and individual resilience	0.0	0.0	0.0	0.0	*	-	
EH04 % Food Law Rating System high risk Inspections achieved	Increase community and individual resilience		99.0	100.0	100.0	*	•	For FLRS high risk, all 47 planned inspections were completed. For medium risk 99% completed and low risk 100%
HSCP_CJ01 Percentage of Community Payback Orders successfully completed	Reduce crime and anti-social behaviour	62.5	81.8	71.0		•	*	22 out of 33 completions
HSCP_CJ01b Number of Community Payback Orders	Reduce crime and anti-social behaviour	24	33	38				
RS01 Street lighting - repairs - average time in days	Better public transport and active travel	1.98	3.37	2.94	5	*	*	
RS02 Traffic lights - average time to repair failure (hours:mins)	Better public transport and active travel	8.19	25.25	45.31	48		**	
SCL_AS01 Percentage of Other Waste Recycled	Increase waste recycling	100.0	100.0	100.0	90.0	*	<b>→</b>	
SCL_AS02 Percentage of Green Waste & Beach Waste Recycled	Increase waste recycling	100.0	100.0	100.0	100.0	*	-	
SCL_AS03 Number of Flytipping incidences	Increase waste recycling	90	182	79	88	*	*	
T&WS11 Number of vehicles accessing recycling centres	Increase waste recycling	164918	127308	137043	125000	*	٧	The number of vehicles accessing recycling centres has increased in Q1 and remains above target.

Growing Our Economy

Growing Our Economy										
Measure	Objective	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments		
DM11 Major developments: average number of weeks to decision	Support the growth of East Lothians economy	9.0	5.7			?	7	Figures reported in Q2		
DM12 Local developments: average time in weeks	Support the growth of East Lothians economy	8.1	9.0			?	7	Figures reported in Q2		
DM13 All Local developments: % determined within 2 months	Support the growth of East Lothians economy	85.5	81.0			?	?	Figures reported in Q2		
DM14 Householder developments: average time (weeks)	Support the growth of East Lothians economy	6.6	8.4			?	7	Figures reported in Q2		
DM18 Approval Rates: Percentage of all applications granted in period	Support the growth of East Lothians economy	97.1	99.6			?	?	Figures reported in Q2		
EDSI_B01 Number of Business Gateway-Start ups	Support the growth of East Lothians economy		76	21		•	*x	The first quarter figures for Business Gateway are showing improvement when compared to the full previous year and Q1 of 2020/21 given we are still seeing the impacts of Covid on the landscape and on BG resource. However there is still a significant drop compared to Q1 2019/2020 which showed 49 new start-ups and 93 jobs created.		
EDSI_B02 Percentage of Business Gateway-Start ups that are trading after 12 months	Support the growth of East Lothians economy		80.0	78.0		•	*			
EDSI_B11 Number of jobs created by start ups assisted by Business Gateway	Reduce unemployment		104	24		•	**			

Measure	Objective	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments
eduction of the population claiming Out of Work Allowance (JSA / Universal Credit)	Reduce unemployment	4.2%	2.8%	2.2%	3.2%	*		Claimant count reduced from 2.8 to 2.2% at the end of July(1480 claimants). Scottish average is 3.2%. Claimant count for those aged 18 to 24 is 3.4% against a Scottish average of 4.2%.
LPS01 % spend with contracted suppliers	Support the growth of East Lothians economy	83.0	83.4	85.4	80.0	*	*	

Growing Our People

Measure	Objective	Previous Yrs	Previous Value	Actual	Target	RAG	Trend	Comments
CS01 Average number of Placements for looked after children	Improve the life chances of the most vulnerable people in our society	2.0	1.7	1.7			*x	Placement stability is a key factor in positive outcomes for young people. The average number of placement moves continues to fall slightly. The rate is now returning to pre covid levels
CS02 Percentage of children on Child Protection Register for more than 6 Months	Improve the life chances of the most vulnerable people in our society	10.0	29.0	23.3			٧	43 children on the child protection register, with 10 on the register for more than 6 months at the end of June 2022. Ongoing consequences of the impact of covid meaning families are struggling with mental health, substance misuse and the effects of poverty.
CS03 Percentage of children who are reregistered within a 12 month period	Improve the life chances of the most vulnerable people in our society	0.0	0.0	0.3		•		Apr 2022 Re-registrations within a 12 month period are rare and the performance in East Lothian is consistently encouraging. There are currently 43 children and young people on the Child Protection Register with only one child having been re-registered in the previous 12 months. We are looking to change this indicator to 24 months in line with the child protection minimum dataset.

Measure	Objective	Previous Yrs	Previous Value	Actual	Target	RAG	Trend	Comments
CS04 Rate per 1,000 children in Formal Kin Care	Improve the life chances of the most vulnerable people in our society	2.4	2	1.8				Formal Kinship care is when a child or young person is looked after by family or friends under a looked after statute negating the need for Foster Care or Residential Care. The total in formal kin care of 40 children/young people, continues to remain below the Scottish national average of 4.0. However we have a further 80 children and young people who we support under an informal kin care arrangement. Of those 80, there are 57 children and young people whose families have been supported to take on a residence order (section 11) to remove the need for statutory measures. If these children were combined with those in formal kin care the rate per 1,000 would be more in line with the Scottish average. We are investing more resources in kinship care in line with The Promise.
CS05 Rate per 1,000 children in Foster Care	Improve the life chances of the most vulnerable people in our society	3.6	3.5	3.1				The number of children in foster care has reduced this month and stands at 67. However the challenge to recruit and retain sufficient foster carers is ongoing as the service is now reliant on 16 external foster placements which are significantly more expensive. There is a significant shortage of foster care placements nationally. The East Lothian rate is below the Scottish average of 5.3.

Measure	Objective	Previous Yrs	Previous Value	Actual	Target	RAG	Trend	Comments
CS06 Rate per 1,000 children in Residential Care	Improve the life chances of the most vulnerable people in our society	1.8	1.8	1.8				There are 39 East Lothian young people in Residential Care. East Lothian has 12 places within two 6 bedded units. External placements are subject to regular review and scrutiny under the Prevent and Return project which is having a positive impact on the numbers and the life chances of young people. The rate of 1.8 per 1,000 remains above the Scottish average of 1.5. The prevent and return project has been set up to return young people to East Lothian wherever possible. Reducing the number of children, whose needs cannot be met within East Lothian, requires a multi agency response within universal, additional and targeted services.
CS07 Rate per 1,000 children on Home Supervision	Improve the life chances of the most vulnerable people in our society	2.8	2.8	2.6				There are 56 children/young people on a Home Supervision Order. Reviewing Officers continue to ensure plans are in place for these children at an early stage with a view to ensuring they are spending less time within the Children's Hearing system. During the early part of the pandemic the response was to extend home supervision orders for a period of 6 months. The Scottish Children's Reporters Association (SCRA) is continuing the process to resume hearings at pre COVID levels however this is taking longer than expected. The rate of 2.6 per 1,000 is below the Scottish average of 3.7. This picture is reflected nationally.
HSCP AS01b Percentage of people aged 65+ with long term care needs receiving personal care at home	Reduce hospital admissions and delayed discharge of older people	58.6	58.7	57.5		•	*	

Measure	Objective	Previous Yrs	Previous Value	Actual	Target	RAG	Trend	Comments
HSCP_01 Number of delayed discharge patients waiting over 2 weeks	Reduce hospital admissions and delayed discharge of older people	2	0	3	0	<b>A</b>	*x	
SCL_SD01 Number of attendances at indoor sports and leisure facilities	Tackle obesity in children	48123	131287	113440	130000	<b>A</b>	*x	Attendance have reduced in Q1 and under target for the quarter
SCL_SD02 Number of attendances at pools	Tackle obesity in children	34973	106731	108436	110000	•	¥	Pool figures are now closer to target and pre-pandemic levels of attendances

Growing the Capacity of the Council

Growing the Capacity of the Council								
Measure	Object Name	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments
BEN01 Average time in days to process new claims in housing benefit	Provide efficient services	29.06	20.97	30.76	26.00		*x	Qtr 1 saw a dip in performance. This is mainly due to the high volume of Self Isolation Support Grants (SISG) and Scottish Welfare Fund (SWF) Applications received and processed March through to June. Although the volume of SISG claims has slowed now with the changes to Self Isolation Rules, the Benefit Team continue to be very busy with SWF applications and are working very hard to catch up with the outstanding Housing Benefit work. This means that it may be into Qtr 3 before we start to see an improvement in processing times.
BEN02 Average number of days to process a change of circumstances (Housing Benefit)	Provide efficient services	13.41	2.56	8.72	6.00		*×	

Measure	Object Name	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments
CF001 Percentage of invoices paid on time	Provide efficient services	86.8	77.4	83.3	90.0		¥	17323 invoices paid on time from a total of 20808
EBS01 Percentage of first reports (for building warrants and amendments) issued within 20 days	Provide efficient services	92.1	95.0	95.2	95.0	*	*	
EBS02 % of building warrants issued within 10 days from receipt of all satisfactory information	Provide efficient services	81.75	92.00	90.43	90.00	*	*x	
REV06 Business Rates in year collection	Provide efficient services	13.0	99.1	15.5	11.9	*	**	Business Rates collection has been very strong in Q1 2022/23. Although we have moved into the recovery phase of the pandemic, the removal of Retail, Hospitality & Leisure relief at end Q1 will impact greatly on many businesses in this sector who may now struggle to pay. Cost of living increases have the potential to impact on all collections and debt recovery teams over the coming months and the review of Small Business Bonus awards this year could result in a reduced number of awards if ratepayers do not return their review forms, all of which could adversely affect collection rates this year. As a result of legislative changes in 21/22, the earlier issue of recovery notices this year should impact positively and encourage non-payers to get in touch more quickly if in need of advice or support.

Measure	Object Name	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments
REV07 Council Tax inyear collection	Provide efficient services	27.9	97.7	29.8	28.2	*	**	Current year Council Tax collection has been very strong in the first quarter of this year which is very impressive given the challenges faced by the team during this time. 199 new properties have been added to our property base already in 2022/23 and this, combined with a high volume of banding changes coming through from Lothian Valuation Joint Board (LVJB), has created significant additional work for the team. There has been no respite in Q1 from significant volumes of incoming enquiries from customers, which has impacted adversely on turnaround times. The cost of living increases will continue to impact over the coming months, likely more so over the Autumn/Winter months, so work continues to highlight the valuable support available for anyone in need of help, but this has the potential to impact on both collection levels and increased demand for advice and assistance for many households.

Measure	Object Name	Previous Year	Previous Value	Actual	Target	RAG	Trend	Comments
REV08 Value of current tenants rent arrears	Provide efficient services	1,117,199.9	1,070,965.5	937,042.0	1,070,965.5	*	*	For the first time in many years, rent arrears are below the £1m threshold, although it's hard to believe that this has been achieved during a period of recovery from a global pandemic and in the midst of the biggest cost of living crisis since the 1970s. This fantastic achievement is testament to the team's 'can do' attitude and adaptability when faced with these considerable challenges. There is potential for further significant pressures on Council income streams in the coming weeks and months and work continues to promote the help available to support council tenants through these most challenging of times.

## Policy and Performance Review Committee: Work Programme - Session 2022/2023

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Date	Performance Monitoring / Inspection Reports	Other Reports / Reports Requested by Members
15 December 2022	Q2 2022/23 Performance	
	Public Protection Report	
	Roads Asset Management	
9 March 2023	Q3 2022/23 Performance	
	Local Government Benchmarking Framework	
15 June 2023	Q4 2022/23 Performance	
	Customer Feedback Annual Report	