

| REPORT TO: | Audit and Governance Committee |
|---------------|----------------------------------|
| MEETING DATE: | 20 September 2022 |
| BY: | Service Manager – Internal Audit |
| SUBJECT: | Internal Audit Plan 2022/23 |

1 PURPOSE

1.1 To inform the Audit and Governance Committee of Internal Audit's operational plan for 2022/23, and confirm that no changes are proposed to the operational plan.

2 **RECOMMENDATION**

2.1 The Audit and Governance Committee is asked to confirm approval of the Audit Plan for 2022/23.

3 BACKGROUND

- 3.1 The Audit and Governance Committee approved the annual audit plan in February 2022, however an undertaking was given to review and resubmit the plan for approval to the new Audit & Governance Committee in September 2022 (as was the case with the 2020/21 and 2021/22 audit plans as a result of rapidly changing risk profiles). Whilst the risk profile of the Council continues to develop, the current plan is considered to provide appropriate coverage of the key corporate risks with capacity for further development within the contingencies built into the plan, and no changes to the operational plan are being proposed at this time.
- 3.2 The annual audit plan has been prepared in accordance with Public Sector Internal Audit Standards (PSIAS).
- 3.3 In preparing the annual audit plan a range of factors have been taken into account, including:
 - the Council Plan 2022-27 and the key actions that the Council will pursue in order to meet its objectives;

- areas highlighted by Senior Officers;
- revised corporate and service area risk registers;
- the Council's performance and financial statements;
- changes in service delivery;
- the findings from previous years' audit work; and
- the need to incorporate flexibility for reactive/investigatory work.
- 3.4 Internal Audit's primary role is to independently review internal control systems within the Council. Internal Audit will evaluate the adequacy and effectiveness of controls in responding to risks within the Council's governance, operations and information systems, regarding the:
 - Achievement of the Council's strategic objectives.
 - Reliability and integrity of financial and operational information.
 - Effectiveness and efficiency of operations and programmes.
 - Safeguarding of assets.
 - Compliance with laws, regulations, policies, procedures and contracts.
- 3.5 Internal Audit are required to give an opinion on the Council's control environment in the annual Controls Assurance Statement and the audit work carried out will contribute to this opinion.
- 3.6 The provision of the Internal Audit service is on an in-house basis by the Council's Internal Audit Unit. The resources available have been applied to individual audits and a detailed operational plan has been produced for 2022/23 (see Appendix A).
- 3.7 Internal Audit will adopt a risk based approach to audit assignments as the principal means of providing assurance on the adequacy, reliability and effectiveness of internal controls. Testing of controls will be carried out on a sample basis. Samples are selected according to an agreed sampling methodology.
- 3.8 For each individual audit, a detailed audit report is prepared for the relevant member(s) of the Council Management Team (CMT). Copies of the audit report are provided to the Chief Executive, External Audit and to members of the Audit and Governance Committee.
- 3.9 Follow-up audits will be carried out to review the implementation of the recommendations made.

AUDIT COVERAGE

- 3.10 Core Financial Systems, Risk Assessed Service and Corporate Audits Internal Audit will review the Council's systems to provide assurance on the adequacy and effectiveness of internal controls. The audit plan includes a range of risk assessed core financial systems and non-financial audits.
- 3.11 Statutory Audits Internal Audit undertake audit work in respect of specific grant awards made to the Council by the Scottish Government, to ensure compliance with grant conditions. In addition work to provide assurances required by the Scottish Housing Regulator will also be completed.
- 3.12 Best Value Audit Internal Audit will review the systems in place for the preparation and reporting of Performance Indicators.
- 3.13 Investigations Time has been allocated to carry out work on the National Fraud Initiative 2022/23, and provide a reactive service to investigate fraud and irregularity when appropriate.
- 3.14 Integration Joint Board (IJB) The Committee is asked to note that in 2022/23 internal audit services to the East Lothian IJB will be provided by East Lothian Council's Internal Audit Unit and time has been allocated to carry out audit work for the IJB.

INTERNAL AUDIT PERFORMANCE INDICATORS

3.15 Internal Audit will report on the completion of the annual audit plan, the percentage of audit recommendations accepted by Management and the percentage of audit staff with CCAB accounting qualifications.

OTHER FACTORS

- 3.16 The Committee should note that reactive work may impact heavily on the Internal Audit Unit's ability to complete the audit plan. Contingency days are built in for 2022/23 in the investigations section, but by its nature reactive work is difficult to predict, particularly as COVID-19 controls changes continue to develop.
- 3.17 The plan and its completion have added importance, given its contribution to the annual Controls Assurance Statement to be prepared at the end of 2022/23.

4 POLICY IMPLICATIONS

4.1 None

5 INTEGRATED IMPACT ASSESSMENT

5.1 The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

6 **RESOURCE IMPLICATIONS**

- 6.1 Financial None
- 6.2 Personnel None
- 6.3 Other None

7 BACKGROUND PAPERS

7.1 None

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| DATE | 9 September 2022 |

APPENDIX A

INTERNAL AUDIT PLAN 2022/23

| AUDITABLE AREAS | SCOPE OF THE AUDIT | INTERNAL AUDIT ASSESSED RISK | WEEKS |
|---|--|---------------------------------|-------|
| | CORE FINANCIAL SYSTEMS AUDITS | | |
| HR/Payroll Recruitment and New Starters Process | We will review the processes for recruitment, vetting, contract completion, payment and initial training of new start employees for the Council. | High | 5 |
| Sundry Debtors | We will examine the processes and controls in place for raising, collection, monitoring and resolution of sundry debts. | Medium | 5 |
| Finance Business Partners and Budget Monitoring | We will review the processes and procedures in place to assist services in financial management through the provision of Finance Business Partners and monitoring of budgets against best practice. | Medium | 5 |
| | RISK ASSESSED SERVICE AND CORPORATE AUDITS | | |
| Construction Materials Procurement | We will review the processes around procurement of construction materials and services across the Council's services. | High | 5 |
| City Deal Governance and Monitoring | We will review the governance and monitoring processes in place around the progress of the Edinburgh City Deal projects and the intended monitoring of the Joint Venture with Queen Margaret University. | High | 5 |
| Homelessness Services | We will review the processes in place and recently reviewed to meet the new regulatory requirements of the Homelessness Service. | High | 5 |

| AUDITABLE AREAS | SCOPE OF THE AUDIT | INTERNAL AUDIT ASSESSED RISK | WEEKS |
|---|---|---------------------------------|-------|
| Systems and Data Backup and Recovery Testing | We will review the processes in place to ensure that the Council has adequate processes and procedures in place to ensure that core systems have data backed up and that systems and data could be recovered in the event of corrupted systems or data by testing this appropriately. | Medium | 5 |
| ICT Asset Management | We will review the processes in place in relation to the asset management of Council ICT assets across the authority. | Medium | 5 |
| COVID-19 Recovery & Renewal Plan | We will review the processes of governance and control in place to monitor progress against the East Lothian Council COVID-19 Recovery & Renewal Plan. | Medium | 5 |
| Climate Change Strategy Review and Monitoring | We will review the processes and governance in place to review and monitor the actions that are recorded against the Climate Change Strategy. | Medium | 5 |
| East Lothian Works | We will review the governance and controls in place for the operation of East Lothian Works and the links to educational outcomes. | Medium | 5 |
| Housing Management System Replacement Project | We will review the governance, risk management and control measures in place for this vital systems improvement project. | Medium | 5 |
| Education Workforce Planning | We will review the policy, processes and procedures in place to develop workforce planning for Education. | Medium | 5 |

| AUDITABLE AREAS | SCOPE OF THE AUDIT | INTERNAL AUDIT ASSESSED RISK | WEEKS |
|--|---|---------------------------------|-------|
| Special Projects | Internal Audit will review specific areas that are identified by Senior Officers. | - | 5 |
| Risk Management | We will review the processes in place to manage risks through the new risk management system being implemented. | Medium | 5 |
| | STATUTORY AUDITS | | - |
| Miscellaneous Grants | For grants awarded to the Council by the Scottish Government, Internal Audit is required to provide a statement of compliance with grant conditions on an annual basis. | Medium | 2 |
| Scottish Housing Regulator (SHR) Annual Assurance Statement | Work required to provide assurance of the regulatory requirements set out in the Scottish Housing Regulator's Chapter 3 of the Regulatory Framework. | Medium | 4 |
| | BEST VALUE AUDIT | | |
| Review of Performance Indicators | Internal Audit will continue to review the systems in place for the preparation and reporting of Performance Indicators. | Medium | 4 |
| INVESTIGATIONS | | | |
| Fraud & Irregularity | Internal Audit will investigate all instances of suspected fraud or irregularity. | High | 15 |
| National Fraud Initiative (NFI) | Time has been allocated for coordinating and submitting data for the 2022/23 National Fraud Initiative (NFI) exercise. | Medium | 5 |

| AUDITABLE AREAS | SCOPE OF THE AUDIT | INTERNAL AUDIT ASSESSED RISK | WEEKS |
|--|--|---------------------------------|-------|
| | OTHER AUDIT WORK | | |
| Integration Joint Board | Time has been allocated for work that will be undertaken by Internal Audit for the East Lothian Integration Joint Board (IJB). A separate audit plan will be prepared which will be presented to the IJB Audit and Risk Committee for approval. | Medium | 20 |
| Review of Previous Year's Work | Internal Audit will review the outcome of our previous year's work to ensure recommendations have been actioned as agreed and that risks accepted by Management have been properly managed. | Medium | 8 |
| Attendance at Stocktakes | Internal Audit will attend the year-end stocktakes at Property Maintenance, Road Services and Waste Services. We will review the final stock sheets. | Medium | 1 |
| Community Councils and Management Committees | Community Councils – Internal Audit provide advice and support to Community Councils. Management Committees – Internal Audit will independently examine the annual accounts of Management Committees where applicable. | Medium | 2 |
| Advice and Consultancy | Consultation on New Systems – for new systems implemented, Internal Audit will provide advice on internal control matters. Returned Cheques – investigating and recording the reasons for returned cheques. Financial Reports – providing service areas with financial information about companies and offering advice where applicable. Consultancy – providing advice and consultancy on internal control issues. | Medium | 4 |

| AUDITABLE AREAS | SCOPE OF THE AUDIT | INTERNAL AUDIT ASSESSED RISK | WEEKS |
|--------------------------------------|--|---------------------------------|-------|
| | TRAINING | | |
| Training | An adequate allocation of budget resources and time will be given to maintaining and improving the knowledge base and quality of the staff resource. This includes time to attend the Scottish Local Authority Chief Internal Auditor Group (SLACIAG) and Computer Audit Sub Group, also for staff to undertake continuous professional development (CPD). | _ | 5 |
| External Quality Assessment (EQA) | The PSIAS requires Internal Audit to be subject to an External Quality Assessment (EQA) each five years, by appropriately qualified and independent reviewers. This EQA was carried out by Argyll and Bute Council in April 2018 and the results were reported to the Audit and Governance Committee in June 2018. The schedule for the second cycle of EQAs, with other participating Scottish Councils as peer reviewers, indicates that East Lothian Council will be reviewed by in 2022 and will review South Lanarkshire Council. | _ | 4 |