

<b>COMMITTEE:</b>	Audit and Governance Committee
<b>MEETING DATE:</b>	25 <sup>th</sup> of November 2025
<b>BY:</b>	Chief Executive
<b>REPORT TITLE:</b>	Infrastructure, Finance and Corporate Support Risk Registers
<b>REPORT STATUS:</b>	Public

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## **1 PURPOSE OF REPORT**

- 1.1 To present to the Audit and Governance Committee the Infrastructure, Finance and Corporate Support Risk Registers for discussion, comment and noting.
- 1.2 These Risk Registers are developed in keeping with the Council's Risk Management Strategy and are live documents, which are reviewed and refreshed on a regular basis, led by the Local Risk Working Groups (LRWG) within each service.

## **2 RECOMMENDATIONS**

- 2.1 It is recommended that the Audit and Governance Committee notes these Risk Registers and in doing so, the Committee is asked to note that:
  - the relevant risks have been identified, and that the significance of each risk is appropriate to the current nature of the risk.
  - the total profile of the risks can be borne by the Council at this time in relation to the Council's appetite for risk.
  - although the risks presented are those requiring close monitoring and scrutiny over the next year, many are in fact longer-term risks and are likely to be a feature of the risk register over a number of years.

### **3 BACKGROUND**

- 3.1 The Risk Registers has been compiled by the respective LRWGs. All risks have been evaluated using the standard (5x5) risk matrix (Appendix 5) producing an evaluation of risk as either 'low (1-4)', 'medium' (5-9), 'high' (10-19) or 'very high' (20-25).
- 3.2 The Council's response in relation to adverse risk or its risk appetite is such that:
- Very High risk is unacceptable, and measures should be taken to reduce, transfer or treat the risk to a more tolerable position.
  - High risk may be tolerable providing the Council is assured that adequate and effective control measures are in place.
  - Medium risk is tolerable with control measures that are cost effective,
  - Low risk is broadly acceptable without any further action to prevent or mitigate risk.
- 3.3 The four risk registers presented include the following number of risks.
- Infrastructure Risk Register includes 3 Very High, 21 High, 28 Medium and 12 Low risks.
  - Finance Risk Register includes 8 High, 4 Medium and 6 Low risks.
  - Corporate Support Risk Register includes 1 Very High 4 High, 14 Medium and 7 Low risks.

As per the Council's Risk Strategy, only the Very High and High risks are being reported to the Committee.

### **4 POLICY IMPLICATIONS**

- 4.1 In noting this report the Council will be ensuring that risk management principles, as detailed in the Corporate Risk Management Strategy are embedded across the Council.

### **5 RESOURCE AND OTHER IMPLICATIONS**

- 5.1 Finance:

It is the consideration of the respective LRWGs that the recurring costs associated with the measures in place for each risk are proportionate to the level of risk. The financial requirements to support the Risk Registers should be met within the proposed budget allocations. Any unplanned and unbudgeted costs that arise in relation to any of the corporate risks identified will be subject to review by the Council Management Team.

## 5.2 Other (e.g. Legal/IT):

Effective implementation of these registers will require the support and commitment of the Risk Owners identified within the registers.

## 6 INTEGRATED IMPACT ASSESSMENT

### 6.1 **Select the statement that is appropriate to your report by placing an 'X' in the relevant box.**

An Integrated Impact Assessment screening process has been undertaken, and the subject of this report does not affect the wellbeing of the community or have a significant impact on: equality and human rights; tackling socio-economic disadvantages and poverty; climate change, the environment and sustainability; the Council's role as a corporate parent; or the storage/collection of personal data.

**X**

**or**

The subject of this report has been through the Integrated Impact Assessment process and impacts have been identified as follows:

Subject	Impacts identified (Yes, No or N/A)
Equality and human rights	<b>N/A</b>
Socio-economic disadvantage/poverty	<b>N/A</b>
Climate change, the environment and sustainability	<b>N/A</b>
Corporate parenting and care-experienced young people	<b>N/A</b>
Storage/collection of personal data	<b>N/A</b>
Other	<b>N/A</b>

The subject of this report does not affect the wellbeing of the community or have a significant impact on equality, the environment or economy.

## 7 APPENDICES

Appendix 1 – Infrastructure Risk Register - November 2025

Appendix 2 - Finance Risk Register - November 2025

Appendix 3 - Corporate Support Risk Register - November 2025

Appendix 4 – Risk Matrix

## **8 AUTHOR AND APPROVAL DETAILS**

### **Report Author(s)**

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### **Head of Service Approval**

<b>Name</b>	Eamon John
<b>Designation</b>	Head of Communities & Partnerships
<b>Confirmation that IIA and other relevant checks (e.g. finance/legal) have been completed</b>	Yes
<b>Approval Date</b>	12/11/2025