



REPORT TO: East Lothian Integration Joint Board

MEETING DATE: 18 December 2025

BY: Chief Officer

SUBJECT: Review of IJB Strategic Plan – Updated Timeline

1 PURPOSE

- 1.1 To present an updated timeline for completion of the IJB Strategic Plan Review.

2 RECOMMENDATIONS

The IJB is asked to:

- 2.1 Note the updated timeline for the completing of the East Lothian IJB Strategic Plan Review, and that this was discussed and agreed at the November meeting of the Strategic Planning Group.
- 2.2 Note that that revised timeline has been needed due to the timing of delivery partners' governance meetings.

3 BACKGROUND

- 3.1 Under the Public Bodies (Joint Working) (Scotland) 2014 Act, Integration Joint Boards (IJBs) are required to develop a Strategic Plan setting out arrangements for carrying out the integration functions in their geographic area.
- 3.2 At its February 2025 meeting, the IJB agreed the proposed approach presented in relation to the review of the current IJB Strategy and the development of a revised Strategic Plan. This included a timeline outlining the key stages of the review, leading up to the presentation of a final version of the Plan to the December meeting of the IJB for approval.

- 3.3 A series of engagement and consultation activities have been carried out since to inform the development of the new Plan. These have included engagement with key stakeholders, as well as wider community engagement and formal consultation with prescribed consultees.
- 3.4 As part of the ongoing engagement, it had been anticipated that the draft Strategic Plan would be presented formally to delivery partners, NHS Lothian and East Lothian Council, for further consideration prior to the December IJB. However, timing of meetings has meant that this has not been possible. Given the importance of securing delivery partners support for the Strategic Plan and ensuring alignment with partners' strategic priorities, it was agreed by the Strategic Planning Group that presentation of the final Plan to the IJB be postponed to its meeting on the 26 February 2026.
- 3.5 An outline of the amended timeline for the remaining review activity is included at appendix 1.

4 ENGAGEMENT

- 4.1 Details of consultation and engagement planned in relation to the development of the Strategic Plan are outlined in the 'East Lothian IJB Strategic Plan Development – Consultation & Engagement Plan'.

5 POLICY IMPLICATIONS

- 5.1 The report relates to the planned approach to revise the current East Lothian IJB Strategic Plan, with a view to developing a revised Strategic Plan to cover the period 2025-2030.

6 INTEGRATED IMPACT ASSESSMENT

- 6.1 An Integrated Impact Assessment (IIA) will be carried out prior to presentation of the final Strategic Plan to the IJB in February 2026. Individual IIAs will continue to be carried out in relation to any planned service developments of other activity aimed at delivering the strategic priorities identified in the final IJB Strategic Plan.

7 DIRECTIONS

- 7.1 East Lothian IJB directions will be reviewed and updated as necessary once the East Lothian IJB Strategic Plan for 2025-2030 has been agreed.

8 RESOURCE IMPLICATIONS

- 8.1 Financial – The IJB current and projected financial position will be a key consideration in identifying the strategic priorities defined in its revised Strategic Plan.
- 8.2 Personnel – Current and anticipated workforce challenges will be considered throughout the review, and the Strategic Plan will link to the Workforce Plan (currently under development).
- 8.3 Other – None.

9 BACKGROUND PAPERS

- 9.1 [East Lothian IJB Strategic Plan 2022-25.](#)
- 9.2 [Health and Social Care – Strategic Plans: Statutory Guidance](#)

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East Lothian IJB Strategic Plan Development Timeline

	Description	Timescale
Analysis of existing evidence from previous engagement / feedback.	<ul style="list-style-type: none"> Analysis of evidence and feedback already gathered via engagement and feedback processes – key themes to be fed into the IJB Strategic Plan Review. 	Feb – April 2025
Stage 1 Engagement	<ul style="list-style-type: none"> Initial key stakeholder engagement focusing on high level elements of the Strategic Plan (Vision, Strategic Objectives, Strategic Priorities). 	Feb – June 2025
Development of draft Strategic Objectives and Delivery Priorities	<ul style="list-style-type: none"> Development of proposed draft Strategic Objectives and Delivery Priorities. Presented to June IJB for feedback / approval. 	June 2025
Stage 2 Engagement and development of Consultation Draft	<ul style="list-style-type: none"> Engagement over the summer period to gather views on draft Strategic Objectives and Delivery Priorities. Development of Consultation Draft informed by stage 1 and stage 2 engagement feedback. 	July - August 2025
SPG approval of Consultation Draft	<ul style="list-style-type: none"> Consultation Draft to go to SPG for approval prior to formal consultation stage. 	SPG meeting on 4 th Sept 2025
Stage 3 Engagement on Consultation Draft	<p>Including:</p> <ul style="list-style-type: none"> Wider stakeholder / community engagement. Presentation at meetings as follows: <ul style="list-style-type: none"> NHS Lothian CMT (7th October) ELC Council Leadership Group (JSMOG) (10th November) ELC CMT (26th November) ELC / NHSL Partners Meeting (rescheduled - date to be confirmed) 	Sept – Nov 2025
IJB / SPG Development Session	<ul style="list-style-type: none"> As requested at Sept meeting of the IJB. 	27 th Nov 2025
Development of Advanced Draft	<ul style="list-style-type: none"> Development of advanced draft reflecting feedback gathered via engagement, delivery partner meetings, and IJB / SPG November Development Session. 	Dec 2025
Integrated Impact Assessment on Draft	<ul style="list-style-type: none"> Date to be confirmed. 	January 2026

APPENDIX 1 – East Lothian Integration Joint Board - 18TH December 2025

Advanced Draft to NHSL Board	<ul style="list-style-type: none"> NHS Lothian Board - February. 	NHSL Board meeting - 4 th February
Final IJB Strategic Plan approval	<ul style="list-style-type: none"> Final version to SPG on 5th Feb. Then to IJB for approval. Potential to also present draft Year 1 (2026/27) Annual Delivery Plan 	SPG meeting – 5 th February IJB meeting - 26th February
Engagement will continue to inform the delivery of strategic priorities, and the formation of Annual Delivery Plans linked to the IJB Strategic Plan.		Ongoing