

REPORT TO: Community Planning Implementation Group

MEETING DATE: 16 June 2006

BY: Chief Executive

SUBJECT: Scottish Executive Integrated Services Modelling Project

1 PURPOSE

- 1.1 To brief CPIG on recent developments and future plans

2 RECOMMENDATIONS

- 2.1 That the Community Planning Implementation Group (CPIG) confirms its previous interest in continuing to participate in national discussions to explore the implications of alternative service delivery models.
- 2.2 That the CPIG agrees to send a senior delegation to a joint workshop with representatives of Midlothian Community Planning Partnership (CPP), on 26 July.
- 2.3 That the CPIG agrees a suitable topic for the East Lothian discussions, reflecting the make up of the delegation

3 BACKGROUND

- 3.1 CPIG will recall that the latter part of its last meeting was given over to a workshop on Public Sector Reform, in response to a request from the Scottish Executive that all Community Planning Partnerships contribute to its Integrated Services Modelling Project. CPIG expressed an interest in continuing to participate in the national discussions. The notes of those workshops were subsequently forwarded to Victoria Quay.
- 3.2 The second round of the Project involves detailed workshop examination of particular service delivery models. A number of such workshops have taken place across Scotland during the Spring, though the scheduling of these has not been straightforward (in line with many of the developments of this work).
- 3.3 An initial date for a joint workshop with Midlothian and Edinburgh CPPs proved inconvenient (both for East and Midlothian). The Executive has

again approached Midlothian and East Lothian Councils, seeking a replacement workshop, to be facilitated by the Project Manager.

- 3.4 A suggested date of **26 July** has been proposed. Although later than originally planned, it is hoped that this level of notice will be helpful in diary management. A venue has yet to be confirmed.
- 3.5 Each participating CPP has been asked to send a delegation of 5-8 senior managers who are able to speak authoritatively about the given topic. Given the practicalities of diary management, it may be more productive to identify likely participants, and (only then) agree an appropriate subject for discussion.
- 3.6 CPIG should also note that the Minister's long-promised, and much delayed Think-Piece on Public Sector Reform was published on Thursday 15 June. It may contain useful background material and assist to place local debates in a wider context.

4 POLICY IMPLICATIONS

- 4.1 Participation will allow CPIG agencies some influence on Scottish Executive plans on Public Sector Reform.

5 RESOURCE IMPLICATIONS

- 5.1 Financial - None
- 5.2 Personnel - Participation in the workshop will require a time commitment from several senior managers, across the partnership.
- 5.3 Other - None

6 BACKGROUND PAPERS

- 6.1

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DATE	14 June 2006

Next steps ISGMP 17th March 2006
2nd Round workshops: Suggested 'models' for consideration

<p>WORKSHOP "Waste management": "Integrated service for vulnerable children & young people" "Integrated community learning disability service": "Economic development"</p>	<p>Clackmannanshire Stirling (single focus) Perth & Kinross (single focus) Stirling & Perth & Kinross</p>
<p>WORKSHOP "All public service provision": "Integrated rural development": (Already working with ERAD "On the ground initiative")</p>	<p>Fife Dumfries & Galloway</p>
<p>WORKSHOP "Evolving the CHCP" "Unified education / social work / education model" "All public services": (EGF bid stage 1 includes all support services)</p>	<p>West Lothian Scottish Borders Shetland</p>
<p>WORKSHOP "All public services" (Glasgow Pathfinder project)</p>	<p>City of Glasgow</p>
<p>WORKSHOP To be agreed To be agreed</p>	<p>Western Isles Argyll & Bute</p>
<p>WORKSHOP Various offered from Care in Community; Integrated children's Services; Tourism (pan Ayrshire) To be agreed</p>	<p>South Ayrshire East Ayrshire; North Ayrshire</p>
<p>WORKSHOP "One stop shop all services": "CHCP and social care": (to be advised after conclusion of 1st Round event 21st March)</p>	<p>West Dunbartonshire East Renfrewshire East Dunbartonshire</p>
<p>WORKSHOP "Integrated service delivery in regeneration area" (Torrie; Aberdeen) "Organisational implications for inter service delivery"</p>	<p>Aberdeen City Aberdeenshire Moray (to be confirmed)</p>
<p>WORKSHOP "Neighbourhood services to combat anti social behaviour": To be agreed</p>	<p>Falkirk</p>
<p>Edinburgh; East Lothian; Mid Lothian to rearrange</p>	

Transforming Public Services: The Next Phase of Reform

Chapter six: Fundamentals of reform – joining up

Community Planning

63. Community Planning has been developed as a locally driven process and is the formal mechanism which underpins joint working.

It has four key objectives, which are central to our ambitions for reform:

- People and communities should genuinely be engaged in decisions about the public services which affect them;
- Public sector organisations should work together to improve services;
- There should be better co-ordination of initiatives and partnership working;
- The links between national priorities and those at regional, local and neighbourhood levels should be improved.

64. The emerging conclusions of the review of Community Planning Partnerships by Audit Scotland, and our discussions with other organisations, raise serious issues which need to be tackled if Community Planning is to become everywhere a real driver for better, more joined up service planning and delivery.

65. The issues we want to consider include:

- How best to ensure that local communities are aware of and involved in the Community Planning process;
- What more needs to be done to ensure that appropriate organisations engage fully in Community Planning. This may include extending the statutory duties to other organisations - but we also wish to consider how to strengthen the engagement of bodies already subject to a statutory duty;
- Whether Community Planning partnerships could play a more direct role in planning and co-ordinating integrated services - perhaps through outcome agreements to achieve agreed priorities, which are shared amongst different Community Planning partners;
- How we strengthen the democratic accountability of Community Planning building on local authorities' democratic mandate and community leadership role - including through ways in which local councillors can participate in and scrutinise the work of partnerships;
- Whether Community Planning can help to rationalise the many partnerships and structures which operate at a regional level.

66. We have launched, in collaboration with local government and community planning partners, a project aimed at testing out different ways of joining up service delivery across public services.

67. The project will help us consider what ways of joint working might offer most promise in particular contexts, and will also identify practical obstacles - including restrictions on legal powers, and different and incompatible audit and accountability arrangements. We will take forward the lessons from the project to ensure that we identify and remove any unnecessary barriers to joint working.